

State Historical Society of North Dakota

Testimony

Senate Appropriations

House Bill 1018

March 12, 2025

8:30-9:30 a.m.

Sakakawea Room

Dr. Bill Peterson, Director & ND SHPO



- North Dakota Century Code Chapter NDCC 55-01 - NDCC 55-12 authorizes the State Historical Society.
- Mission:
Empower Through History
- Values:
 - Access
 - Collaboration
 - Commitment to preservation

There were no audit findings for the agency in the previous biennium.



State Historical Society of North Dakota Organization Chart

State Historical Board: 7 appointed by Governor, 5 members by statute			
Director & SHPO: Dr. William Peterson			
Administration Director (26 FTE)	Archaeology & Historic Preservation Director/Deputy SHPO (13 FTE)	State Archives Director/State Archivist (12 FTE)	Audience Engagement & Museum Director (31.5 FTE)
Business Office	State Historic Preservation Office	Reference	New Media Management
Technology Administration	Archaeology	Research Library	Marketing & Public Relations
Museum Store	Architecture	Digitization and Microfilming	Publications
Building Operations	Cultural Heritage Research	Digital Repository	Exhibits Management
Facility Rentals	Archaeology Collections	Archives Collections	Museum Collections
Security	Education	Education	Education & ND Studies
Training and Safety	Technical Assistance	Technical Assistance	Technical Assistance
	Federal and State Grants		Historic Sites
			Visitor Services
			Volunteer Management

2025-2027 STRATEGIC PLAN

MISSION

Empower
Through History

VALUES

Access to History

Collaborative
Environment

Commitment to
Preservation

PARTNER FOR IMPACT

- Reach specified areas of compliance with new national NAGPRA regulations and enhance tribal nation relationships related to these processes.
- Build a military gallery and ND Heritage Center expansion, with considerations for an additional two galleries to potentially follow.
- Increase educational opportunities through outreach initiatives.
- Enhance visitor experiences and visitation at identified historic sites and museums.
- Develop best uses for three state properties in Medora based on 2024 studies.
- Commemorate ND 250.

BUILD ORGANIZATIONAL CAPACITY

- Plan for military gallery and ND Heritage Center expansion staff and resource needs.
- Incorporate agricultural and large object galleries into an additional ND Heritage Center expansion plan.
- Increase advocacy efforts throughout all departments.
- Increase educational opportunities through outreach initiatives and expand content of ND Studies.

EMBRACE EMERGING TECHNOLOGY USE

- Enhance citizen-focused digital services and interactives.
- Increase access to state history through digital integration of products & services.
- Ensure proper digital storage capacity to keep up with agency needs.
- Modernize department practices for easier use of services by ND citizens.
- Use GIS as an agency resource with designated staff training.

INCREASE EARNED REVENUE

- Expand the ND Heritage Center & State Museum usage and visitation.
- Enhance visitor experiences at all staffed state historic sites and museums, increasing visitation.

2024 at a Glance



611,270
VISITORS
TO STATE MUSEUMS
AND HISTORIC SITES



213
VOLUNTEERS



10
FRIENDS GROUPS
SUPPORTING HISTORIC SITES



60 **STATE MUSEUMS
& HISTORIC SITES**

49 HISTORIC BUILDINGS
8 INTERPRETIVE CENTERS
21 SERVICE BUILDINGS
19 CCC MARKERS/KIOSKS
1,224 ACRES TOTAL

80,000
SQ. FT. OF
EXHIBITS
STATE MUSEUMS
& HISTORIC SITES

EMPLOYEES
83.5 FULL TIME
119 TEMPORARY



1 **GOVERNING
BOARD**



**NATIONAL
AWARD**

3,300
**ANNUAL CULTURAL
RESOURCE REVIEWS**
OF FEDERAL AND STATE
UNDERTAKINGS

588,604
NEW USERS OF
AGENCY WEBSITES



69,356
AGENCY SOCIAL
MEDIA FOLLOWERS



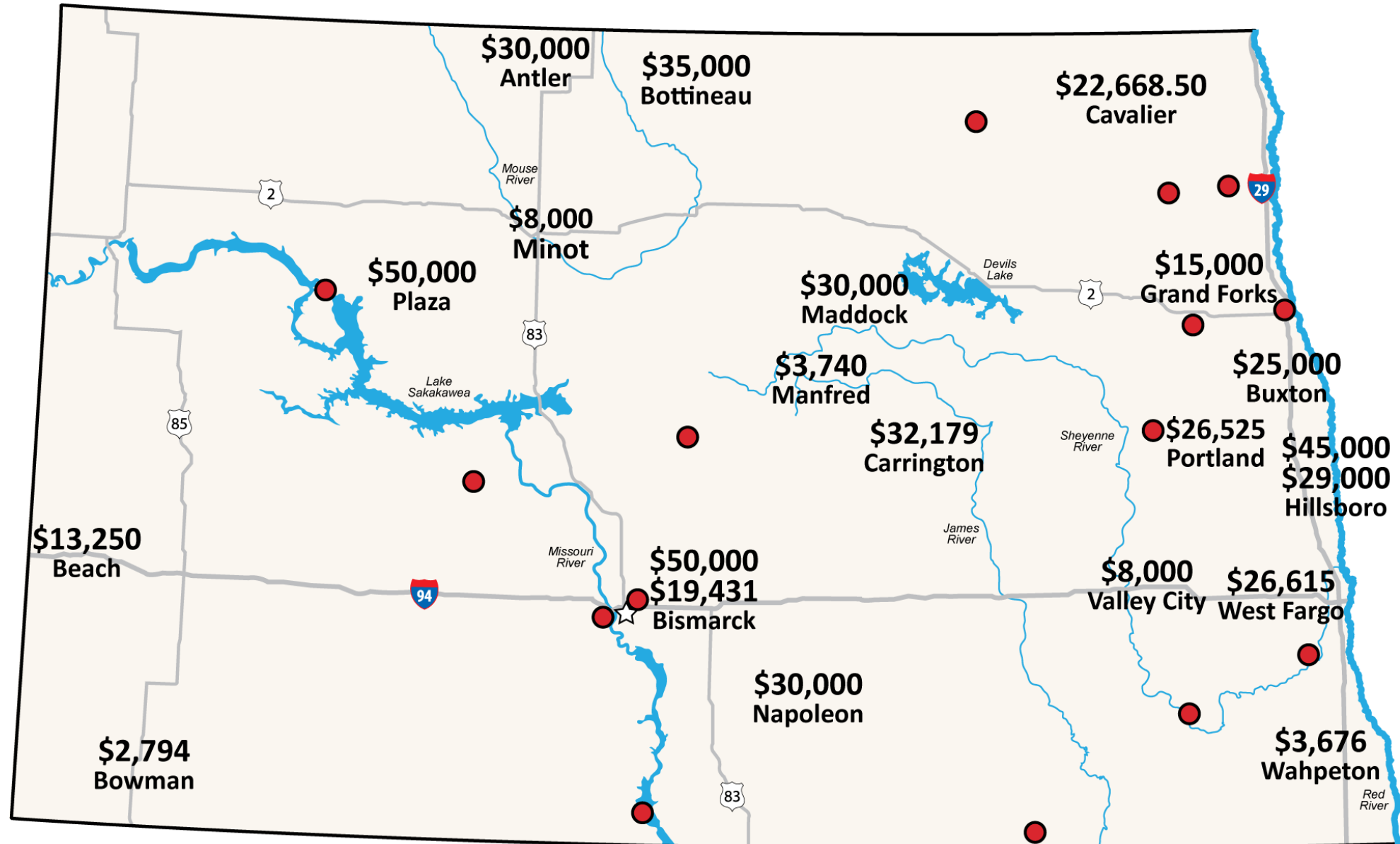
3 **NEW NATIONAL
REGISTER LISTINGS**

LOOK WHAT YOU CAN EXPLORE IN STATE COLLECTIONS!

130,779 BOOKS & OTHER PUBLICATIONS
2.1 MILLION PHOTOGRAPHS
1,581 NEWSPAPER TITLES
4,575 ORAL HISTORIES
3,597 MANUSCRIPT COLLECTIONS
1,903 LOCAL GOVERNMENT RECORD SERIES
2,369 STATE GOVERNMENT RECORD SERIES
3,000 FEET OF SHELF SPACE OF MOVING
IMAGE COLLECTIONS
80,000+ MUSEUM ARTIFACTS
12 MILLION+ ARCHAEOLOGICAL ARTIFACTS
9% OF N.D. ACRES SURVEYED FOR
CULTURAL RESOURCES
21,000 CULTURAL RESOURCE REPORTS &
76,000 SITE FORMS USED BY
595 SPECIALISTS



Cultural Heritage Grants





New Positions

Position	FTE	Date Filled	Source	Amount Transferred from OMB	Appropriation Authority Removed	Amount Estimated to be Spent
Museum Store Manager	1.00	7/1/2023	Special	232,375	309,208	220,502
Assistant Store Manager	1.00	7/1/2023	Special	178,032	244,142	164,948
Lead Store Clerk	1.00	7/1/2023	Special	159,470	216,688	144,658
Events Coordinator	0.25	7/1/2023	General	44,850	64,814	44,857
Public Information Officer	0.50	9/18/2023	General	108,574	108,574	97,883
New Media Specialist	1.00	8/14/2023	General	172,420	187,590	173,198
TOTAL	4.75			895,721	1,131,016	846,046

New Positions

The agency was approved for 4.75 new positions during the 2023-25 biennium.

The first three positions listed were established, fully benefited, and funded by special fund continuing appropriations through our Museum Store sales in accordance with NDCC 55-02-04. We were granted the authority for these positions. These new positions were filled immediately effective 7/1/2023.

The fourth position was approved to add a .25 FTE onto a fully benefited generally funded .75 FTE position that the agency had in our events coordinator capacity. This position was filled immediately effective 7/1/2023.

The fifth position was approved to add a .5 FTE onto a fully benefited generally funded .5 FTE position that the agency had in a public information officer capacity. The person holding .5 FTE position chose to retire instead of work in a full-time capacity. Therefore, we posted and hired a new employee effective 9/18/2023.

The sixth position was a newly authorized and funded position to create and oversee the new digital content and the software and maintenance of these new technologies. This position was posted, and we hired an internal team member to fill this position.

Vacant Positions

- 11 positions turned over in the 2023-25 biennium
- Average of 2.5 months to fill 10 positions
- 1 position remains unfilled
- Vacancy savings of \$143,255 in general and \$16,829 in federal
- Vacancy savings used in continuing to make salaries more equitable.

Source	Appropriation Authority Removed	Amount Transferred from OMB	Additional Anticipated Request
General Fund	558,225	202,115	356,110
Federal Fund	44,382	-	-
Special Fund	34,769	-	-
TOTAL	637,376	202,115	356,110

Vacant Positions

In the current biennium through February 28, 2025, there were 12 FTEs that separated employment, which included resignations, retirements, and other departures. On average, we filled 11 of these positions within 2.5 months. There is one position that remains vacant, which we estimate will be filled by April 2025.

After paying out \$23,354 in leave payouts, vacancy savings resulted in \$184,600 in general funds and \$16,829 in federal funds. The 68th Legislative Assembly removed the authority of \$558,225 in general funds, \$44,382 in federal funds, and \$34,769 in special funds from the agency's budget for vacant FTE positions.

Our agency has transferred \$202,115 in general funds from the OMB pool and anticipate in requesting an additional \$356,110 in general funds. The vacancy savings are being used to make our employees' salaries more equitable. Prior to the target market equity increases, our agency had an average comp ratio of .878. As of September 2024, the average comp ratio was .941. While this is a step in the right direction, we are committed to making salaries more equitable by ensuring employees with at least three years of service in a supervisory position are at a comp ratio of .95 and in a non-supervisory position are at a comp ratio of .88. We estimate \$165K in general funds and \$13K in federal funds will be used in the effort of making salaries more equitable.

