

# State Historical Society of North Dakota

Testimony

House Appropriations

House Bill

January 14, 2025

10-11 a.m.

Prairie Room

Dr. Bill Peterson, Director & ND SHPO





- North Dakota Century Code Chapter NDCC 55-01 - NDCC 55-12 authorizes the State Historical Society.

- Mission:  
Empower Through History

- Values:
  - Access
  - Collaboration
  - Commitment to preservation

There were no audit findings for the agency in the previous biennium.



# State Historical Society of North Dakota Organization Chart

	State Historical Board: 7 appointed by Governor, 5 members by statute		
	Director & SHPO: Dr. William Peterson		
Administration Director (26 FTE)	Archaeology & Historic Preservation Director/Deputy SHPO (13 FTE)	State Archives Director/State Archivist (12 FTE)	Audience Engagement & Museum Director (31.5 FTE)
Business Office	State Historic Preservation Office	Reference	New Media Management
Technology Administration	Archaeology	Research Library	Marketing & Public Relations
Museum Store	Architecture	Digitization and Microfilming	Publications
Building Operations	Cultural Heritage Research	Digital Repository	Exhibits Management
Facility Rentals	Archaeology Collections	Archives Collections	Museum Collections
Security	Education	Education	Education & ND Studies
Training and Safety	Technical Assistance	Technical Assistance	Technical Assistance
	Federal and State Grants		Historic Sites
			Visitor Services
			Volunteer Management

# 2025-2027 STRATEGIC PLAN

## MISSION

Empower  
Through History

## VALUES

Access to History

Collaborative  
Environment

Commitment to  
Preservation

## PARTNER FOR IMPACT

- Reach specified areas of compliance with new national NAGPRA regulations and enhance tribal nation relationships related to these processes.
- Build a military gallery and ND Heritage Center expansion, with considerations for an additional two galleries to potentially follow.
- Increase educational opportunities through outreach initiatives.
- Enhance visitor experiences and visitation at identified historic sites and museums.
- Develop best uses for three state properties in Medora based on 2024 studies.
- Commemorate ND 250.

## BUILD ORGANIZATIONAL CAPACITY

- Plan for military gallery and ND Heritage Center expansion staff and resource needs.
- Incorporate agricultural and large object galleries into an additional ND Heritage Center expansion plan.
- Increase advocacy efforts throughout all departments.
- Increase educational opportunities through outreach initiatives and expand content of ND Studies.

## EMBRACE EMERGING TECHNOLOGY USE

- Enhance citizen-focused digital services and interactives.
- Increase access to state history through digital integration of products & services.
- Ensure proper digital storage capacity to keep up with agency needs.
- Modernize department practices for easier use of services by ND citizens.
- Use GIS as an agency resource with designated staff training.

## INCREASE EARNED REVENUE

- Expand the ND Heritage Center & State Museum usage and visitation.
- Enhance visitor experiences at all staffed state historic sites and museums, increasing visitation.



# 2024 at a Glance



**611,270**  
**VISITORS**  
TO STATE MUSEUMS  
AND HISTORIC SITES



**213**  
**VOLUNTEERS**



**60** STATE MUSEUMS  
& HISTORIC SITES

**49** HISTORIC BUILDINGS  
**8** INTERPRETIVE CENTERS  
**21** SERVICE BUILDINGS  
**19** CCC MARKERS/KIOSKS  
**1,224** ACRES TOTAL

**EMPLOYEES**  
**83.5** FULL TIME  
**119** TEMPORARY



**1** GOVERNING  
**BOARD**



**NATIONAL  
AWARD**



**10**  
**FRIENDS GROUPS**  
SUPPORTING HISTORIC SITES

**80,000**  
SQ. FT. OF  
EXHIBITS  
STATE MUSEUMS  
& HISTORIC SITES

**3,300**  
**ANNUAL CULTURAL  
RESOURCE REVIEWS**  
OF FEDERAL AND STATE  
UNDERTAKINGS

**588,604**  
NEW USERS OF  
AGENCY WEBSITES



**69,356**  
AGENCY SOCIAL  
MEDIA FOLLOWERS



**3** NEW NATIONAL  
REGISTER LISTINGS

## LOOK WHAT YOU CAN EXPLORE IN STATE COLLECTIONS!

- 130,779** BOOKS & OTHER PUBLICATIONS
- 2.1 MILLION** PHOTOGRAPHS
- 1,581** NEWSPAPER TITLES
- 4,575** ORAL HISTORIES
- 3,597** MANUSCRIPT COLLECTIONS
- 1,903** LOCAL GOVERNMENT RECORD SERIES
- 2,369** STATE GOVERNMENT RECORD SERIES
- 3,000** FEET OF SHELF SPACE OF MOVING IMAGE COLLECTIONS
- 80,000+** MUSEUM ARTIFACTS
- 12 MILLION+** ARCHAEOLOGICAL ARTIFACTS
- 9%** OF N.D. ACRES SURVEYED FOR CULTURAL RESOURCES
- 21,000** CULTURAL RESOURCE REPORTS & **76,000** SITE FORMS USED BY **595** SPECIALISTS