2025-27 Request/Recommendation Total to Current Biennium

	2023-25 Biennium Appropriations	2025-27 Agency Request	2025-27 Burgum Recommended	2025-27 Armstrong Recommended
Salaries and Wages	16,514,494	22,132,296	21,886,351	21,743,916
Operating Expenses	4,595,831	5,892,016	5,741,021	5,741,021
Capital Assets	25,414,428	154,095,833	112,867,833	92,867,833
Grants	1,803,340	1,720,840	1,720,840	1,720,840
Cultural Heritage Grants	500,000	11,500,000	-	-
America's 250th	250,000	7,200,000	7,000,000	2,000,000
Exhibits	300,000	-	-	-
TOTAL	49,378,093	202,540,985	149,216,045	124,073,610
FTE	83.5	97.5	85.5	85.5

2025-27 Base Comparison

	2025-27 Legislative Base Level	2025-27 Agency Base Request	2025-27 Gov Burgum Base Rec	2025-27 Gov Armstrong Base Rec	2025-27 House Base Budget
Salaries and Wages	16,832,853	22,085,836	21,839,891	21,697,456	21,034,123
General Fund	15,687,738	19,923,196	19,545,617	19,417,729	18,996,907
Federal Fund	1,126,359	1,579,756	1,666,615	1,656,680	1,422,580
Special Fund	18,756	582,884	627,659	623,047	614,636
Operating Expenses	3,443,236	3,789,835	3,758,155	3,758,155	3,748,875
General Fund	3,248,236	3,604,435	3,572,755	3,572,755	3,566,595
Federal Fund	95,000	85,400	85,400	85,400	82,280
Special Fund	100,000	100,000	100,000	100,000	100,000
Capital Assets	1,330,184	695,809	695,809	695,809	695,809
General Fund	1,164,375	530,000	530,000	530,000	530,000
Federal Fund	165,809	165,809	165,809	165,809	165,809
Special Fund	-	-	-	-	-
Grants	928,340	970,840	970,840	970,840	970,840
Federal Fund	928,340	970,840	970,840	970,840	970,840
Cultural Heritage Grants	500,000	11,500,000	-	-	-
General Fund	500,000	11,500,000	-	-	-
TOTAL	23,034,613	39,042,320	27,264,695	27,122,260	26,449,647
General Fund	20,600,349	35,557,631	23,648,372	23,520,484	23,093,502
Federal Fund	2,315,508	2,801,805	2,888,664	2,878,729	2,641,509
Special Fund	118,756	682,884	727,659	723,047	714,636
FTE	83.5	97.5	85.5	85.5	85.5

2025-27 Legislative Base to Base Budget Request/ Recommendation/ House

Salaries and Wages – The Legislative Base budget of \$16,832,853 is used to pay the salaries and wages for 83.5 FTE positions within our four departments. We employ positions specializing in archaeology; historic preservation; archives; collections management; curation; exhibition; communications; marketing; education; visitor services, including historic site management; Museum Store operations; and administration. In addition, we employ up to 119 temporary employees in a calendar year. Most of these positions work seasonally at our historic sites.

The Legislative Base is composed of:

- \$15,687,738 in General funding for most employees and 40% match for those employees qualified under the Historic Preservation Fund grant
- \$1,126,359 in Federal funding for 60% match for those employees qualified under the Historic Preservation Fund grant, and
- \$18,756 in Special funding for employees that carry out the business activities at our Museum Stores across the state.

The House approved the following base changes in the Salaries and Wages line:

- Base payroll changes of reduction of \$306,652 that included a reduction of \$87,917 in General funding for the 3% budget reduction, the addition of \$21,939 in Federal funding authority to account for the increases in salaries for those employees qualified under the Historic Preservation Fund grant; and a reduction of \$240,674 in Special funding in the agency's Concessions as the authority provided in the 2023-25 was higher than what was needed. This is consistent with Governor Armstrong's executive recommendation.
- Salary increases of \$637,856 with \$572,726 in General funding, \$44,486 in Federal funding, and \$20,641 in Special funding. This is consistent with Governor Armstrong's executive recommendation.
- Health insurance increases of \$510,449 with \$458,503 in General funding, \$32,429 in Federal funding, and \$19,517 in Special funding. This is consistent with Governor Armstrong's executive recommendation.
- Replacement of the 2023-25 new FTE pool with an increase of \$1,131,016 with \$360,978 in General funding, and \$770,038 in Special funding. This is consistent with Governor Armstrong's executive recommendation.
- Replacement of the 2023-25 vacant FTE pool with an increase of \$637,376 with \$558,225 in General funding, \$44,382 in Federal funding, and \$34,769 in Special funding.
- Reduction of \$38,888 in General funds for the 2025-27 new FTE pool.
- Reduction of \$250,409 with \$224,858 in General funds and \$17,140 in Federal funds and \$8,411 in Special funds for the 2025-27 vacant FTE pool.

- The addition of \$945,088 in General funds for costs to continue operations. With the request to cut 3% from our budgets, we realigned the budgets between departments within the agency. However, there are increased costs that go above and beyond our base budget needs. Funding will be used to restore the 3% budget cuts to temporary salaries and to add temporary positions that cover maintenance, data entry, visitor services, and interns across the agency. This is consistent with Governor Armstrong's executive recommendation.
- The addition of \$584,512 in General funds to hire 1 FTE position for tribal consultation and 2 temporary positions for collections management to comply with new Native American Graves Protection and Repatriation Act (1990) or NAGPRA regulations. In early 2024, the Department of Interior released new regulations on the compliance of NAGPRA. NAGPRA requires that institutions receiving federal funds, such as museums and universities, to make efforts to repatriate skeletal remains, funerary objects, sacred items, and objects of cultural patrimony. The new regulations change the decision-making authority from institutions to tribal communities as to which items are covered by NAGPRA laws and which were exempt. Therefore, the display of any Native American artifacts should include tribal consultation before finalizing exhibits. The State Historical Society completed its NAGPRA inventory of existing collections in 1992. The current efforts to comply with the new guidelines would represent the first agency-wide inventory since then. This is \$12,440 less than Governor Armstrong's executive recommendation recommended 2 temporary positions that we had requested as FTEs and therefore the agency recognized cost savings.
- The addition of \$180,800 in General funds to add an FTE exhibition preparator position. Over the past 30 years, the State Historical Society has grown with the addition of six state historic sites, the Pembina State Museum, expansions of the State Museum and other sites, and new interpretive centers at the Chateau and Fort Abercrombie. All of these include exhibition spaces, yet the number of staff who manage exhibition work has not increased. In addition, over the next five years, upcoming exhibition projects include the creation and management of a new ND Military Gallery, exhibit projects in Medora at our existing facilities and potential new facilities, a redesign of the State Museum's Inspiration Gallery, a new exhibit at the Lewis & Clark Interpretive Center, and an entirely revamped exhibition space at the Pembina State Museum. However, with this exciting agency growth in service to North Dakota citizens, we continue this work with a team of three curatorial staff, one exhibitions manager, and one exhibitions preparator to serve our exhibition needs. This FTE position will work with partners and exhibitions firms on proposals and contracts, help install exhibitions, address maintenance challenges, fabricate exhibit components, fix aging exhibition and technology parts, and work with electrical components. This is consistent with Governor Armstrong's executive recommendation.
- The addition of \$170,122 in Federal funds as funding is being provided by the NRCS, Natural Resources Cultural Services, to hire a full-time temporary Historic Preservation Specialist. This position would be responsible for reviewing NRCS projects to ensure timely environmental reviews under Section 106 of the National Historic Preservation Act and also overseeing completion of all aspects of the consultation and review process, including data entry, internal coordination of the review process, identification of historic properties, assessment of effects, and providing comments to applicable federal agency. This is consistent with Governor Armstrong's executive recommendation.

Operating Expenses – The Legislative Base budget of \$3,443,236 is needed for IT services; utilities at our historic sites and storage facilities; fleet services and other travel expenses; property, risk management, and workforce safety insurance; building and grounds supplies for our historic sites; advertising and marketing expenses; and other operating expenses. The Legislative Base is composed of \$3,248,236 in General funding, \$95,000 in Federal funding under the Historic Preservation Fund grant, and \$100,000 in Special funding derived from a grant from NDDOT for use at the Lewis & Clark Interpretive Center.

The House approved the following changes in the Operating Expenses line:

- The addition of \$71,996 in General funds for the IT allowance. This is consistent with Governor Armstrong’s executive recommendation.
- The reduction of \$15,000 in Federal funds under National Historical Publications and Records Commission grant as we are asking to move the authority from Operating Expenses into Grants. This is consistent with Governor Armstrong’s executive recommendation.
- An addition of \$186,163 in General funds for increased costs associated with NDIT data processing costs for new IT projects that were funded with State Fiscal Recovery Funds; fire and tornado insurance premiums that are going up by 25%; a new elevator maintenance contract for the elevator that was installed in the 1883 Stutsman County Courthouse; storage needs for digital collections and supplies within the State Archives; and utilities as we are increasing the use and functionality of some of the 80 buildings and historic sites that we manage with the funding we’ve received for historic site repairs and improvements. This is consistent with Governor Armstrong’s executive recommendation.
- An addition of \$46,280 in General funds with \$9,280 for operating costs associated with the approved exhibition preparator FTE position and \$37,000 to increase awareness of the Pembina State Museum by designing two billboards that would reach traffic coming and going from Canada as NDCC 55-02-06 mandates our agency to be responsible in promoting the Pembina State Museum. This is consistent with Governor Armstrong’s executive recommendation.
- An addition of \$13,920 in General funds for operating costs associated with the approved NAGPRA tribal consultant FTE position along with the 2 collections management temporary positions. This is consistent with Governor Armstrong’s executive recommendation.
- An addition of \$2,280 in Federal funds for the operating costs associated with the temporary Historic Preservation Specialist funded through the NRCS. This is consistent with Governor Armstrong’s executive recommendation.

Capital Assets – Capital assets line is used to purchase maintenance equipment on a rotational basis and for extraordinary repairs and maintenance at our historic sites. The Legislative Base in the amount of \$1,330,184 is composed of \$1,164,375 in General funding, which includes funding for the debt service payments of the 2005 Series A bond issue that were for the purpose of expanding the State Archives at the ND Heritage Center & State Museum and an Interpretive Center addition in Medora in 2005 and moneys for extraordinary repairs and maintenance at our historic sites, and \$165,809 in Federal funding under the Historic Preservation Fund grant to be used on our state properties that are on the National Register of Historic Places.

The House approved the following changes in the Capital Assets line:

- The reduction of \$42,000 in General funding for the 3% budget reduction from the maintenance equipment. This is consistent with Governor Armstrong's executive recommendation.
- The reduction of \$592,375 in General funds as in November 2023, the agency paid off the 2005 bond that was issued for the expansion of the Archives in the Heritage Center and the construction of an interpretive center in Medora. This is consistent with Governor Armstrong's executive recommendation.

Grants – The Grants line is used for grants to subrecipients under the Historic Preservation Fund grant to Certified Local Governments and under the National Historical Publications and Records Commission grant. The Legislative Base is \$928,340 in Federal funding received under the Historic Preservation Fund grant.

The House approved the following changes in the Grants line:

- The addition of \$15,000 to move the authority from Operating Expenses into Grants plus an additional increase of \$27,500 in Federal fund authority under the National Historical Publications and Records Commission grant to provide grants to subrecipients for the preservation of archive collections. This is consistent with Governor Armstrong's executive recommendation.

Cultural Heritage Grants – The agency has an established grant program that provides small grants to communities throughout North Dakota for a variety of projects. The Legislative Base is composed of \$500,000 in General funding for the purpose of providing these grants.

The House approved the reduction of \$500,000 as a result of the 3% budget reductions. This is consistent with Governor Armstrong's executive recommendation.

2025-27 One-Time Funding Items

	2025-27 Agency One-Time Request	2025-27 Gov Burgum One-Time Exec Rec	2025-27 Gov Armstrong One-Time Exec Rec	2025-27 House One-Time Budget
Salaries and Wages	46,460	46,460	46,460	46,460
Federal Fund	46,460	46,460	46,460	46,460
Operating Expenses	2,102,181	1,982,866	1,982,866	6,178,776
General Fund	2,021,630	752,315	110,225	110,225
Federal Fund	80,551	80,551	80,551	80,551
Special Fund		1,150,000	1,792,090	5,988,000
Capital Assets	153,400,024	112,172,024	92,172,024	85,072,024
General Fund	110,455,500	2,207,500	207,500	207,500
Special Fund	42,944,524	109,964,524	91,964,524	84,864,524
Grants	750,000	750,000	750,000	3,650,000
Federal Fund	750,000	750,000	750,000	750,000
Special Funds	-	-	-	2,900,000
America's 250th	7,200,000	7,000,000	2,000,000	2,000,000
General Fund	7,200,000	-	-	-
Special Fund	-	7,000,000	2,000,000	2,000,000
TOTAL	163,498,665	121,951,350	96,951,350	96,947,260
General Fund	119,677,130	2,959,815	317,725	317,725
Federal Fund	877,011	877,011	877,011	877,011
Special Fund	42,944,524	118,114,524	95,756,614	95,752,524

2025-27 One-Time Funding Items

The House funded the following one-time funding items:

- \$62,236 for temporary staff salaries and operating. \$10,225 in General funding will be used for operating costs were associated with the 2 additional FTE positions. \$52,011 in Federal funding will be used for the temporary Historic Preservation Specialist from NRCS funds plus \$50,000 from the USDA Forest Service to hire a full-time temporary Archaeology Collections Specialist. This position would support and assist with care, preservation and maintenance of the USDA Forest Service collections housed at the SHSND.
- \$100,000 in General funds for repatriation compliance costs. As previously mentioned, the Department of Interior released new regulations on the compliance of the Native American Graves Protection and Repatriation Act (1990) or NAGPRA. NAGPRA requires that institutions receiving federal funds, such as museums and universities, to make efforts to repatriate skeletal remains, funerary objects, sacred items, and objects of cultural patrimony. The new regulations change the decision-making authority from institutions to tribal communities as to which items are covered by NAGPRA laws and which were exempt. Therefore, the display of any Native American artifacts should include tribal consultation before finalizing exhibits. One-time funding will be used to hire a tribal consultant.
- \$638,000 in SIIF funds for Pembina State Museum exhibits. In the 2023-25 biennium, consultants were hired to revamp the exhibition space with updated history. Funding will be used to purchase the exhibit objects and install the new gallery design. In addition, funding is requested to collaborate with ND Geological Survey paleontologists to develop a new permanent fossil exhibit in the Pembina State Museum's temporary exhibits gallery, which would promote the valuable fossil discoveries in this region of the state and draw new visitors to the museum. Additionally, funding will be used to fulfill the newspaper advertisement requirements of the museum abandoned property law in chapter NDCC 55-12 to resolve the ownership status of loans that have remained in our possession without any contact from the lender dating back 10 years or more.
- \$75,000 in Federal funding for the underrepresented community program. We have applied for funding for a National Park Service Underrepresented Communities grant to hire a consultant that would focus on survey and context development of integrated baseball players and fields in North Dakota and culminate in a National Register Nomination.
- \$82,944,524 in Special funds for the Military Gallery expansion project. The 67th Legislative Assembly authorized the adjutant general to accept up to \$10M from other funds for the construction of a North Dakota military museum and to enter into an agreement with the State Historical Society for this project, which was signed on October 17, 2022.

The 68th Legislative Assembly extended a line of credit of \$20M from the Bank of North Dakota to the State Historical Society to continue with this project. It was the intent that the society request funding from the 69th Legislative Assembly from the legacy earnings fund to repay the line of credit. \$4,200,000 is requested to repay the costs incurred during the 2023-25 biennium from the BND line of credit.

The Military Gallery expansion project with a mission to “Honor, Educate, and Inspire” is well established and in the construction document phase. Private fundraising for this project continues. Descriptive materials of this project are included as an attachment on pages 39-61. \$78,744,524 will be needed to construct an addition that will be sure to attract visitors with a 20,000 square foot state-of-the-art military gallery, a regimental room that will seat up to 400 guests, an expanded restaurant with a North Dakota flavor, and an expanded amphitheater.

Here is a breakdown of the funds and lines used for this project:

Fund	Line	Agency Request	Burgum Exc Rec	Armstrong Exc Rec	House
<i>One-Time Funding Items</i>		122,944,524	82,944,524	82,944,524	82,944,524
Donations	Operating Expenses				4,200,000
General Fund	Capital Assets	80,000,000			
Donations	Capital Assets	42,944,524	42,944,524	38,744,524	38,744,524
SIIF	Capital Assets		40,000,000		20,000,000
BOND	Capital Assets			44,200,000	
BND LoC	Capital Assets				20,000,000

- \$700,000 in Special funds for Inspiration Gallery updates. As almost 20% of the objects in the Inspiration Gallery: Yesterday and Today at the State Museum are military collections and will be moved into the Military Gallery, funding is needed for repairs and preservation of the artifacts in need of conservation. With these items being relocated, the Inspiration Gallery will need to be updated. Funding will be used to conserve the military artifacts that will be transferred from the Inspiration Gallery into the Military Gallery; hire a consultant to plan an upgrade of the Inspiration Gallery; and purchase supplies and technologies needed for the production of new exhibits in the Inspiration Gallery.
- \$3,570,000 in Special funds for Medora area planning. Medora Area Planning. In 2024, the State Historical Society of North Dakota (SHSND) initiated a comprehensive strategic planning process for the Chateau de Morès State Historic Site's three properties in Medora. This plan is designed to guide the site's development from July 1, 2024, through June 30, 2034. This long-range plan is included as an attachment on pages 62-65. In addition, we are working with Snøhetta for architectural design services to (1) implement sustainable use of the Chateau's three sites; balancing preservation of exhibits and artifacts with visitor engagement; and carefully designing restorations and enhancements, including installing heating, air, and improved accessibility at the historic Chateau home, (2) build an addition to the Chateau Interpretive Center of a museum focusing on hunting and wildlife found in North Dakota. Weaving together the conservation legacy of Theodore Roosevelt with the Chateau's history as a summer hunting lodge, this museum and its family-oriented programs will increase our visitation. Both guests of the Theodore Roosevelt Library a short distance away and additional Medora tourists are expected to embrace this unique visitor experience. This building addition will include a large gallery exhibit space, food service, and some housing for staff, and (3) construct a family-friendly riverfront walkway, along with developing river access for kayaking, canoeing, tubing, and wading. Funding will be used for some of the design recommendations suggested by Snøhetta as shown on page 66.

- \$207,500 in General funds for State Archives storage updates. The State Archivist is mandated as the official custodian of the archival resources of the state under NDCC-55-02.1-03. An integral part of serving as the official custodian is the ability to properly house, preserve, and create access to records of historic value. A recent inventory and study of the current storage space indicates the State Archives will be at full storage capacity in less than 12 years, resulting in a need for a building expansion. Funding will be used to hire a structural engineer to study the load carrying capacity in order to upgrade current storage solutions by enclosing and fireproofing storage carriages; converting microfilm and map case storage for more efficient shelving and use of space; and replacing static shelving with compact shelving, which would provide an additional 7,500 linear feet of capacity. By maximizing space usage now an expansion may be prolonged well beyond the 12-year estimate.
- \$3,000,000 in Special funds for historical structures and building improvements. In the 2021-2023 and 2023-25 bienniums, \$4.2M in APRA funds and \$3.25M in SIIF funds, respectively, were appropriated to the agency for historical structure building improvements. We continue to monitor and prioritize a list of our building improvement needs. An attachment of all the historic building improvement needs is listed on pages 67-70. These improvements are needed to continue our goal of modernizing and repairing state structures and sites so that they are welcoming and attractive to all North Dakota residents and visitors. Funding will be used to hire the appropriate design professionals and/or contractors to perform these improvements.
- \$750,000 in Federal funds for the Paul Bruhn historical revitalization grants. The Paul Bruhn grant program is administered by the National Park Service and provides pass-thru Federal grant funding to qualifying subrecipients for historic preservation to National Register listed buildings located in rural communities.
- \$2,900,000 in Special funds to pass-thru grant funds for improvements to historical structures, which includes \$1,100,000 for the FARGO historic theater restoration, \$250,000 for the Ellendale Historic Opera House, \$200,000 to the Sargent County Historical Society Museum, \$250,000 to the Marmarth Historical Society for the Mystic Theater and Railroad Bunkhouse, \$1,000,000 to the Medora Foundation for a trolley system, and \$100,000 for the Williston old armory.
- \$2,000,000 in Special funds for America's 250th celebration. NDCC 55-01-13 & 14 establishes the America 250 commission and presents the powers and duties of the commission. As the commemoration date of July 4, 2026, will occur during the next biennium, funding is being requested to provide grants to communities and groups in the eight regions across North Dakota; plan, fabricate, and purchase an exhibit production service for an exhibition to be installed in the Governors Gallery of the State Museum; and provide public programming and events at the State Museum and state historic sites to compliment the North Dakota 250 exhibition in communities across the state.

2023-25 One-Time Funding Uses

One-Time Funding Description	2023-25
Historic site and extraordinary repairs	3,250,000
Inflationary costs	120,795
Digital interactive initiative	425,000
Geographic information system remote access and upgrade	250,000
Medora site planning	150,000
Army corps of engineers grant	400,000
Opera house restoration	250,000
Whitestone Hill monument	250,000
Digital humanities advancement grant	30,000
Scanner and microfilm plotter	236,044
Exhibit engagement	375,000
Paul Bruhn historical revitalization grant	750,000
Underrepresented community grant	125,000
America's 250th celebration	250,000
Military museum	20,000,000
Total all funds	26,861,839
Total special funds	24,955,000
Total general fund	1,906,839



2023-25 One-Time Funding Uses

Historical site and extraordinary repairs - \$3,250,000 in SIIF funds were appropriated.

As of January 31, 2025, \$413,733 has been spent.

To date, this money has funded projects that include hiring an architect and conducting an environmental survey at Fort Totten State Historic Site where we are planning to restore the gymnasium; restoring the house/office at Whitestone Hill State Historic Site that is now being used to provide housing for the site's supervisor; stabilizing the foundation and repairing the roof and exterior wall at the Chateau de Morès historic home; and plaster and painting repair at the Welk Homestead State Historic Site.

Other projects that have been obligated include Greenflush restrooms that will be installed at the Welk Homestead, Whitestone Hill, and Fort Buford state historic sites; continued work at the Chateau de Morès home that include an electrical upgrade, insulation, and the installation of an HVAC; installation of a septic system at the Caretaker's Cottage in Medora; and repairs to the fire suppression tank at Fort Buford.

Other projects that we plan to enter into contracts in 2025 include regrading the Gingras Trading Post State Historic Site due to silting, along with replacing the windows; repairing the roof and wall of the event center at the Lewis & Clark Interpretive Center; replacing the boiler and improving the heating system at the Oscar-Zero Missile Alert Facility within the Ronald Reagan Minuteman Missile State Historic Site; and miscellaneous repairs to additional sites.

We plan to have the full amount obligated by the end of the biennium but may need carryover authority to complete these projects.

Inflationary costs - \$120,795 in General funds were appropriated.

As January 31, 2025, \$61,389 has been spent. This adjustment has been applied to increased utility costs at our artifact storage units and historic sites. At this time, we are unable to determine if we will use all the funds appropriated.

Digital interactive initiative - \$425,000 in General funds were appropriated.

As of January 31, 2025, \$44,718 has been spent.

To date, the agency has purchased several items that will debut as part of our ND250 exhibit in the State Museum including: a digital interactive screen to highlight important tribal nation stories from the 1700s as part of our ND250 exhibition; a Magic Box exhibit piece to showcase films, documents, and artifacts related to the state Capitol burning and construction of the next Capitol; another large digital screen that will show a statewide interactive trail of "World's Largest" sculptures, as well as state historical sites to visit. After this exhibit closes at the end of 2027, these pieces will move to the Inspiration Gallery: Yesterday and Today at the State Museum. Another large digital screen will be installed in the Inspiration Gallery and allow the visitor to select engaging film footage, personal stories, and artifact stories related to the military in North Dakota.

In addition, the agency is working to install a visitor digital walking trail from the Capitol Grounds to the Former Governors' Mansion and Camp Hancock State Historic Site in downtown Bismarck that will provide a colorful history of statues, landmarks, and buildings.

A new kiosk is being ordered for Lewis & Clark Interpretive Center to develop a new Missouri River education component.

The agency plans to spend the full amount authorized. Our goal is to use all the funds by June 30, 2025, but carryover authority may be needed.

Geographic information system remote access and upgrade - \$250,000, of which \$225,000 in General funds and \$25,000 in historic revolving funds were appropriated.

As of January 31, 2025, \$7,018 has been spent. Additionally, \$50,000 has been obligated to VertiGIS for professional support and development. Another \$45,000 is earmarked for additional VertiGIS software modules (VertiGIS FM), and remaining budget is earmarked for additional professional development services as they are identified during project design. We plan to use all funding by June 30, 2025.

Medora site planning - \$150,000 in General funds were appropriated.

As of January 31, 2025, \$82,073 has been spent.

As previously noted, a comprehensive strategic plan for the Chateau de Morès State Historic Site and surrounding properties in Medora was completed. See a copy of the long-range plan on pages 62-65.

The remaining funding will be used for architectural design services for the various properties in Medora working with Snøhetta. We have come to terms and conditions with Snøhetta, with work scheduled to begin at the beginning of 2025.

Army Corps of Engineers grant - \$250,000 in Federal funds were appropriated.

As of January 31, 2025, there weren't any funds spent. We did not enter into a Task Order agreement with the COE; therefore, we do not expect to spend this authority.

Opera house restoration - \$250,000 in General funds were appropriated.

As of January 31, 2025, \$250,000 had been spent.

With this grant, a major restoration of the west wall, sidewalk, and foundation of the Ellendale Opera House was completed.

Whitestone Hill monument - \$250,000 in General funds were appropriated.

As of January 31, 2025, \$6,000 has been spent. A contract has been awarded to Quintus 3D for the professional architectural and design services of a Native American Memorial/Monument at Whitestone Hill State Historic Site. The firm is progressing on the design work.

Digital humanities advancement grant - \$30,000 in Federal funds were appropriated.

As of January 31, 2025, no funds were spent. We were not awarded this grant; therefore, we do not expect to spend this authority.

Scanner and microfilm plotter - \$236,044 in General funds were appropriated.

As of January 31, 2025, \$185,458 has been spent. The State Archives purchased an Archive Writer allowing digital newspapers to be quickly downloaded and printed in microfilm and eliminating distorted images caused by human error. All North Dakota newspapers preserved on microfilm by the agency will be processing using this new technology by the beginning of 2025. In addition, Archives purchased a Scan Master, which is a new imaging system that speeds up the scanning of oversize items such as maps and newspapers. The agency is currently in the procurement process to purchase a microfilm processor. The agency plans to spend the full amount authorized.

Exhibit engagement - \$375,000, of which \$300,000 in SIIF funds and \$75,000 in donated funds were appropriated.

As of January 31, 2025, \$63,692 has been spent. To date, the agency has purchased six 98" digital screens to replace failing and pixelized technology in the Inspiration Gallery at the State Museum. In addition, a new "Guns of the Expedition" exhibit is being created, with new exhibit cases and historic objects being ordered at the Lewis & Clark Interpretive Center in Washburn. A "Sunflowers & Sundogs" exhibit was installed at the Chateau Interpretive Center in Medora with a few additions to come. A new sound system has been ordered for the Chateau Interpretive Center to add sounds to the museum gallery. An exhibit contractor was hired to refresh the Pembina State Museum and plans are underway to order a few new exhibit objects for this extensive update.