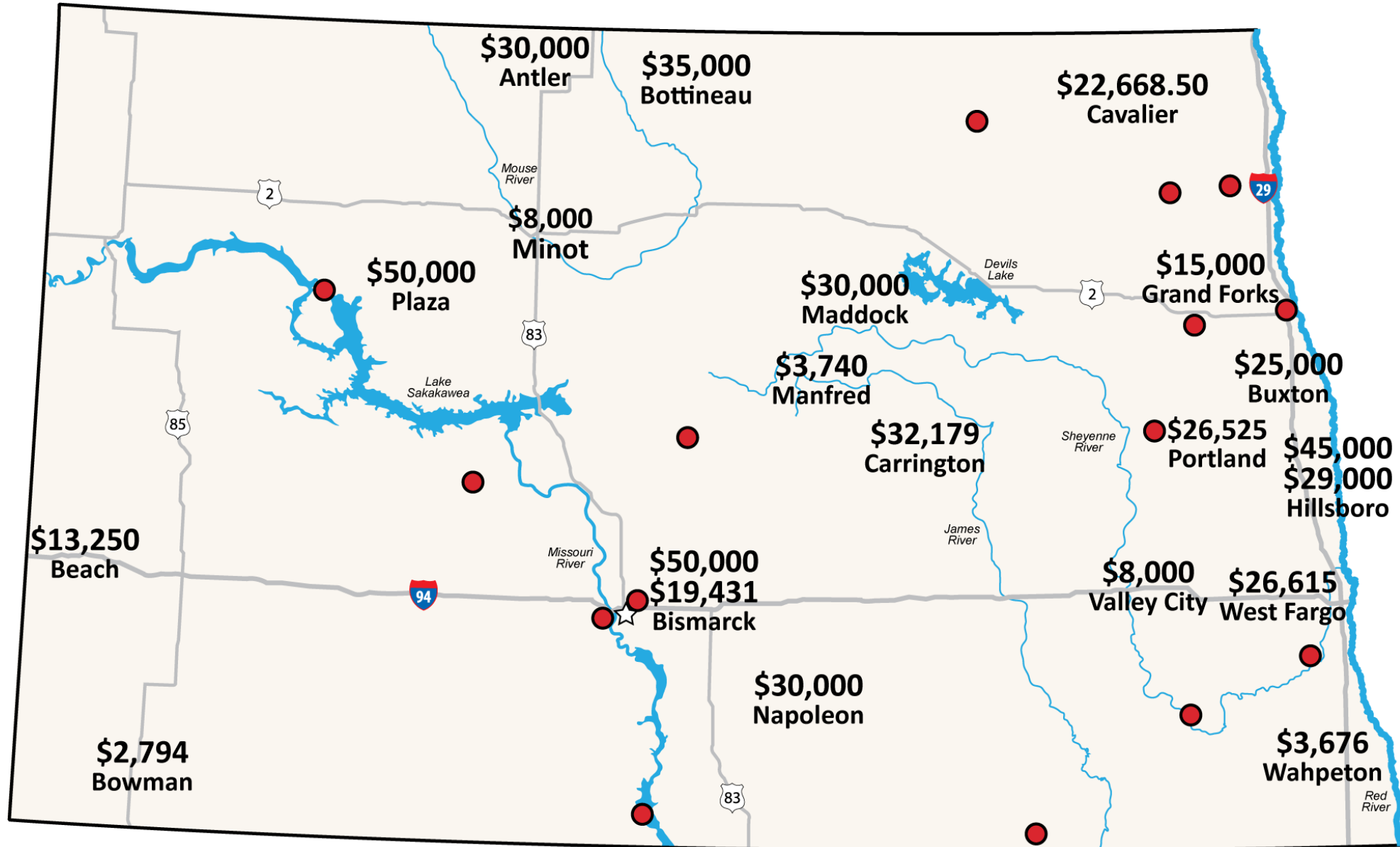








# Cultural Heritage Grants









# New Positions

Position	FTE	Date Filled	Source	Amount Transferred from OMB	Appropriation Authority Removed	Amount Estimated to be Spent
Museum Store Manager	1.00	7/1/2023	Special	232,375	309,208	220,502
Assistant Store Manager	1.00	7/1/2023	Special	178,032	244,142	164,948
Lead Store Clerk	1.00	7/1/2023	Special	159,470	216,688	144,658
Events Coordinator	0.25	7/1/2023	General	44,850	64,814	44,857
Public Information Officer	0.50	9/18/2023	General	108,574	108,574	97,883
New Media Specialist	1.00	8/14/2023	General	172,420	187,590	173,198
<b>TOTAL</b>	<b>4.75</b>			<b>895,721</b>	<b>1,131,016</b>	<b>846,046</b>



## **New Positions – Slide 10**

The agency was approved for 4.75 new positions during the 2023-25 biennium.

The first three positions listed were established, fully benefited, and funded by special fund continuing appropriations through our museum store sales in accordance with NDCC 55-02-04. We were granted the authority for these positions. These new positions were filled immediately effective 7/1/2023.

The fourth position was approved to add a .25 FTE onto a fully benefitted generally funded .75 FTE position that the agency had in our events coordinator capacity. This position was filled immediately effective 7/1/2023.

The fifth position was approved to add a .5 FTE onto a fully benefitted generally funded .5 FTE position that the agency had in a public information officer capacity. The person holding .5 FTE position chose to retire instead of work in a full-time capacity. Therefore, we posted and hired a new employee effective 9/18/2023.

The sixth position was a newly authorized and funded position to create and oversee the new digital content and the software and maintenance of these new technologies. This position was posted, and we hired an internal team member to fill this position.

# Vacant Positions

- 11 positions turned over in the 2023-25 biennium
- Average of 2.5 months to fill 10 positions
- 1 position remains unfilled
- Vacancy savings of \$143,255 in general and \$16,829 in federal
- Vacancy savings used in continuing to make salaries more equitable.

Source	Appropriation Authority Removed	Amount Transferred from OMB	Additional Anticipated Request
General Fund	558,225	202,115	356,110
Federal Fund	44,382	-	-
Special Fund	34,769	-	-
<b>TOTAL</b>	<b>637,376</b>	<b>202,115</b>	<b>356,110</b>



## Vacant Positions – Slide 11

In the current biennium through December 31, 2024, there were 11 FTEs that separated employment, which included resignations, retirements, and other departures. On average, we filled 10 of these positions within 2.5 months. There is 1 position that remains vacant, which we estimate will be filled by February 2025.

After paying out \$25,060 in leave payouts, vacancy savings resulted in \$143,255 in general funds and \$16,829 in federal funds. The sixty-eight legislative assembly removed the authority of \$558,225 in general funds, \$44,382 in federal funds, and \$34,769 in special funds from the agency's budget for vacant FTE positions.

Our agency has transferred \$202,115 in general funds from the OMB pool and anticipate in requesting an additional \$356,110 in general funds. The vacancy savings are being used to make our employees' salaries more equitable. Prior to the target market equity increases, our agency had an average comp ratio of .878. As of September 2024, the average comp ratio was .941. While this is a step in the right direction, we are committed to making salaries more equitable by ensuring employees with at least 3 years of service in a supervisory position are at a comp ratio of .95 and in a non-supervisory position are at a comp ratio of .88. We estimate \$165K in general funds and \$13K in federal funds will be used in the effort of making salaries more equitable.

# 2025-27 Request/Recommendation Total to Current Biennium

	2023-25 Biennium Appropriations	2025-27 Agency Budget Request	2025-27 Burgum Budget Recommended
Salaries and Wages	16,514,494	22,132,296	21,886,351
Operating Expenses	4,595,831	5,892,016	5,741,021
Capital Assets	25,414,428	154,095,833	112,867,833
Grants	1,803,340	1,720,840	1,720,840
Cultural Heritage Grants	500,000	11,500,000	-
America's 250th	250,000	7,200,000	7,000,000
Exhibits	300,000	-	-
<b>TOTAL</b>	<b>49,378,093</b>	<b>202,540,985</b>	<b>149,216,045</b>
FTE	83.5	97.5	85.5

# 2025-27 Legislative Base to Base Budget Request

	2025-27 Legislative Base Level	2025-27 Changes to Base Budget	2025-27 OMB Base Budget Request	2025-27 Optional Budget Changes	2025-27 Total Budget Request
<b>Salaries and Wages</b>	<b>16,832,853</b>	<b>1,461,671</b>	<b>18,294,524</b>	<b>3,837,772</b>	<b>22,132,296</b>
General Fund	15,687,738	831,228	16,518,966	3,404,230	19,923,196
Federal Fund	1,126,359	66,315	1,192,674	433,542	1,626,216
Special Fund	18,756	564,128	582,884	-	582,884
<b>Operating Expenses</b>	<b>3,443,236</b>	<b>56,996</b>	<b>3,500,232</b>	<b>2,391,784</b>	<b>5,892,016</b>
General Fund	3,248,236	71,996	3,320,232	2,305,833	5,626,065
Federal Fund	95,000	(15,000)	80,000	85,951	165,951
Special Fund	100,000	-	100,000	-	100,000
<b>Capital Assets</b>	<b>1,330,184</b>	<b>(634,375)</b>	<b>695,809</b>	<b>153,400,024</b>	<b>154,095,833</b>
General Fund	1,164,375	(634,375)	530,000	110,455,500	110,985,500
Federal Fund	165,809	-	165,809	-	165,809
Special Fund	-	-	-	42,944,524	42,944,524
<b>Grants</b>	<b>928,340</b>	<b>42,500</b>	<b>970,840</b>	<b>750,000</b>	<b>1,720,840</b>
Federal Fund	928,340	42,500	970,840	750,000	1,720,840
<b>Cultural Heritage Grants</b>	<b>500,000</b>	<b>(500,000)</b>	<b>-</b>	<b>11,500,000</b>	<b>11,500,000</b>
General Fund	500,000	(500,000)	-	11,500,000	11,500,000
<b>America's 250th</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,200,000</b>	<b>7,200,000</b>
General Fund	-	-	-	7,200,000	7,200,000
General Fund	-	-	-	-	-
<b>TOTAL</b>	<b>23,034,613</b>	<b>426,792</b>	<b>23,461,405</b>	<b>179,079,580</b>	<b>202,540,985</b>
General Fund	20,600,349	(231,151)	20,369,198	134,865,563	155,234,761
Federal Fund	2,315,508	93,815	2,409,323	1,269,493	3,678,816
Special Fund	118,756	564,128	682,884	42,944,524	43,627,408
<b>FTE</b>	<b>83.5</b>	<b>-</b>	<b>83.5</b>	<b>14.0</b>	<b>97.5</b>



## 2025-27 Legislative Base to Base Budget Request/ Recommendation – Slide 13

**Salaries and Wages** – The base budget request of \$18,294,524 will be used to pay the salaries and wages for 83.5 FTE positions within our four departments. We employ positions specializing in archaeology; historic preservation; archives; collections management; curation; exhibition; communications; marketing; education; visitor services, including historic site management; Museum Store operations; and administration.

In addition, we employ up to 119 temporary employees in a calendar year. Most of these positions work seasonally at our historic sites.

The Legislative Base in the amount of \$16,832,853 is composed of:

- \$15,687,738 in General funding for most employees and 40% match for those employees qualified under the Historic Preservation Fund grant
- \$1,126,359 in Federal funding for 60% match for those employees qualified under the Historic Preservation Fund grant, and
- \$18,756 in Special funding for employees that carry out the business activities at our Museum Stores across the state.

The changes to base in the amount of \$1,461,671 includes:

- The addition of \$1,768,392 that was removed in the 2023-25 biennium for the vacant FTE pool (\$919,203 in General funding, \$44,382 in Federal funding, and \$804,807 in Special funding.);
- The reduction of \$87,975 in General funding for the 3% budget reduction;
- The addition of \$2 1,933 in Federal funding authority to account for the increases in salaries for those employees qualified under the Historic Preservation Fund grant; and
- The reduction of \$240,679 in Special funding as the authority provided in the 2023-25 was higher than what was needed.

**Operating Expenses** – The base budget request of \$3,500,232 is needed for IT services; utilities at our historic sites and storage facilities; fleet services and other travel expenses; property, risk management, and workforce safety insurance; building and grounds supplies for our historic sites; advertising and marketing expenses; and other operating expenses.

The Legislative Base in the amount of \$3,443,236 is composed of:

- \$3,248,236 in General funding,
- \$95,000 in Federal funding under the Historic Preservation Fund grant, and
- \$100,000 in Special funding derived from a grant from NDDOT for use at the Lewis and Clark Interpretive Center.

The changes to the base in the amount of \$56,996 includes:

- The addition of \$71,996 for the IT allowance and
- The reduction of \$15,000 under National Historical Publications and Records Commission grant as we are asking to move the authority from Operating Expenses into Grants.

**Capital Assets** – The base budget request of \$695,809 will be used to purchase maintenance equipment on a rotational basis and for extraordinary repairs and maintenance at our historic sites.

The Legislative Base in the amount of \$1,330,184 is composed of:

- \$1,164,375 in General funding, which includes funding for the debt service payments of the 2005 Series A bond issue that were for the purpose of expanding the State Archives at the Heritage Center & State Museum and an Interpretive Center addition in Medora in 2005 and moneys for extraordinary repairs and maintenance at our historic sites, and
- \$165,809 in Federal funding under the Historic Preservation Fund grant to be used on our state properties that are on the National Register of Historic Places.

The changes to the base in the amount of (\$634,375) includes:

- The reduction of \$42,000 in General funding for the 3% budget reduction and
- The reduction of \$592,375 in General funds as in November 2023, the agency paid off the 2005 bond that was issued for the expansion of the Archives in the Heritage Center and the construction of an interpretive center in Medora.

**Grants** – The base budget request of \$970,840 will be used for grants to subrecipients under the Historic Preservation Fund grant to Certified Local Governments and under the National Historical Publications and Records Commission grant.