Paul Bruhn historical revitalization grant - \$750,000 in Federal funds were appropriated.

As of January 31, 2025, there weren't any funds spent. We have applied for this grant for the past three years but have not been awarded the funding. Therefore, we do not expect to spend this authority by June 30, 2025.

Underrepresented community grant - \$125,000 in Federal funds were appropriated.


As of January 31, 2025, \$28,527 has been spent. The Fort Totten Indian Boarding School National Register nomination update is moving forward. A contractor has been hired and has made two visits to the site. We are asking for carryover authority for the remaining amount to be carried over into the 2025-27 biennium for this project as we have a contract extending through March 2026.

America's 250th celebration - \$250,000 in General funds were appropriated.

As of January 31, 2025, \$3,539 has been spent. Work continues on this project as we prepare to share North Dakota's story as part of the nation's 250th birthday on July 4, 2026. In accordance with NDCC 55-01-14 Section 4. Subsection c., the State's replica of the Liberty Bell was moved from storage and is on exhibit in the ND Heritage Center & State Museum. We have hired a North Dakota 250 Coordinator to help plan and coordinate statewide events. We are asking for carryover authority for the remaining amount in addition to the optional request.

Military museum - \$20,000,000 line of credit was extended to the agency.

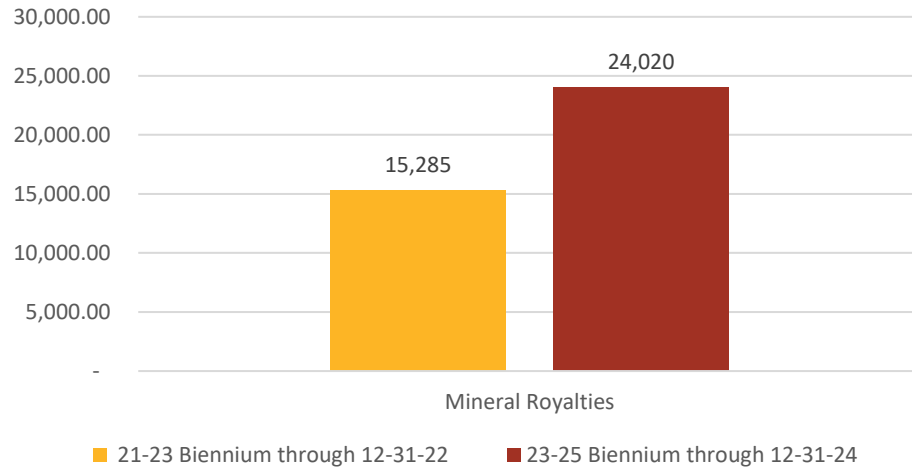
As of January 31, 2025, the agency has drawn \$2,256,392.10 and has \$27,810.09 due in interest. Zerr Berg Architects/BWBR were selected by a committee for architectural services of a preliminary design of a military museum. Zerr Berg/BWBR included the option, which the agency opted to take, to add on a



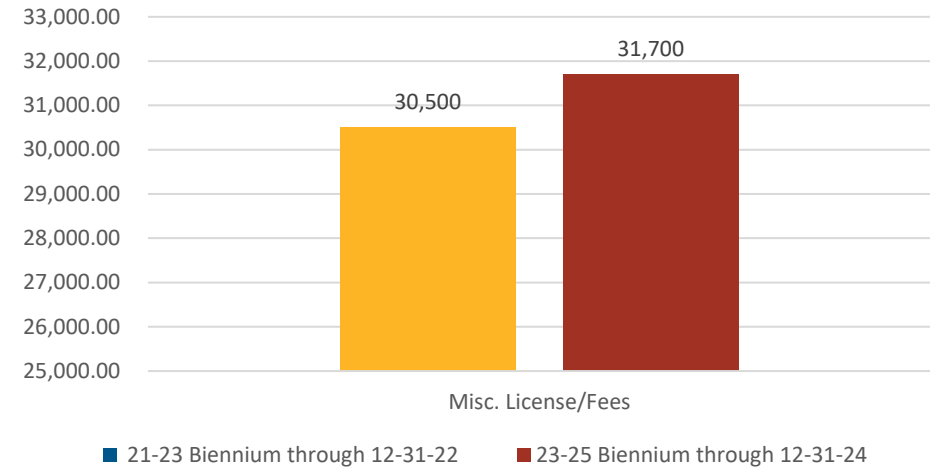
virtual concept study completed by Ralph Appelbaum Associates. A selection committee then opted to hire Ralph Appelbaum and Associates to prepare and install the exhibits in the Military Gallery. Finally, a selection committee selected Kraus Anderson to be the construction manager at-risk for the project. We are currently in the Construction Documents phase of the project. Funding is requested to complete the project in the optional request.

Agency Collection Comparison

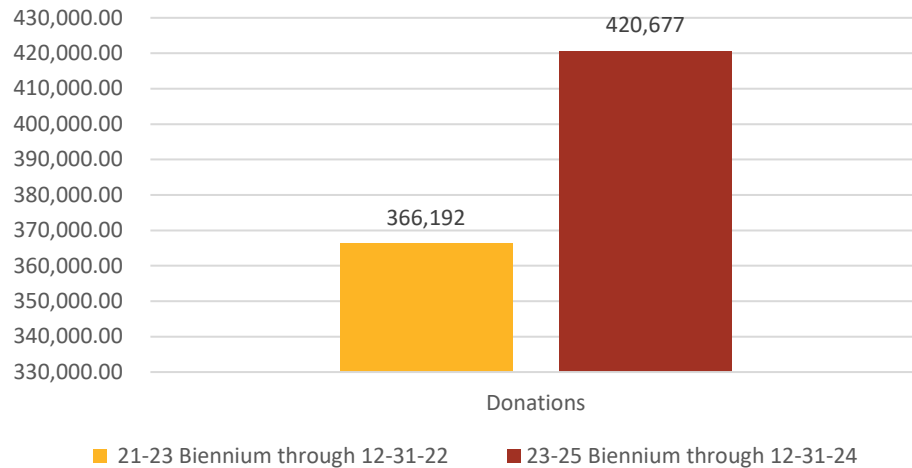
Fund 001



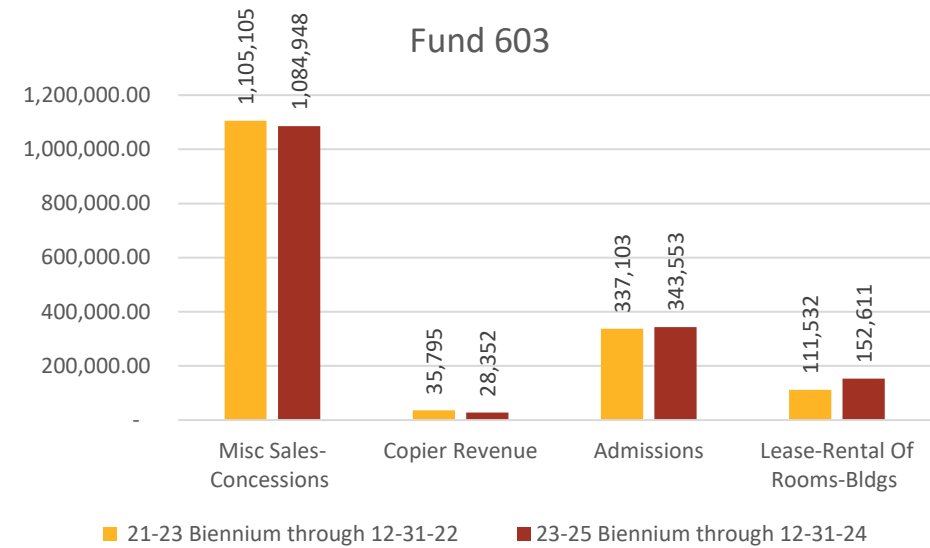
Fund 327



Fund 415



Fund 603



Agency Collection Comparison

This slide shows a comparison of the revenues in the first 18 months of the 2021-23 biennium to the first 18 months in the 2023-25 biennium. I will discuss our revenues by each fund.

General Fund

The revenues in the General fund are mineral royalties received from land we own at our Fort Buford State Historic Site in Williams County; at Killdeer Mountain Battlefield State Historic Site in Dunn County; and at Writing Rock State Historic Site in Divide County. Also included in these revenues are credits from our electrical bills paid to local electrical coops. These fees fluctuate according to oil production.

Fund 327 (State Historical Revolving Fund)

NDCC 55-03-04 establishes a revolving fund, which we call the Archaeological Permit fund. Revenue deposited into this fund is authorized under NDCC 55-03-01 and 01.1. These fees are for Archaeological Permits and for cultural resource reports issued of an amount set by the director. Charges to this fund are to pay for a portion of the GIS software licenses. These fees have not increased since the late 1990s. The State Historical Society is reviewing its fee structure and anticipate updates by the end of calendar year 2025.

Fund 415 (Historical Gift and Bequest Fund)

NDCC 55-01-04 allows the agency to accept donations. Our significant donations in the 2023-25 biennium include mitigation funds received from BNSF that will be passed through as a grant to subrecipients, a grant from NDDOT for the deconstruction of a sign in Medora that will be reconstructed after work on Pacific Avenue is completed, funds received from the ND Newspaper Association to supplement the purchase of an Archive Writer, a donation to process the Ritterbush collections in the State Archives, and a grant from Teaching with Primary Sources to conduct a teacher in-service at Fort Totten Historical Site. All donations collected must be used for the purpose intended by the donor. Our donations remained fairly consistent from biennium to biennium.

Fund 603 (Concessions Fund)

NDCC 55-02-04 allows the agency to charge fees for concessions sales. The main sources of revenue under this fund are from Museum Store sales, costs for the public to make copies of archival documents available in Reference Services at the State Archives, admission sales at our historic sites, and facility event rentals.

Copier revenue slightly decreased. These funds are used for the operating expenses to make the copies and may be used on temporary salaries for individuals in Reference Services within the State Archives.

There was also slight decrease in Museum Store sales. The fees for merchandise sold in the stores across the state are set according to retail standards that consist of cost, sales tax, MSRSP, and any surcharges that may apply to the item. Prices are set to cover the costs, which are used for salaries of the Museum Store employees and supplying inventory for all the sites.

We noted growth in admissions to state historic sites. A committee meets every few years to review the set admission fees. New admission fees went into effect January 1, 2025, at our staffed historic sites. Admissions revenues supplement a portion of salaries for temporary employees at our historic sites.

Facility rental revenue went up significantly this period. This is due to an increase in our fees for facility rentals after a study was completed, which found our fees were significantly less than other local venues. These fees are used to fund salaries for event staff and security officers hired for facility rentals, along with being used for improvements and upgrades to our meeting rooms.

Federal State Fiscal Relief Funds

- HVAC system at the Lewis and Clark Interpretive Center
- Dark Fiber project to the Missouri Yellowstone Confluence Interpretive Center and Fort Buford State Historic Site
- Purchase of Security Cameras to be installed at our historic sites located in Jamestown, Medora, Williston, and Fort Abercrombie

Federal State Fiscal Relief Funds

In the 2021 Special Session, the Legislative Assembly authorized SFRF funds under House Bill 1505 Section 2 for historic site improvements, in which carryover authority was given by the 68th Legislative Assembly under Senate Bill 2018 Section 10. As of January 31, 2025, there was \$180,350 remaining to be spent. These moneys have been obligated to putting in a new HVAC system at the Lewis & Clark Interpretive Center. This project has been substantially completed and therefore the funds will be paid by June 30, 2025.

Also in the 2021 Special Session, the Legislative Assembly authorized SFRF funds under Senate Bill 2345 Section 1 Subsection 12, in which the Capital Construction Carryover Committee authorized carryover authority. As of January 31, 2025, there is \$207,492 remaining to be spent for IT infrastructure projects. We are working with NDIT to provide internet service through a rural internet service provider to the Missouri Yellowstone Confluence Interpretive Center (MYCIC) near Williston. We estimate this project will be completed in the spring of 2025 at an estimated cost of \$95K. The remaining \$113K is allocated for the purchase and installation of security cameras with the ability to integrate to our new security system at some of our sites, including the Chateau Interpretive Center, Fort Abercrombie, Fort Buford, and the 1883 Stutsman County Courthouse. These projects will use all available funds by June 30, 2025.

One-Page Itemized Listing of Changes to House


	2025-27 Agency Request	2025-27 Gov Burgum Exec Rec	2025-27 Gov Armstrong Exec Rec	2025-27 House Version	Changes to House
Salaries and Wages	22,132,296	21,886,351	21,743,916	21,080,583	554,155
General Fund	19,923,196	19,545,617	19,417,729	18,996,907	445,675
Federal Fund	1,626,216	1,713,075	1,703,140	1,469,040	108,480
Special Fund	582,884	627,659	623,047	614,636	-
Operating Expenses	5,892,016	5,741,021	5,741,021	9,927,651	26,740
General Fund	5,626,065	4,325,070	3,682,980	3,676,820	23,620
Federal Fund	165,951	165,951	165,951	162,831	3,120
Special Fund	100,000	1,250,000	1,892,090	6,088,000	-
Capital Assets	154,095,833	112,867,833	92,867,833	85,767,833	-
General Fund	110,985,500	2,737,500	737,500	737,500	-
Federal Fund	165,809	165,809	165,809	165,809	-
Special Fund	42,944,524	109,964,524	91,964,524	84,864,524	-
Grants	1,720,840	1,720,840	1,720,840	4,620,840	-
Federal Fund	1,720,840	1,720,840	1,720,840	1,720,840	-
Special Fund	-	-	-	2,900,000	-
Cultural Heritage Grants	11,500,000	-	-	-	5,000,000
General Fund	11,500,000	-	-	-	5,000,000
America's 250th	7,200,000	7,000,000	2,000,000	2,000,000	-
General Fund	7,200,000	-	-	-	-
Special Fund	-	7,000,000	2,000,000	2,000,000	-
TOTAL	202,540,985	149,216,045	124,073,610	123,396,907	5,580,895
General Fund	155,234,761	26,608,187	23,838,209	23,411,227	5,469,295
Federal Fund	3,678,816	3,765,675	3,755,740	3,518,520	111,600
Special Fund	43,627,408	118,842,183	96,479,661	96,467,160	-
FTE	97.5	85.5	85.5	85.5	1.0

Itemized listing of changes to House

We had asked for authority for 2 FTE positions in our Archaeology and Historic Preservation department. 1 FTE position would keep up with the ongoing demand of developing innovative procedures for consistent and timely consultation, providing efficient technical assistance to federal agencies and private applicants amongst increasing workloads, and educating stakeholders on the importance of protecting North Dakota's finite cultural heritage while streamlining review processes. Additionally, the State Historical Society has been at the forefront in the use of non-destructive methods, such as the introduction of Uncrewed Aerial Systems and geophysical prospection tools, including Ground Penetrating Radar, which are revolutionizing archaeology. This FTE position would conduct studies in-house at our managed properties to help set precedents in modernizing fieldwork for cultural resource management consultants to use non-destructive methods that will aid contractors in the adoption of technological innovations thus reducing contractors' costs, which can then be passed on to the clients seeking regulatory assistance. Both executive recommendations provided the funding to make these positions as a temporary status. We had asked the House to make one position into an FTE and to drop the other position. The House made the decision to remove all funding for these positions. On January 20, 2025, President Trump issued an Executive Order Declaring a National Energy Emergency, in which he declared an energy emergency in regard to the availability of domestic energy resources and domestic energy production, transportation, refining, and generation. Although the Executive Order does not reference compliance with Section 106 of the National Historic Preservation Act, the regulations implementing Section 106, "Protection of Historic Properties" at 36 CFR part 800, acknowledge that activities that respond to a disaster or emergency declared by the President require expeditious review from 30 days to 7 days. We are requesting the Senate to provide funding and authorization for 1 FTE in the amount of \$82,568 in General funds and \$111,600 in Federal funds to help ensure we comply with the National Energy Emergency order.

We had asked for authority for 2 FTE positions to focus on the backlog of legacy records and another to assist with the management of the increasing volume of incoming records from government agencies. The State Archives currently receives an average of 1,024 linear feet of paper and 49,271 digital records biennially. However, due to limited number of employees, only 20 linear feet and approximately 20,000 digital files of backlog are processed each biennium. The executive recommendation did not provide any authority or funding for either position. The State Archivist, as mandated by NDCC 55-02.1-03, is the official custodian of North Dakota's government archival resources. To continue fulfilling this mandate and due to an increase in the transfers from both state and local governments, the State Archives is requesting general fund authority and funding of \$176,805 to hire one temporary position to process, rehouse, and appraise records, increasing storage longevity.

We had asked for authority for 2 FTE education positions to manage the growing education workloads involving North Dakota's students, teachers, and lifelong learners. The 2024 North Dakota History Day participation increased from 141 students participating in 2024 to an anticipated 856 students joining in spring 2025. During this biennium we also launched a field trip program offering 50 new free tours for students at the State Museum, with 101 programs being provided. Due to increasing demand, we added new programs for toddlers through grade 5, expanding from 44 programs in 2022 to now offering 200 programs per year. We have also researched, written and provided 24 new ND Studies lesson plans for teachers in 2023-24 school year. The executive recommendation did not provide any authority or funding for this request. We are asking the Senate for general fund authority and funding in the amount of \$209,922 to hire one temporary education position to help the increasing workload with National History Day and the ND Studies curriculum.



In an effort to comply with the 3% budget cuts under Governor's Burgum's budget request, our agency made the tough decision to defund the Cultural Heritage grant program. However, across the state, historic preservation and economic development are making a difference. The preservation of old buildings, neighborhoods, and landscapes define the look of a community. The rehabilitation of a single historic building can spark a new residential or commercial development. Suburban sprawl and roadside development make every community look the same, and it is important for rural North Dakota to keep their identities intact. Identifying the importance of historic preservation, the House funded \$2.9 million in grants for individual projects that could have potentially qualified under the Cultural Heritage Grant program. Therefore, we are asking that the Senate reinstate funding in order to continue this program. Our ask is \$5 million in General funding, but we are willing to negotiate.

Our last request is to change the funding source of the \$4.2M appropriated from donations to repay the line of credit under the Military Gallery expansion project. We have pledges in the amount of \$7.5M available, but do not have the cash on hand. Therefore, we will need to come up with another way to repay the BND line of credit approved in the 2023 Session.

Carryover Uses Report in accordance with NDCC 55-44.1-11



Carryover uses report in accordance with NDCC 54-44.1-11

NDCC 54-44.1-11 states, "...the state historical society shall report on the amounts and uses of funds carried over from one biennium to the appropriations committees of the next subsequent legislative assembly."

The agency carried over \$709,503.41 from the 2021-23 biennium to the 2023-25 biennium.

A majority of the funds were carried over for historical site needs. Projects included new wayfinding signage at the Welk Homestead State Historic Site, obligation to replace the fence at Camp Hancock State Historic Site running beside the railroad tracks, mosasaur skull replicas, a cast to exhibit at Pembina State Museum, installation of educational content at the Chateau de Morès Interpretive Center, and to supplement what is needed in excess of the SFRF funds for the HVAC project at the Lewis & Clark Interpretive Center. Also, in working with the National Museum of the U.S. Air Force, funding is being used to transport an HH-1H Iroquois "Huey" helicopter that once belonged to the 79th Rescue Flight stationed at Grand Forks Air Force Base (1993 to 1998) from Arizona to display at the Ronald Reagan Minuteman Missile State Historic Site in Cooperstown.

Grant funds obligated under the 2021-23 Cultural Heritage Grant were carried over into the 2023-25 biennium. Funding was granted to the McHenry County Historical Society for restoration of the City Hall, Antler Historical Society to restore the town square and State Bank of Antler building, and a Dakota Adventist Academy project to restore class composite photos that had been displayed in their hallways. These included composites from Dakota Adventist Academy, Sheyenne River Academy, and Plainview Academy.

Funds were also carried over for a consultant hired to develop a comprehensive agency plan for the audit, review, and enhancement of policies and procedures pertaining to 2024 guidelines to the Native American Graves Protection and Repatriation Act (1990), or NAGPRA.

Finally, funds were carried over for technology projects. These projects included repairing fiber lines in Medora, personal computers and monitors for staff, the purchase of a weather station at Camp Hancock in Bismarck, and upgrades to the sound system in the auditorium at the ND Heritage Center & State Museum.

Thank you.



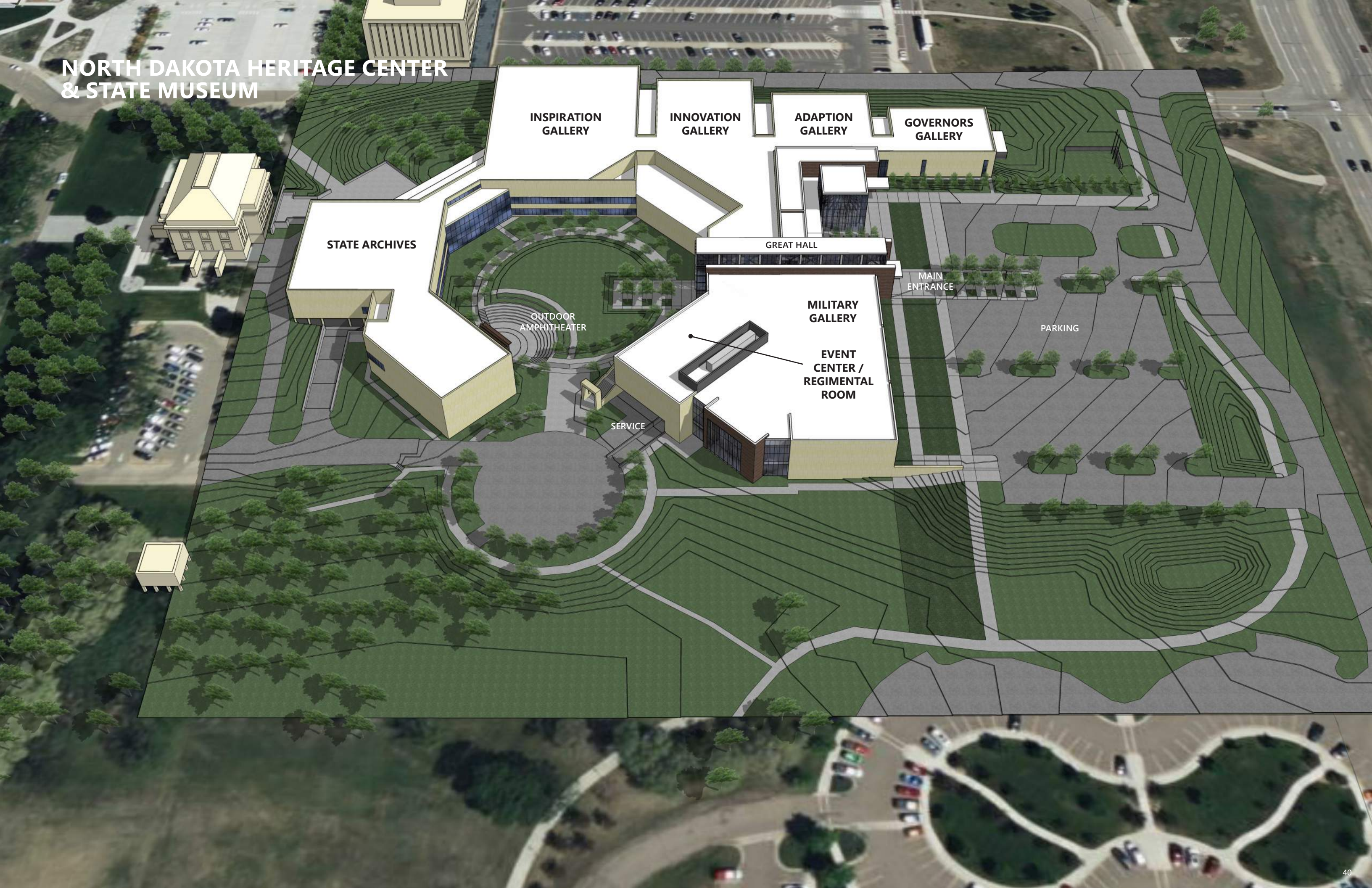
STATE
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OF NORTH DAKOTA