The Legislative Base is composed of:

- \$928,340 in Federal funding received under the Historic Preservation Fund grant.

The changes to the base in the amount of \$42,500 includes:

- \$42,500 under the National Historical Publications and Records Commission grant to provide grants to subrecipients for the preservation of archive collections.

**Cultural Heritage Grants** – The agency has an established grant program that provides small grants to communities throughout North Dakota for a variety of projects.

The Legislative Base is composed of:

- \$500,000 in General funding for the purpose of providing these grants.

The changes to the base in the amount of (\$500,000) is a result of the 3% budget reductions.

# 2025-27 Optional Budget Request by Priority

Rank	Initiative	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
1	Costs to continue operations	1,131,251	-	1,131,251	
2	North Dakota Heritage Center & State Museum Expansion	-	123,644,524	123,644,524	
3	Compliance with new NAGPRA regulations	610,872	106,135	717,007	3.00
4	State Archives Storage for Maximum Longevity & Efficiency	365,072	211,590	576,662	2.00



# 2025-27 Optional Budget Request by Priority

Rank	Initiative	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
5	North Dakota 250 Commemoration	-	7,200,000	7,200,000	
6	Historic Structure Building Improvements	-	7,203,000	7,203,000	
7	Updating State Historical Society Visitor, Student, and Digital User Info	809,758	138,180	947,938	4.00

# 2025-27 Optional Budget Request by Priority

Rank	Initiative	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
8	New Exhibition Needs for State Museum & State Historic Sites	435,244	642,090	1,077,334	2.00
9	Medora Area Planning	-	23,470,000	23,470,000	
10	Enhancing digital services among increasing workloads	370,876	4,090	374,966	2.00
11	Rural Revitalization & Cultural Heritage Grant Programs	11,685,440	2,045	11,687,485	1.00

# 2025-27 Optional Budget Request by Priority

Rank	Initiative	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
12	Paul Bruhn Historic Revitalization Grant	-	750,000	750,000	
13	Underrepresented Community Grant Program	-	75,000	75,000	
14	National Resources Cultural Services Grant	172,402	2,011	174,413	
15	USDA Forest Service Grant	-	50,000	50,000	
<b>TOTAL</b>		<b>15,580,915</b>	<b>163,498,665</b>	<b>179,079,580</b>	<b>14.00</b>



## Optional Budget Requests – Slides 14-17

#1 – Costs to continue operations – With the request to cut 3% from our budgets, we realigned the operating expense budgets between departments within the agency. However, there are increased costs that go above and beyond our base budget needs. Funding is requested to restore the 3% budget cuts to temporary salaries and to add temporary positions that cover maintenance, data entry, visitor services, and interns across the agency. In addition, funding is needed for increased costs associated with NDIT data processing costs for IT projects completed with State Fiscal Recovery Funds; fire and tornado insurance premiums that are going up by 25%; a new elevator maintenance contract for the elevator that was installed in the 1883 Stutsman County Courthouse; storage needs for digital collections and supplies within the State Archives; and utilities as we are increasing the use and functionality of some of the 80 buildings and historic sites that we manage with the funding we’ve received for historic site repairs and improvements.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
1	Costs to continue operations		1,131,251		1,131,251	
	General Fund	Salaries and Wages	945,088		945,088	
	General Fund	Operating Expenses	186,163		186,163	

#2 – North Dakota Heritage Center & State Museum Expansion – The sixty-seventh legislative assembly authorized the adjutant general to accept up to \$10M from other funds for the construction of a North Dakota military museum and to enter into an agreement with the state historical society for this project, which was signed on October 17, 2022.

The sixty-eighth legislative assembly extended a line of credit of \$20M from the Bank of North Dakota to the state historical society to continue with this project. It was the intent that the society request funding from the sixty-ninth legislative assembly from the legacy earnings fund to repay the line of credit. Funding is requested to repay the costs incurred during the 2023-25 biennium from the BND line of credit.

The military gallery expansion project with a mission to “Honor, Educate, and Inspire” is well established and in the construction document phase. Private fundraising for this project continues. Descriptive materials of this project are included as an attachment on pages 44-66. Funding is requested to construct an addition that will be sure to attract visitors with a 20,000 square foot state-of-the-art military gallery, a regimental room that will seat up to 400 guests, an expanded restaurant with a North Dakota flavor, and an expanded amphitheater.

As almost 20% of the objects in the Inspiration Gallery: Yesterday and Today at the State Museum are military collections and will be moved into the Military Gallery, funding is needed for repairs and preservation of the artifacts in need of conservation. With these items being relocated, the Inspiration Gallery will need to be updated. Funding is requested to conserve the military artifacts that will be transferred from the Inspiration Gallery into the Military Gallery; hire a consultant to plan an upgrade of the Inspiration Gallery; and purchase supplies and technologies needed for the production of new exhibits in the Inspiration Gallery.

In addition to a military gallery expansion, the Society has completed a preliminary design of an additional expansion for an agricultural addition. Agriculture is North Dakota's #1 industry, and the society would like to showcase our strong agricultural sector with state-of-the-art exhibition highlighting this history, technology, and nature of agriculture in ND. Funding is requested to design and begin construction on this expansion.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
2	North Dakota Heritage Center & State Museum Expansion			123,644,524	123,644,524	
	General Fund	Operating Expenses		700,000	700,000	
	Donations	Operating Expenses		0	0	
	General Fund	Capital Assets		80,000,000	80,000,000	
	Donations	Capital Assets		42,944,524	42,944,524	

#3 – Compliance with new NAGPRA regulations - In early 2024, the Department of Interior released new regulations on the compliance of the Native American Graves Protection and Repatriation Act (1990) or NAGPRA. NAGPRA requires that institutions receiving federal funds, such as museums and universities, to make efforts to repatriate skeletal remains, funerary objects, sacred items, and objects of cultural patrimony. The new regulations change the decision-making authority from institutions to tribal communities as to which items are covered by NAGPRA laws and which were exempt. Therefore, the display of any Native American artifacts should include tribal consultation before finalizing exhibits. The Historical Society completed its NAGPRA inventory of existing collections in 1992. The current efforts to comply with the new guidelines would represent the first agency-wide inventory since the early 1990s. Funding is requested to hire 3 FTE positions for tribal consultation and collections management; operating expenses associated with new FTE positions; and to hire a tribal consultant.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
3	Compliance with new NAGPRA regulations		610,872	106,135	717,007	3.00
	General Fund	Salaries and Wages	596,952	0	596,952	
	General Fund	Operating Expenses	13,920	106,135	120,055	

#4 – State Archives Storage for Maximum Longevity & Efficiency – The State Archivist is mandated as the official custodian of the archival resources of the state under NDCC-55-02.1-03. Archival resources are defined by NDCC 55-02.1-01 as "noncurrent public records which are no longer essential to the functioning of the agency of origin and which the state archivist determines to have permanent value for research, reference, or other use appropriate to document the organization, function, policies, and transactions of government. "

An integral part of serving as the official custodian is the ability to properly house, preserve, and create access to records of historic value. A recent inventory and study of the current storage space indicates the State Archives



will be at full storage capacity in less than twelve years, resulting in a need for a building expansion. Funding is requested to hire a structural engineer to study the load carrying capacity in order to upgrade current storage solutions by enclosing and fireproofing storage carriages; converting microfilm and map case storage for more efficient shelving and use of space; and replacing static shelving with compact shelving, which would provide an additional 7,500 linear feet of capacity. By maximizing space usage now an expansion may be prolonged well beyond the twelve-year estimate.

The State Archives is seeking funding for two additional FTEs to improve the processing, preservation, and access to records of historic value. These positions will address the growing volume of incoming government records and backlog of legacy materials, leading to increased longevity of current storage capacity, along with increasing transparency, engagement, and access for patrons in North Dakota, the United States, and worldwide.

The State Archives currently receives an average of 1,024 linear feet of paper and 49,271 digital records biennially. However, due to limited resources only 20 linear feet and approximately 20,000 digital files of backlog are processed each biennium (see below for chart).

One new FTE will focus on the backlog of legacy records, which has not been touched due to the priority given to incoming transfers. This archivist could inventory/reprocessing 500-700 linear feet biennially, based on the current new material output of each government archivist, improving access and preservation of historic materials. Not only would this position allow for the State Archives to create accessible records for researchers, but it could create more efficient storage capacity through the weeding and appraisal of duplicate materials.

The second requested FTE will assist with the management of the increasing volume of incoming records from government agencies. From July 2023 to June 2024, the State Archives received 1,609 linear feet of paper and 306.43 GB – a significant rise from previous years – already surpassing the average intake in the past five biennium. This role is essential to prevent future backlogs and maintain access to historic government records.

Average extent of incoming Analog Gov. Records per biennium (linear feet)	Average extent of incoming Digital Gov. Records per biennium (files/GB)	Paper Gov. Backlog as of 12/2024 (Linear Feet)	Digital Gov. Record Backlog as of 12/2024 (Files)	Average extent of Gov. Record Backlog Processed per biennium
1,024 feet	49,271 (271.62 GB)	22,805	100,740	40 feet  20,000 files  84 collections reprocessed out of 6,959 total government collections

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
4	State Archives Storage for Maximum Longevity & Efficiency		365,072	211,590	576,662	2.00
	General Fund	Salaries and Wages	355,792	0	355,792	
	General Fund	Operating Expenses	9,280	4,090	13,370	
	General Fund	Capital Assets	0	207,500	207,500	

#5 – North Dakota 250 Commemoration - NDCC 55-01-13 & 14 establishes the America 250 commission and presents the powers and duties of the commission. As the commemoration date of July 4, 2026 will occur during the next biennium, funding is being requested to provide grants to communities and groups in the 8 regions across North Dakota; plan, fabricate, and purchase an exhibit production service for a State Museum Governors Gallery exhibition to be installed in the Governors Gallery of the State Museum; and provide public programming and events at the State Museum and state historic sites to compliment the North Dakota 250 exhibition in communities across the state.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
5	North Dakota 250 Commemoration			7,200,000	7,200,000	
	General Fund	America's 250th Celebration		7,200,000	7,200,000	

#6 – Historic Structure Building Improvements - In the 2021-2023 and 2023-2025 bienniums, \$4.2M in APRA funds and \$3.25M in SIF funds, respectively, were appropriated to the agency for historical structure building improvements. We continue to monitor and prioritize a list of our building improvement needs. An attachment of all the historic building improvement needs are listed on pages 71-77. These improvements are needed to continue our goal of modernizing and repairing state structures and sites so that they are welcoming and attractive to all ND residents and visitors. Funding is requested to hire the appropriate design professionals and/or contractors to perform these improvements.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
6	Historic Structure Building Improvements			7,203,000	7,203,000	
	General Fund	Capital Assets		7,203,000	7,203,000	

#7 – Updating Learning Opportunities for Visitor, Student, and Digital Users – Updates to our education tools are needed for sharing the State Historical Society's educational information. Funding is being requested to hire a website design firm to update the outdated State Historical Society website design and functionality.

Planned visitor education updates include producing and installing 30 new outdoor interpretive signs to replace signs at state historic sites that currently feature outdated or inaccurate history. We request funding for both signage and installation at various state historic sites throughout ND.

This project, along with a tremendous increase in demand for digital and print materials produced by our agency, creates a need for an additional assistant editor position. Visitation to our North Dakota Studies website, required by Century Code and meeting state standards for grades 4, 8, and high school, increased by 11,252 users from 2023 to 2024--totaling 172,834 users in 2024. All ND Studies web content needs to be reviewed, new content written, and edited by this professional. The six ND Studies books in print also need to be updated, totaling more than 1,200 pages of content. During 2023-24, 24 new student lesson plans were edited for historical accuracy, grammar, and ease of reading by our editors, with 33 more backlogged. In addition, all content available on our websites needs to be vetted and updated as we continue to grow our online audience. Total website users increased over the past five years by more than 100,000 users. This professional editor will also help research, write, edit, and manage the growing amount of state history content placed into increasing numbers of exhibits—in the past creating an average of six per year from 2017-2020 and now averaging 10 new exhibits per year from 2021-24. We have also ramped up our historic sites and museums program publicity, added two newsletters, increased social media posts, videos, grant proposals, and additional content provided to the public. All of the agency's public materials are written or edited by the editorial team to maintain consistent "one voice" branding and accuracy across the agency.

The 2024 North Dakota History Day participation increased from 141 students participating in 2024 to an anticipated 856 students joining in spring 2025. 805 students have already registered from the Fargo area including Fargo North, Fargo Davies, and Fargo South, along with additional students from across the state. During this biennium we also launched a field trip program offering 50 new free tours for students at the State Museum, with 101 programs being provided. We provided two history training workshops for 157 North Dakota teachers. And due to increasing demand, we added new programs for toddlers through Grade 5, expanding from 44 programs in 2022 to now offering 200 programs per year. We have also researched, written and provided 24 new ND Studies lesson plans for teachers in 2023-24. Funding is requested for our agency to hire two additional education positions to manage these growing education workloads involving North Dakota's students, teachers, and lifelong learners.