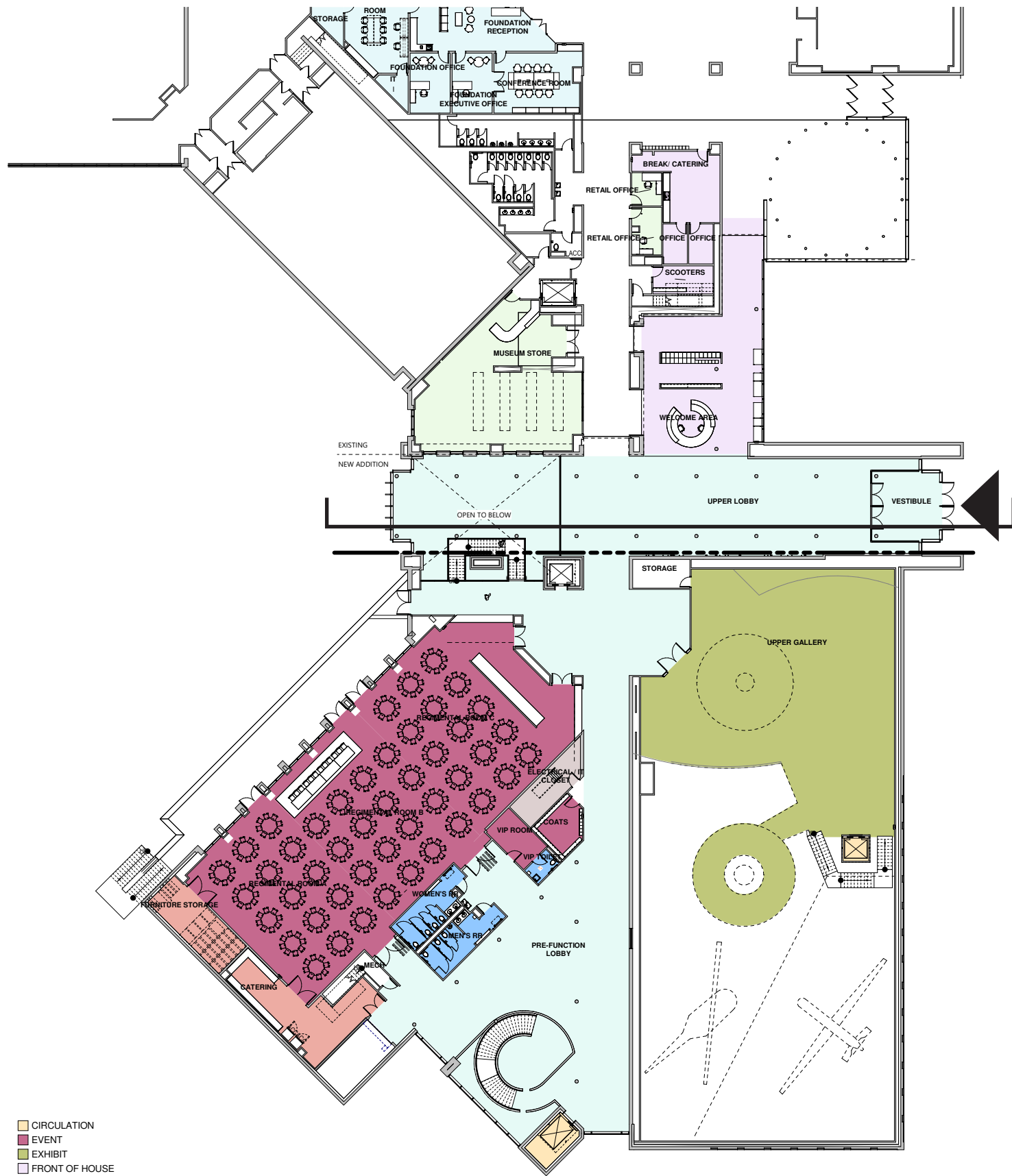
HISTORY FOR *everyone.*

NORTH DAKOTA HERITAGE CENTER & STATE MUSEUM
**NORTH DAKOTA MILITARY GALLERY &
EVENT CENTER/REGIMENTAL ROOM**

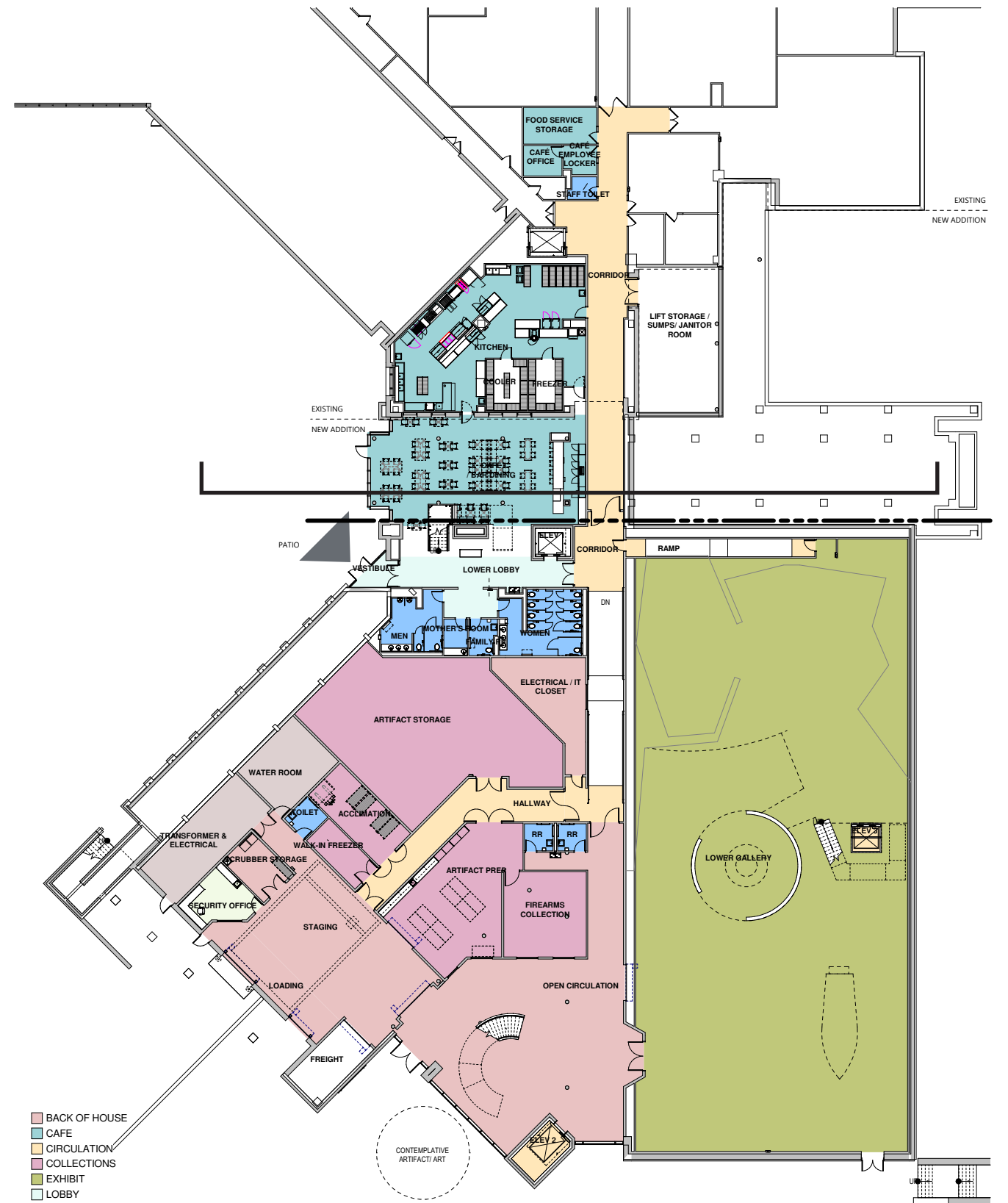
EXECUTIVE LEADERSHIP | 08.20.2024 | ZBA + BWBR + RAA