Updates are needed to the Interpretive Center at Fort Totten State Historic Site. Fort Totten served as an Indian boarding school for decades longer than it was a military outpost. Funding is requested to hire consultants to create new exhibits reflecting a more inclusive story with tribal nation involvement of the boarding school experience.

There is a need for our agency to provide GIS and AI technical assistance to users and researchers that are required to meet the requirements under the National Historic Preservation Act, ND Century Code 55-02, 55-03, and 55-10, and ND Administrative Code 40-02. Funding is requested to hire a position that will leverage GIS and AI resources to provide state-of-the-art assistance to North Dakota's citizens and visitors including federal agencies conducting cultural resource reviews, identify applicants looking for federal funding or permitting, and provide world-class historical experiences for all.

Here are the details about this request:



Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
7	Updating State Historical Society Visitor, Student, and Digital User Info		809,758	138,180	947,938	4.00
	General Fund	Salaries and Wages	791,998	0	791,998	
	General Fund	Operating Expenses	17,760	113,180	130,940	
	General Fund	Capital Assets	0	25,000	25,000	

#8 – New Exhibition Needs for the State Museum & State Historic Sites – Our public-facing information and most-used visitor services which attract tourists, students, and digital users of our content from around the world need to be updated to continue to showcase the best of North Dakota’s history.

The first initiative involves updating the Pembina Museum exhibitions. In the 2023-25 biennium, consultants were hired to revamp the exhibition space with updated history. Funding is requested to purchase the exhibit objects and install the new gallery design. In addition, funding is requested to collaborate with ND Geological Survey paleontologists to develop a new permanent fossil exhibit in the Pembina Museum’s temporary exhibits gallery, which would promote the valuable fossil discoveries in this region of the state and draw new visitors to the museum. Funding is also being requested to increase awareness of the Pembina State Museum by designing two billboards that would reach traffic coming and going from Canada. North Dakota Century Code 55-02-06 mandates agency responsibility to promote the Pembina State Museum.

Additionally, funding is requested to fulfill the newspaper advertisement requirements of the museum abandoned property law in chapter NDCC 55-12 to resolve the ownership status of loans that have remained in our possession without any contact from the lender dating back 10 years or more.

Over the past 30 years, the State Historical Society has grown with the addition of six state historic sites, the Pembina State Museum, and expansions of the State Museum and other sites, and new interpretive centers at the Chateau and Fort Abercrombie. All of these include exhibition spaces. Yet the number of staff who manage exhibition work has not increased. In addition, over the next five years, upcoming exhibition projects include the creation and management of a new ND Military Gallery, exhibit projects in Medora at our existing facilities and potential new facilities, a redesign of the State Museum’s Inspiration Gallery, a new exhibit at the Lewis & Clark Interpretive Center, and an entirely revamped exhibition space at the Pembina State Museum. However, with this exciting agency growth in service to North Dakota citizens, we continue this work with a team of three curatorial staff, one exhibitions manager, and one exhibitions preparator to serve our exhibition needs. We are also producing an average of 10 new exhibits per year, instead of an average of six exhibits per year from 2017-2020. Funding is requested for one exhibitions position to work with partners and exhibitions firms on proposals and contracts, help install exhibitions, address maintenance challenges, fabricate exhibit components, fix aging exhibition and technology parts, and work with electrical components.

We also request a curator position to help determine and prepare objects for our many growing exhibits, clean exhibit cases and objects in increased museum spaces, serve as the expert for public inquiries about the military gallery artifacts, and catalogue and monitor the conditions of these artifacts. We are already receiving public interest in donating items and expect public interest to continue to grow as the military gallery construction begins. This position would also help our staff expand our statewide outreach curatorial work with local

communities and local historical societies as demand is increasing. In 2024, curators assisted the historical societies of Bottineau, Enderlin, Hettinger, McIntosh, Dunn and McHenry with cataloging collections.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
8	New Exhibition Needs for State Museum & State Historic Sites		435,244	642,090	1,077,334	2.00
	General Fund	Salaries and Wages	388,964	0	388,964	
	General Fund	Operating Expenses	46,280	642,090	688,370	

#9 – Medora Area Planning - In 2024, the State Historical Society of North Dakota (SHSND) initiated a comprehensive strategic planning process for the Chateau de Morès State Historic Site's three properties in Medora. This plan is designed to guide the site's development from July 1, 2024, through June 30, 2034. This long-range plan is included as an attachment on pages 67-70. In addition, we are in contract negotiations with Snøhetta for architectural design services to implement these goals.

Funding is requested to implement the following:

1. Sustainable use of the Chateau's three sites; balancing preservation of exhibits and artifacts with visitor engagement; and carefully designing restorations and enhancements, including installing heating, air, and improved accessibility at the historic Chateau home.
2. A Chateau Interpretive Center building addition of a museum focusing on hunting and wildlife found in North Dakota. Weaving together the conservation legacy of Theodore Roosevelt with the Chateau's history as a summer hunting lodge, this museum and its family-oriented programs will increase our visitation. Both guests of the Theodore Roosevelt Library a short distance away and additional Medora tourists are expected to embrace this unique visitor experience. This building addition will include a large gallery exhibit space, food service, and some housing for staff.
3. Plans for constructing a family-friendly riverfront walkway, along with developing river access for kayaking, canoeing, tubing, and wading.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
9	Medora Area Planning			23,470,000	23,470,000	
	General Fund	Operating Expenses		450,000	450,000	
	SIIF	Operating Expenses		0	0	
	General Fund	Capital Assets		23,020,000	23,020,000	

#10 – Revolutionizing archaeology among increasing requests - The State Historical Society has statutory authority for federal and state cultural resource reviews through its State Historic Preservation Office and State Historic Site Management responsibilities under the National Historic Preservation Act, North Dakota Century Code 55-02, 55-03, and 55-10, and North Dakota Administrative Code 40-02. The increase in federal

infrastructure projects coupled with an expected increase in energy production is increasing workloads, with a 42% increase from 2022.

Additionally, the State Historical Society has been at the forefront in the use of non-destructive methods, such as the introduction of Uncrewed Aerial Systems and geophysical prospection tools, including Ground Penetrating Radar, which are revolutionizing archaeology. Funding is requested to for an additional FTE to conducting studies in-house at our managed properties to help set precedents in modernizing fieldwork for cultural resource management consultants to use non-destructive methods. This will aid contractors in the adoption of technological innovations thus reducing contractors' costs, which can then be passed on to the clients seeking regulatory assistance.

In order to develop innovative procedures for consistent and timely consultation, provide efficient technical assistance to federal agencies and private applicants amongst increasing workloads, and educate stakeholders on the importance of protecting North Dakota’s finite cultural heritage while streamlining review processes, funding is requested for an additional FTE to keep up with this ongoing demand.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
10	Revolutionizing archaeology among increasing workloads		370,876	4,090	374,966	2.00
	General Fund	Salaries and Wages	144,636	0	144,636	
	Federal Fund	Salaries and Wages	216,960	0	216,960	
	General Fund	Operating Expenses	6,160	4,090	10,250	
	Federal Fund	Operating Expenses	3,120	0	3,120	

#11 – Rural Revitalization & Cultural Heritage Grant Programs - Historic preservation conserves resources, reduces waste, and saves money by repairing and reusing existing buildings instead of tearing them down and building new ones. Across the state, historic preservation and economic development are making a difference. The preservation of old buildings, neighborhoods, and landscapes define the look of a community. The rehabilitation of a single historic building can spark a new residential or commercial development. Suburban sprawl and roadside development make every community look the same, it is important for rural North Dakota to keep their identities intact.

For example, Traill County North Dakota is a treasure trove of historic architecture with nineteen buildings listed in the National Register of Historic Places and three historic districts, one of which is the state’s oldest public library at the Mayville Public Library. Constructed of rustic sandstone, classic columns, wood brackets, and cornice windows, the city has made a commitment to maintaining the historic library with recent rehabilitation to the windows, doors, cornice, and roof contributing \$200,000 for preservation since 2001. The library remains in use and is an anchor for other historic architectural buildings in region. Another example is the former Williston Middle School, which sat empty for years before being transformed into affordable senior housing representing both a way to help seniors living on fixed income and preserve the history of Williston. The \$10.6 million redevelopment was supported by federal, state and local government funding. The Ellendale Opera House building is yet another example. Although the community has sustainable businesses operating in this



building, the structure continues to have restoration needs. Funding is being requested to provide larger sums under a state Rural Revitalization grant to revitalize and rehabilitate projects similar to that of the Williston High School, the Mayville Public Library, and the Ellendale Opera House.

In addition, as part of the 3% budget reduction, the agency cut \$500,000 from our cultural heritage grant program. These are small grants that are given to communities throughout North Dakota for a variety of projects ranging from \$10K-\$30K. The demand for these grants continues to increase. Funding is being requested to reinstate this grant program, along with hiring an additional FTE to monitor these programs.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
11	Rural Revitalization & Cultural Heritage Grant Programs		11,685,440	2,045	11,687,485	1.00
	General Fund	Salaries and Wages	180,800	0	180,800	
	General Fund	Operating Expenses	4,640	2,045	6,685	
	General Fund	Grants	11,500,000	0	11,500,000	

#12 – Paul Bruhn Historic Revitalization Grant - The Paul Bruhn grant program is administered by the National Park Service and provides pass-thru Federal grant funding to qualifying subrecipients for historic preservation to National Register listed buildings located in rural communities.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
12	Paul Bruhn Historic Revitalization Grant			750,000	750,000	
	Federal Fund	Grants		750,000	750,000	

#13 – Underrepresented Community Grant Program - Funding will be provided by a National Park Service Underrepresented Communities grant to hire a consultant that would focus on survey and context development of integrated baseball players and fields in North Dakota and culminate in a National Register Nomination.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
13	Underrepresented Community Grant Program			75,000	75,000	
	Federal Fund	Grants		75,000	75,000	

#14 – Natural Resources Cultural Services Grant - Funding is being provided by the NRCS, Natural Resources Cultural Services, to hire a full-time temporary Historic Preservation Specialist. This position would be

responsible for reviewing NRCS projects to ensure timely environmental reviews under Section 106 of the National Historic Preservation Act and also overseeing completion of all aspects of the consultation and review process, including data entry, internal coordination of the review process, identification of historic properties, assessment of effects and providing comments to applicable federal agency.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
14	National Resources Cultural Services Grant		172,402	2,011	174,413	
	Federal Fund	Salaries and Wages	170,122	0	170,122	
	Federal Fund	Operating Expenses	2,280	2,011	4,291	

#15 – USDA Forest Service Grant - Funding will be provided by the USDA Forest Service to hire a full-time temporary Archaeology Collections Specialist. This position would support and assist with care, preservation and maintenance of the USDA Forest Service collections housed at the SHSND.

Here are the details about this request:

Priority	Fund	Source	Agency Request Ongoing	Agency Request One-Time	Agency Request Total	FTE Request
15	USDA Forest Service Grant			50,000	50,000	
	Federal Fund	Salaries and Wages		46,460	46,460	
	Federal Fund	Operating Expenses		3,540	3,540	

# 2023-25 One-Time Funding Uses

One-Time Funding Description	2023-25
Historic site and extraordinary repairs	3,250,000
Inflationary costs	120,795
Digital interactive initiative	425,000
Geographic information system remote access and upgrade	250,000
Medora site planning	150,000
Army corps of engineers grant	400,000
Opera house restoration	250,000
Whitestone Hill monument	250,000
Digital humanities advancement grant	30,000
Scanner and microfilm plotter	236,044
Exhibit engagement	375,000
Paul Bruhn historical revitalization grant	750,000
Underrepresented community grant	125,000
America's 250th celebration	250,000
Military museum	20,000,000
<b>Total all funds</b>	<b>26,861,839</b>
<b>Total special funds</b>	<b>24,955,000</b>
<b>Total general fund</b>	<b>1,906,839</b>





## 2023-25 One-Time Funding Uses – Slide 19

Historical site and extraordinary repairs - \$3,250,000 in SIIF funds were appropriated.

As of December 31, 2024, \$366,362.91 has been spent.

To date, this money has funded projects that include hiring an architect and conducting an environmental survey at Fort Totten State Historic Site where we are planning to restore the gymnasium; restoring the house/office at Whitestone Hill State Historic Site which is now being used to provide housing for the site's supervisor; stabilizing the foundation and repairing the roof and exterior wall at the Chateau de Mores historic home; and plaster and painting repair at the Welk Homestead State Historic Site.