**NORTH DAKOTA HERITAGE CENTER
& STATE MUSEUM**





MAIN LEVEL



LOWER LEVEL



**NORTH DAKOTA HERITAGE CENTER
& STATE MUSEUM**



**INSPIRATION
GALLERY**

**INNOVATION
GALLERY**

**ADAPTION
GALLERY**

**GOVERNORS
GALLERY**

STATE ARCHIVES

GREAT HALL

**MAIN
ENTRANCE**

PARKING

**OUTDOOR
AMPHITHEATER**

**MILITARY
GALLERY**

**EVENT
CENTER /
REGIMENTAL
ROOM**

**STATE ARCHIVES
EXPANSION**

SERVICE

**GROUP
ENTRANCE**

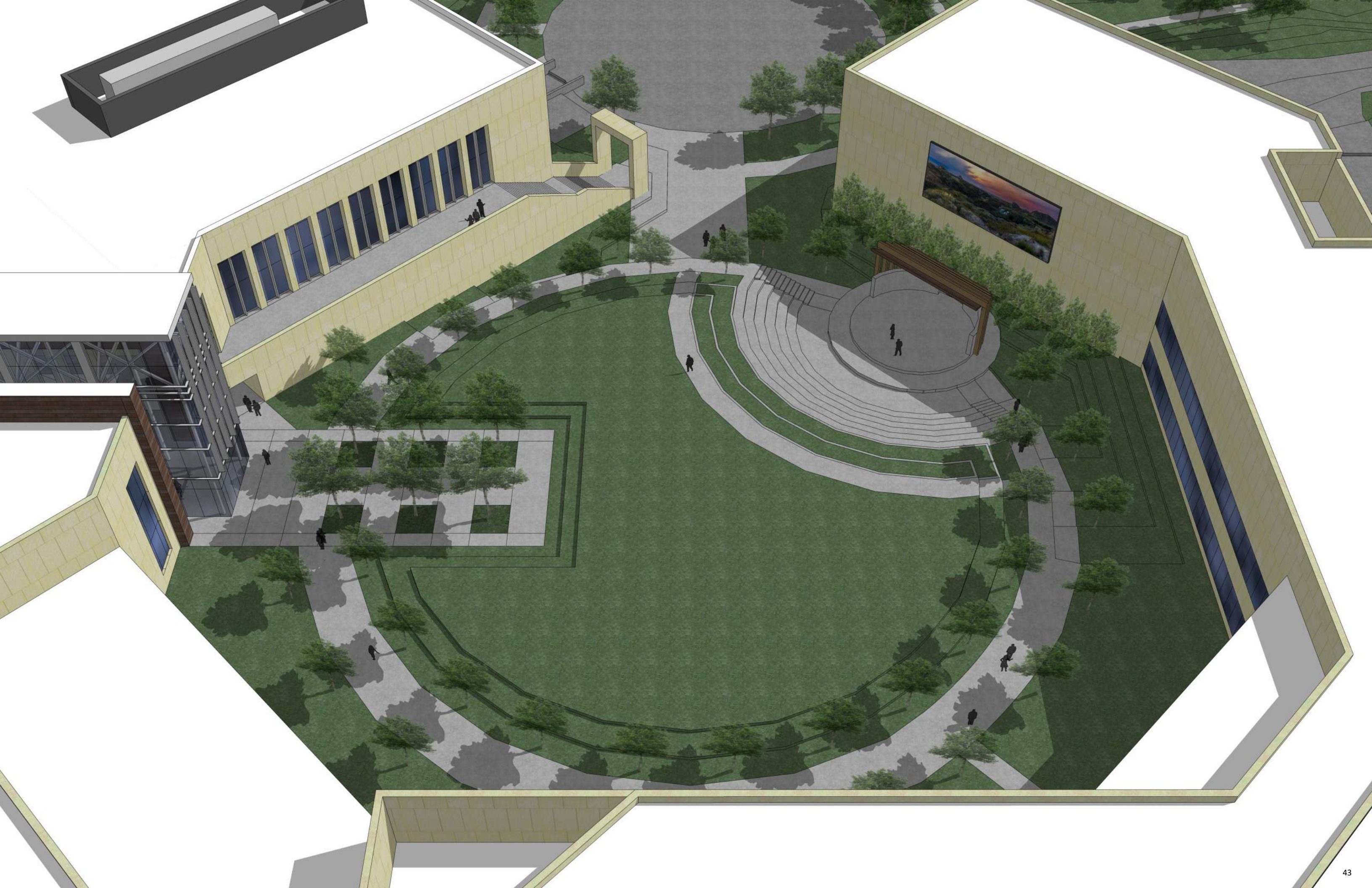
**LARGE OBJECT
STORAGE**

ROOF DECK

**AGRICULTURE
GALLERY**

SERVICE

**PARKING
EXPANSION
+ DECK**







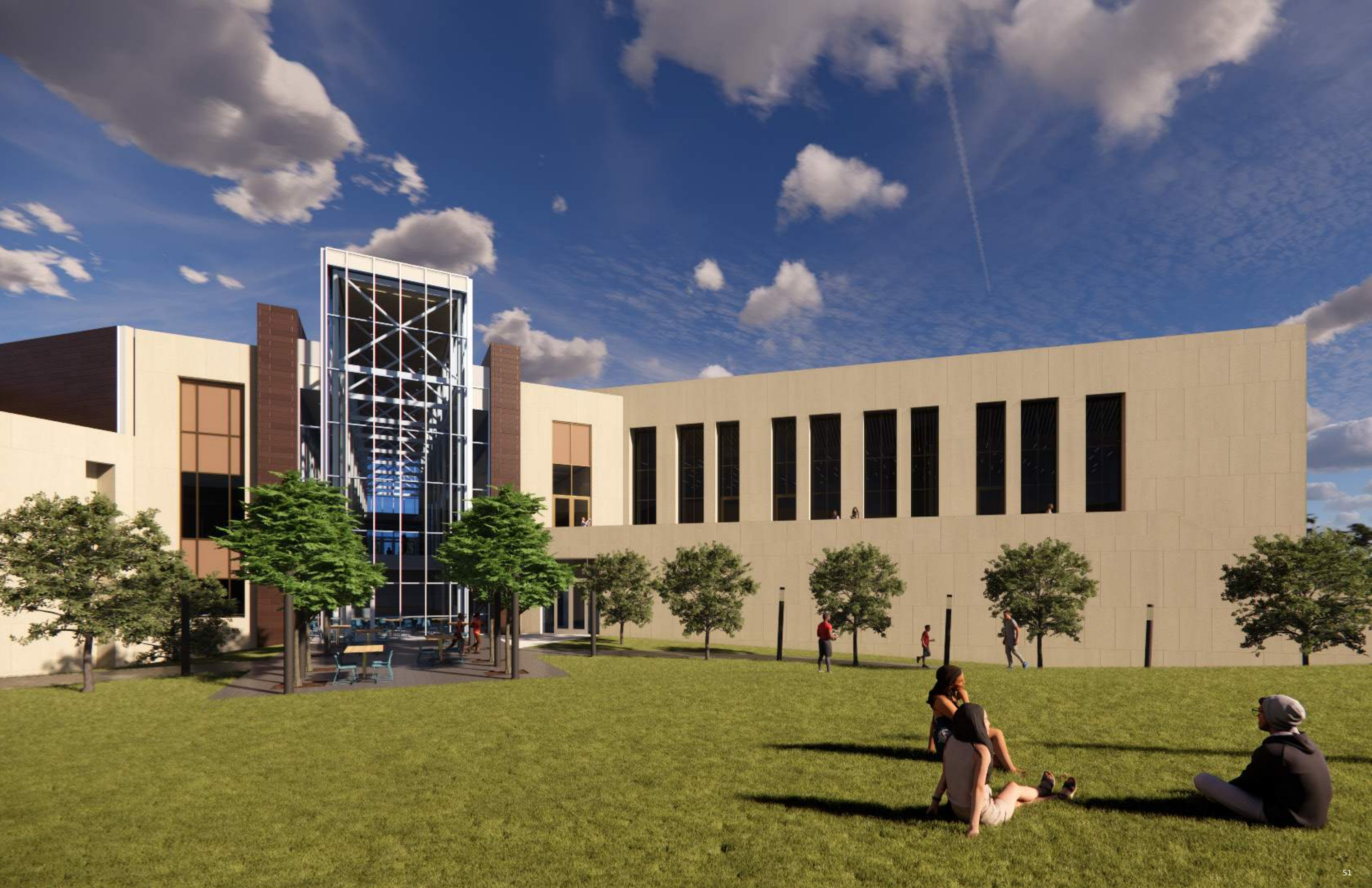
































STATE HISTORICAL SOCIETY OF NORTH DAKOTA
CHATEAU DE MORÈS STATE HISTORIC SITE



Ten-Year Strategic Plan

For The Chateau de Morès State Historic Site

July 1, 2024 through June 30, 2034



**STATE HISTORICAL SOCIETY
OF NORTH DAKOTA**

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EXECUTIVE SUMMARY

In 2023, the State Historical Society of North Dakota (SHSND) initiated a comprehensive strategic planning process for the Chateau de Morès State Historic Site. This plan is designed to guide the site's development from July 1, 2024, through June 30, 2034, aligning with SHSND's mission to identify, preserve, interpret, and promote North Dakota's heritage.

The primary goals of this plan are to expand services and attractions, increase visitation, ensure sustainability and responsible use, enhance community engagement, and secure financial viability.

DEVELOPMENT PROCESS

The strategic plan was developed with the help of Odney, Inc., Dakota Strategies, LLC, and Klipfel Consulting, who were instrumental in gathering extensive input from a diverse group of stakeholders.

This process included:

- **Strategy Development Group (SDG):** The SDG was asked to collaborate and make recommendations to the SHSND Leadership Team on the strategic plan. It consisted of sixteen members representing the Governor's Office, Legislature, Theodore Roosevelt Presidential Library, Theodore Roosevelt National Park, Medora Foundation, Dickinson CVB, Indian Affairs, SHSND Foundation, ND Tourism, and SHSND. The SDG met five times from January 1, 2024, through May 31, 2024.
- **Surveys:** An online survey was conducted from January 16, 2024, through February 5, 2024, with 618 participants providing valuable insights. A Mailchimp scoring survey was conducted in May 2024.
- **Interviews:** Personal interviews were conducted from January 1, 2024, through April 29, 2024, with a total of 39 interviews completed.
- **Focus Groups:** Four focus groups were conducted from January 1, 2024, through May 31, 2024, to gather in-depth feedback and suggestions.

The process included identifying and analyzing strengths, weaknesses, opportunities and threats (SWOT). The results of this SWOT analysis are attached as APPENDIX A. The SHSND weaknesses can easily be overcome by the strengths. All the opportunities can be pursued as strategic initiatives.

The process also helped generate the "big ideas" that have been incorporated into this strategic plan.

These efforts ensured that the strategic plan reflects the views and needs of key stakeholders, including the SHSND Executive Team, Chateau de Morès State Historic Site team members, other SHSND members, the State Historical Society of North Dakota Foundation, the State Historical Board, the Theodore Roosevelt Presidential Library Foundation, the Medora Area Convention & Visitors Bureau (CVB), the Governor's Office, Billings County leaders, City of Medora leaders, and other community stakeholders.

KEY OBJECTIVES AND GOALS

The strategic plan outlines specific objectives, goals, and tactics, guided by SMART (Specific, Measurable, Achievable, Relevant, Time-bound) criteria.

Key objectives include:

1. **Expand Services and Attractions:** Identify innovative programs and attractions to enhance the visitor experience, including the development of year-round programming, recreation of the historic packing plant with tourist amenities, and a new interpretive gallery focused on hunting and wildlife.

2. **Increase Visitation:** Develop strategies to increase the number of Chateau visitors from 15,000 per year to 100,000 per year, leveraging the anticipated increase in regional tourism due to the opening of the Theodore Roosevelt Presidential Library in 2026.
3. **Educational Impact:** Enable 25,000 students per year to participate in programs and tours at the Chateau, Packing Plant, and/or Memorial Park.
4. **Sustainability and Responsible Use:** Ensure the sustainable use of the sites, balancing preservation of exhibits and artifacts with visitor engagement, and carefully designing restorations and enhancements, including installing heating, air and humidity control, and improved accessibility within historic preservation standards in the Chateau, and developing river access for recreational activities while mitigating disruption to the environment.
5. **Partnership and Community Engagement:** Enhance partnerships with federal, state, local and private partners in conjunction with community outreach to integrate the site more deeply with local, state, and federal infrastructure, and promote tourism through mutual efforts.
6. **Financial Viability:** Propose revenue-generating opportunities to support site maintenance and program expansion, including mixed-use amenities at Chimney Park.

IMPLEMENTATION AND MONITORING

The strategic plan includes a detailed implementation and timeline section, beginning with the first leadership meeting in July 2024. Key steps include:

- **Assignment of Responsibilities:** Specific individuals or teams will be assigned to implement and monitor the goals and tactics.
- **Communication:** Regular communication of key components of the strategic plan to all relevant team members.
- **Ongoing Review:** Daily focus on goals, quarterly reviews and evaluations, and annual external surveys to gather feedback and compare metrics.

MEASURING SUCCESS

Success will be measured through quarterly internal scoring, simplified surveys of stakeholders, and tracking the amount of funding committed to development and the number of projects funded.

ALIGNMENT WITH GOVERNOR DOUG BURGUM'S STRATEGIC INITIATIVES

The strategic plan supports Governor Doug Burgum's strategic initiatives, including the Main Street Initiative, Tribal Engagement, Reinventing Government, Behavioral Health and Addiction, and Transforming Education. These alignments ensure that the plan not only meets the goals of SHSND but also supports broader state initiatives.

This comprehensive strategic plan, with its clear objectives, goals, and tactics, positions the Chateau de Morès State Historic Site for significant growth and development over the next decade. By obtaining legislative support and engaging with stakeholders, focusing on sustainability, and leveraging opportunities for increased tourism and community engagement, SHSND aims to transform the site into a premier, year-round destination that offers immersive historical experiences and serves as a vibrant hub for cultural and educational activities in North Dakota.



Now



Near



Far

1-3 Launch new programming and tools for self-guided tours.

3-1 Extend walking, hiking, and biking trails along the Little Missouri River

3-2 Include historical and digital information stations along trails.

1-1 Complete the interior and exterior improvements of the Chateau

1-4 Expand the Interpretive Center to include food service options and an additional exhibition gallery interpreting the history of hunting and conservation.

3-3 Establish Little Missouri River access opportunities on the de Mores properties.

4-1 Increase use of De Mores Memorial Park

2-1 Recreate the historic packing plant into a mixed-use facility and expand outdoor amenities with consideration of state and national cultural resource laws.

3-4 Replicate the Chateau Caretaker's Cottage, built by the CCC in the late 1930s, for small scale lodging by October 2029.

Priority (High to Low)	Estimated Budget	Property Name	Project
95	\$1,120,000.00	Fort Totten	Gymnasium Restoration -Phase 2
90	\$26,432.00	Camp Hancock	Museum - Air Conditioning in Upper Level Air Conditioning in Upper Level
90	\$9,912.00	Camp Hancock	Museum - Lawn Irrigation System Lawn Irrigation System
90	\$207,200.00	Double Ditch Indian Village	Site Public Rest Room
90	\$6,608.00	Former Governors' Mansion	Mansion Window Sealing
90	\$30,397.00	Former Governors' Mansion	Mansion Wood Fence Replacement
90	\$6,608.00	Former Governors' Mansion	Mansion & Carriage House Energy Efficiency Improvements
90	\$10,000.00	Former Governors' Mansion	Small porch roof over NE window with sagging and warping.
90	\$10,000.00	Fort Abercrombie	Shingles on large shed, near the ridge line need repair
90	\$4,000.00	Fort Abercrombie	Flag pole in flag mall area replaced
90	\$52,864.00	Fort Rice	Shelter Foundation Repairs
90	\$13,216.00	Fort Rice	Shelter Roof Replacement
90	\$3,920.00	Fort Totten	Admin Building -water filtration system
90	\$13,216.00	Fort Totten	All Buildings Re-Key
90	\$350,224.00	Fort Totten	Chaplain & Surgeon Quarter's Restore Interior
90	\$10,000.00	Fort Totten	Parking lot Cameras
90	\$7,000.00	Fort Totten	Security Cameras
90	\$25,000.00	Fort Totten	Admin Building -water into building
90	\$7,500.00	Fort Totten	Replace lights in the office and visitors
90	\$4,000.00	Fort Totten	Site Flag Pole
90	\$10,000.00	Fort Totten	Fire Detection/Alarm replacement / upgrade to the Inn
90	\$50,000.00	Fort Totten	Girls Dorm - Repair or replace the windows in the girls dorm
90	\$207,200.00	Gingras Trading Post	Site Public Restroom
90	\$13,216.00	Huff Indian Village	Huff - Kiosk Roof Replacement
90	\$105,728.00	LCIC - Fort Mandan	Fort Drainage Improvements
90	\$99,120.00	LCIC - Fort Mandan	Fort Re-chink logs
90	\$266,291.00	LCIC - Fort Mandan	Fort Repair/Replace Gate & Logs
90	\$231,280.00	LCIC - Fort Mandan	Fort Replace Roof
90	\$16,520.00	LCIC - Fort Mandan	Fort Upgrade Electrical
90	\$33,040.00	LCIC - Fort Mandan	Fort Drainage Improvement Design
90	\$19,824.00	LCIC - Fort Mandan	Site Remove Roadbuilding Waste @ Park
90	\$369,040.00	LCIC - Fort Mandan	Site River Bank Stabilization
90	\$15,859.00	LCIC - Fort Mandan	Visitor Center Replace Carpet in Lodge Classroom
90	\$15,859.00	LCIC - Fort Mandan	Visitors Center Replace Heat Pump
90	\$19,824.00	LCIC - Interpretive Center	Interpretive Center Improve Roof Ventilation

Priority (High to Low)	Estimated Budget	Property Name	Project
90	\$63,437.00	LCIC - Interpretive Center	Interpretive Center Insulate Roof in Fort Clark Gallery
90	\$26,432.00	Medora - Chateau de Mores	Chateau Interior Repairs
90	\$132,160.00	Medora - Chateau de Mores	Chateau Interpretive Railing System
90	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 1
90	\$55,000.00	Medora - Chateau de Mores	Need repair of Path to Outbuildings
90	\$10,000.00	Medora - Chateau de Mores	Shop - Artisian well pump pipe leak
90	\$20,000.00	Medora - Chateau de Mores	Exterior Doors in Private Quarters need repair
90	\$24,696.00	Medora - de Mores Packing Plant	Chimney Park Bridge to the National Park
90	\$16,520.00	Medora - Interpretive Center	Caretaker's Cottage/Maintenance Shop Restore Existing Path and Add Gravel
90	\$59,472.00	Medora - Interpretive Center	Interpretive Center Shade Structure for Patio
90	\$1,680.00	Medora - Interpretive Center	Interpretive Center Tint store windows & back door
90	\$19,824.00	Medora - Interpretive Center	Site Create Small Campsite/Pad
90	\$89,208.00	Medora - Interpretive Center	Site EV Charging Station
90	\$244,496.00	Medora - Interpretive Center	Site Hiking Trail Design
90	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 1
90	\$198,240.00	Medora - Interpretive Center	Site Public Rest Room
90	\$59,472.00	Medora - Interpretive Center	Site Repair Path to the Outbuildings
90	\$60,000.00	MYCIC -Interpretive Center	Replace 4 Heat Pumps
90	\$175,437.00	Pembina State Museum	Exterior Cleaning and Painting
90	\$66,080.00	Pembina State Museum	Exterior Signage
90	\$125,000.00	Pembina State Museum	elevator replacement
90	\$55,000.00	Pembina State Museum	Fresh Air/Exhaust Improvement
90	\$35,000.00	RRMMS - November 33 (Launch Facility)	Three-point gravel turnaround for larger vehicles
90	\$8,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Launch Control Replace fluorescent w/LED
90	\$5,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Site Energy Audit - Ventilation
90	\$3,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Ceiling Tile Water Damage
90	\$196,045.00	Storage East	Parking Lot Resurfacing
90	\$10,000.00	Storage East	Labor for moving items in building
90	\$20,000.00	Storage East	Replace Emergency Stairs
90	\$12,000.00	Storage East	Gutters and downspouts
90	\$19,824.00	Welk Homestead	Site Picket fence
90	\$560,000.00	Welk Homestead	Barn New barn, phase 1
90	\$13,216.00	Whitestone Hill	Monument Clean Bugler
90	\$19,824.00	Whitestone Hill	Site Repair/Replace Footbridge
90	\$19,824.00	Whitestone Hill	Site Replace Cemetary Fence

Priority (High to Low)	Estimated Budget	Property Name	Project
90	\$37,005.00	Whitestone Hill	Site Restore WPA Stone Path
90	\$6,608.00	Whitestone Hill	Well House Replace Roof
85	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 2
2025-2027 Request	\$6,580,573.00		
80	\$74,010.00	Camp Hancock	Museum - Penthouse Observation Platform Penthouse Observation Platform
80	\$16,800.00	Camp Hancock	Train Clean and pigeon proof the train
80	\$198,240.00	Double Ditch Indian Village	Site Entry & Parking Lot Improvements
80	\$62,776.00	Former Governors' Mansion	Mansion Wall Papr Replacement - Phase 2
80	\$7,930.00	Former Governors' Mansion	Site Lawn Irrigation System
80	\$185,000.00	Fort Clark	Site Public Restroom & Water Shutoff
80	\$45,595.00	Fort Totten	Adjutant's Office Exterior Painting
80	\$199,826.00	Fort Totten	Boys Dorm Restore Shower Room Interior
80	\$50,221.00	Fort Totten	Chaplain & Surgeon's Quarters Exterior Painting
80	\$166,522.00	Fort Totten	Commanding Officer's Qtrs Upper Level Restore Interior
80	\$50,882.00	Fort Totten	Commanding Officer's Quarters Exterior Painting
80	\$80,618.00	Fort Totten	Girl's Dorm Exterior Painting
80	\$369,916.00	Fort Totten	Girl's Dorm Upper Level Restore Interior
80	\$158,592.00	Fort Totten	Hospital, Boy's Dorm, Little Theater Architect
80	\$45,595.00	Fort Totten	Print Shop Exterior Painting
80	\$188,989.00	Fort Totten	Print Shop Upper Level Restore Interior
80	\$193,350.00	Fort Totten	Sewing/Tailor Shop Upper Level Restore Interior
80	\$44,934.00	Fort Totten	Tailor Shop Exterior Painting
80	\$69,384.00	Fort Totten	Visitor Center Exterior Painting
80	\$20,000.00	Fort Totten	Doors on Quartermaster
80	\$19,824.00	Gingras Trading Post	Site Exterior Lighting
80	\$50,400.00	Gingras Trading Post	Site Fence 12.82 acres of property
80	\$280,000.00	Gingras Trading Post	Site Interpretive trail on 12.82 acres of property
80	\$28,000.00	Gingras Trading Post	Site Tallgrass prairie restoration on 12.82 acres
80	\$19,824.00	LCIC - Fort Mandan	Visitor Center Improve Acoustics in Play Space
80	\$13,216.00	LCIC - Fort Mandan	Visitor Center Refinish Flooring/Cleaning
80	\$34,328.00	LCIC - Fort Mandan	Visitor Center Re-roof
80	\$112,336.00	Medora - Chateau de Mores	Carriage House Interpretive Railing System

Priority (High to Low)	Estimated Budget	Property Name	Project
80	\$13,216.00	Medora - Chateau de Mores	Carriage House Repair/Replace Floor
80	\$19,163.00	Medora - Chateau de Mores	Chateau Paint Roof
80	\$5,947.00	Medora - Chateau de Mores	Chateau Replace Rain Gutter System
80	\$9,912.00	Medora - Chateau de Mores	Chateau Replace Shutters
80	\$42,291.00	Medora - Chateau de Mores	Chateau Restore Floor and Replace Carpet Runner
80	\$23,789.00	Medora - de Mores Memorial Park	DeMores Park Landscaping
80	\$16,520.00	Medora - de Mores Packing Plant	Chimney Park Upgrade Electrical System
80	\$33,600.00	Medora - de Mores Packing Plant	Gravel border around boulders in Chimney Park
80	\$31,718.00	Medora - Interpretive Center	Interpretive Center Landscaping
80	\$3,304.00	Medora - Interpretive Center	Shed Add Rain Gutter System
80	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 2
80	\$6,608.00	Medora - Interpretive Center	Site Interpretive Signage
80	\$165,200.00	Medora - Interpretive Center	Site Parking Lot Repairs/Resurface - Interpretive Center
80	\$46,256.00	Medora - Interpretive Center	Site Parking Lot Repairs/Resurface - Chateau Parking Lot
80	\$21,773.00	Medora - Interpretive Center	Site Water Line Trenched to Outbuildings
80	\$45,584.00	Medora - Interpretive Center	Stable Interior Restoration
80	\$207,200.00	Menoken Indian Village Site	Menoken - Site Public Restroom
80	\$52,864.00	Molander Indian Village	Molander Indian Village - Site Cattle Guard @ New Entrance
80	\$35,000.00	MYCIC - Fort Buford	Barracks Replace Interior Beams
80	\$39,200.00	MYCIC - Fort Buford	Convert boardwalks to landscaped path
80	\$645,866.00	MYCIC -Interpretive Center	Resurface existing path at MYCIC
80	\$165,200.00	MYCIC -Interpretive Center	Site ParkingLot Repairs/Resurface
80	\$387,281.00	MYCIC -Interpretive Center	Add additional walking paths at MYCIC
80	\$105,728.00	MYCIC -Interpretive Center	Site Walking Path Design (MYCIC & Fort Buford)
80	\$18,000.00	MYCIC -Interpretive Center	MYCIC Conference room renovation
80	\$89,208.00	Pembina State Museum	EV Charging Station
80	\$30,397.00	Pembina State Museum	Landscaping
80	\$79,296.00	Pembina State Museum	Outdoor Event Space & Picnic Shelter
80	\$112,336.00	Pembina State Museum	Playground Equipment
80	\$28,000.00	Pembina State Museum	backup generator
80	\$89,208.00	RRMMS - Oscar-Zero Missile Alert Facility	Site EV Charging Station
80	\$145,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Site New Parking Lot
80	\$75,040.00	Welk Homestead	House, summer kitchen, blacksmith shop, granary/buggy house Reshingle (cedar shakes)
80	\$13,216.00	Welk Homestead	Site Dock
80	\$114,318.00	Welk Homestead	Site Exterior Event Space

Priority (High to Low)	Estimated Budget	Property Name	Project
80	\$19,824.00	Welk Homestead	Site Shelter Belt Restoration
80	\$13,216.00	Whitestone Hill	Site Dock
80	\$112,336.00	Whitestone Hill	Site Replace Playground Equipment
80	\$26,432.00	Writing Rock	Picnic Shelter Repair to Roof Trusses & Sheathing
80	\$15,000.00	Writing Rock	Shed Replace
80	\$45,000.00	Writing Rock	Site Water Pump
2027-2029 Request	\$6,532,778.00		
70	\$33,600.00	Camp Hancock	Grounds rebuild Gazebo that was located on site
70	\$37,666.00	Former Governors' Mansion	Carriage House Exterior Painting
70	\$23,789.00	Former Governors' Mansion	Carriage House Interior Painting
70	\$92,512.00	Former Governors' Mansion	Mansion Basement Restoration
70	\$19,824.00	Former Governors' Mansion	Mansion Floor Refinishing
70	\$62,776.00	Former Governors' Mansion	Mansion Wall Papr Replacement - Phase 3
70	\$89,208.00	Fort Abercrombie	Site EV Charging Station
70	\$100,000.00	Fort Abercrombie	Corner post replacement of ghosted areas on grounds
70	\$89,208.00	Fort Clark	Site EV Charging Station
70	\$70,045.00	Fort Totten	Boy's Dorm Exterior Painting
70	\$594,720.00	Fort Totten	Boys Dorm Upper Level Restore Interior
70	\$174,451.00	Fort Totten	Chaplain & Surgeon's Qtrs Upper Level Restore Interior
70	\$58,811.00	Fort Totten	Hospital Exterior Painting
70	\$504,851.00	Fort Totten	Hospital Upper Level Restore Interior
70	\$64,758.00	Fort Totten	Little Theater Exterior Painting
70	\$479,741.00	Fort Totten	Little Theater Upper Level Restore Interior
70	\$37,666.00	Fort Totten	Quartermaster's Building Exterior Painting
70	\$31,718.00	Fort Totten	Shop Exterior Painting
70	\$60,794.00	Fort Totten	Totten Trail Inn Exterior Painting
70	\$169,000.00	Fort Totten	Surgeons Quarters - Restore the interior
70	\$79,650.00	Fort Totten	EV Charger
70	\$100,000.00	Fort Totten	VC Climate Control
70	\$60,000.00	Fort Totten	Adjuncts Exterior
70	\$79,650.00	Fort Totten	Site EV Charging Station
70	\$15,859.00	Gingras Trading Post	House Paint Interior

Priority (High to Low)	Estimated Budget	Property Name	Project
70	\$89,208.00	Gingras Trading Post	Site EV Charging Station
70	\$44,800.00	LCIC - Interpretive Center	Interpretive Center Replace Front Entry Doors
70	\$9,912.00	LCIC - Interpretive Center	Interpretive Center Upgrade Electrical Controls
70	\$23,600.00	LCIC - Interpretive Center	Interpretive Center Replace/Upgrade Fire Alarm System
70	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 3
70	\$46,256.00	Medora - de Mores Packing Plant	Chimney Park Build a Structure for Interpretation
70	\$11,234.00	Medora - Interpretive Center	Garage/Maintenance Shop Replace Overhead Doors
70	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 3
70	\$15,859.00	Medora - Interpretive Center	Site Reconstruct Greenhouses
70	\$23,789.00	Medora - Interpretive Center	Site Repair erosion issue @ Ravine
70	\$19,824.00	Medora - Interpretive Center	Site Restore/Replace Site Bridge
70	\$16,520.00	Medora - Interpretive Center	Site Repair/Replace Fence by Outbuildings
70	\$44,934.00	MYCIC - Fort Buford	Barracks Exterior Painting
70	\$50,221.00	MYCIC - Fort Buford	Field Officer's Quarters Exterior Painting
70	\$15,859.00	MYCIC - Fort Buford	Officer of the Guard Exterior Painting
70	\$10,573.00	MYCIC -Interpretive Center	Retaining Wall Repair
70	\$37,005.00	MYCIC -Interpretive Center	Tuckpointing
70	\$89,208.00	MYCIC -Interpretive Center	Site EV Charging Station
70	\$6,000.00	MYCIC -Interpretive Center	MYCIC Re-seeding natural grasses
70	\$3,000.00	MYCIC -Interpretive Center	MYCIC Plant Trees
70	\$38,000.00	MYCIC -Interpretive Center	MYCIC Chain Link Fence around shop
70	\$1,500,000.00	Pembina State Museum	Solar Panels
70	\$43,120.00	RRMMS - Oscar-Zero Missile Alert Facility	Site Repair/Replace Exterior Lighting
70	\$12,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Launch Control Replace Carpet
70	\$10,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Oscar - facility LCC Status console lights
70	\$89,208.00	Welk Homestead	Site EV Charging Station
70	\$13,216.00	Welk Homestead	Site Exterior Lighting
2029-2031 Request	\$6,053,042.00		
65	\$62,776.00	Former Governors' Mansion	Mansion Wall Papr Replacement - Phase 4
65	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 4
60	\$50,221.00	Camp Hancock	Bread of Life Church-Paint Exterior Paint Exterior
60	\$60,794.00	Camp Hancock	Museum - Paint Exterior Paint Exterior

Priority (High to Low)	Estimated Budget	Property Name	Project
60	\$500,000.00	Fort Abercrombie	Redesign/ Repair Stockade
60	\$150,000.00	Fort Abercrombie	Interpretive Center Connect to City Sewer
60	\$6,608.00	LCIC - Fort Mandan	Visitor Center Upgrade Electrical Controls
60	\$45,000.00	LCIC - Interpretive Center	Maintenance Building Floor Drains and Running Water
60	\$63,437.00	Medora - de Mores Packing Plant	Chimney Park Update and Add Picnic Shelters
60	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 4
50	\$5,000,000.00	RRMMS - Oscar-Zero Missile Alert Facility	New Interpretive Center
40	\$39,200.00	Camp Hancock	Electrical outlets in Bread of Life Church
40	\$168,000.00	Camp Hancock	Heat and AC in Bread of life Church
40	\$59,472.00	Former Governors' Mansion	Carriage House Re-Shingle
40	\$3,000,000.00	LCIC - Interpretive Center	Interpretive Center Museum cafe for roadside service
30	\$50,400.00	Fort Totten	Visitors Center HVAC installed in building
30	\$0.00	LCIC - Fort Mandan	Heat in Fort Mandan

2031-2033

Request \$9,915,307.00

Overall

Total \$29,081,700.00