Other projects that have been obligated include Greenflush restrooms that will be installed at the Welk Homestead, Whitestone Hill, and Fort Buford State Historic Sites; continued work at the Chateau de Mores home that include an electrical upgrade, insulation, and the installation of an HVAC; installation of a septic system at the Caretaker's Cottage in Medora; and repairs to the fire suppression tank at Fort Buford.

Other projects that we plan to enter into contracts in 2025 include regrading the Gingras Trading Post State Historic Site due to silting, along with replacing the windows; repairing the roof and wall of the event center at the Lewis & Clark Interpretive Center; replacing the boiler and improving the heating system at the Oscar Zero Missile Alert Facility within the Ronald Reagan Minuteman Missile State Historic Site; and miscellaneous repairs to additional sites.

We plan to have the full amount obligated by the end of the biennium but may need carryover authority to complete these projects.

Inflationary costs - \$120,795 in General funds were appropriated.

As December 31, 2024, \$24,158.92 has been spent. This adjustment has been applied to increased utility costs at our artifact storage units and historic sites. At this time, we are unable to determine if we will use all the funds appropriated.

Digital interactive initiative - \$425,000 in General funds were appropriated.

As of December 31, 2024, \$27,400 has been spent.

To date, the agency has purchased a several items that will debut as part of our ND250 exhibit in the State Museum including: a digital interactive screen to highlight important tribal nation stories from the 1700s as part of our ND250 exhibition; a Magic Box exhibit piece to showcase films, documents, and artifacts related to the state capitol burning and construction of the next capitol; another large digital screen that will show a statewide interactive trail of "World's Largest" sculptures, as well as state historical sites to visit. After this exhibit closes at the end of 2027, these pieces will move to the Inspiration Gallery: Yesterday and Today at the State Museum. Another large digital screen will be installed in the Inspiration Gallery and allow the visitor to select engaging film footage, personal stories, and artifact stories related to the military in North Dakota.

In addition, the agency is working to install a visitor digital walking trail from the Capitol Grounds to the Former Governors' Mansion and Camp Hancock State Historic Site in downtown Bismarck that will provide a colorful history of statues, landmarks, and buildings.

A new kiosk is being ordered for Lewis & Clark Interpretive Center to develop a new Missouri river education component.

The agency plans to spend the full amount authorized. Our goal is to use all the funds by June 30, 2025, but carryover authority may be needed.

Geographic information system remote access and upgrade - \$250,000, of which \$225,000 in General funds and \$25,000 in historic revolving funds were appropriated.

As of December 31, 2024, \$5,658 has been spent. Additionally, \$50,000 has been obligated to VertiGIS for professional support and development (\$1,530 invoiced and paid 12/16/2024). Another \$45,000 is earmarked for additional VertiGIS software modules (VertiGIS FM), and remaining budget is earmarked for additional professional development services as they are identified during project design. We plan to use all funding by June 30, 2025.

Medora site planning - \$150,000 in General funds were appropriated.

As of December 31, 2024, \$82,073 has been spent.

As previously noted, a comprehensive strategic plan for the Chateau de Morès State Historic Site and surrounding properties in Medora was completed. See a copy of the long-range plan on pages 67-70.

The remaining funding will be used for architectural design services for the various properties in Medora working with Snøhetta. We have come to terms and conditions with Snøhetta, with work scheduled to begin at the beginning of 2025.

Army corps of engineers grant - \$250,000 in Federal funds were appropriated.

As of December 31, 2024, there weren't any funds spent. We did not enter into a Task Order agreement with the COE; therefore, we do not expect to spend this authority.

Opera house restoration - \$250,000 in General funds were appropriated.

As of December 31, 2024, \$250,000 had been spent.

With this grant, a major restoration of the west wall, sidewalk, and foundation of the Ellendale Opera House was completed.

Whitestone Hill monument - \$250,000 in General funds were appropriated.

As of December 31, 2024, there weren't any funds spent. A contract has been awarded to Quintus 3D for the professional architectural and design services of a Native American Memorial/Monument at Whitestone Hill State Historic Site. The firm is progressing on the design work. The agency plans

Digital humanities advancement grant - \$30,000 in Federal funds were appropriated.

As of December 31, 2024, no funds were spent. We were not awarded this grant; therefore, we do not expect to spend this authority.

Scanner and microfilm plotter - \$236,044 in General funds were appropriated.

As of December 31, 2024, \$185,458 has been spent. The State Archives purchased an Archive Writer allowing digital newspapers to be quickly downloaded and printed in microfilm and eliminating distorted images caused by human error. All North Dakota newspapers preserved on microfilm by the agency will be processing using this new technology by the beginning of 2025. In addition, Archives purchased a Scan Master, which is a new imaging system that speeds up the scanning of oversize items such as maps and newspapers. The agency is currently in the procurement process to purchase a microfilm processor. The agency plans to spend the full amount authorized.

Exhibit engagement - \$375,000, of which \$300,000 in SIIF funds and \$75,000 in donated funds were appropriated.

As of December 31, 2024, \$62,526 has been spent. To date, the agency has purchased six 98" digital screens to replace failing and pixelized technology in the Inspiration Gallery at the State Museum. In addition, a new "Guns of the Expedition" exhibit is being created, with new exhibit cases and historic objects being ordered at the Lewis & Clark Interpretive Center in Washburn. A "Sunflowers & Sundogs" exhibit was installed at the Chateau Interpretive Center in Medora with a few additions to come. A new sound system has been ordered for the Chateau Interpretive Center to add sounds to the museum gallery. An exhibit contractor was hired to refresh the Pembina State Museum and plans are underway to order a few new exhibit objects for this extensive update.

Paul Bruhn historical revitalization grant - \$750,000 in Federal funds were appropriated.

As of December 31, 2024, there weren't any funds spent. We have applied for this grant for the past three years but have not been awarded the funding. Therefore, we do not expect to spend this authority by June 30, 2025.

Underrepresented community grant - \$125,000 in Federal funds were appropriated.

As of December 31, 2024, \$28,527 has been spent. The Fort Totten Indian Boarding School National Register nomination update is moving forward. A contractor has been hired and has made two visits to the site. They are planning a research trip to Bismarck in January 2025. The draft of the updated nomination is due June with the final nomination being presented at the August 2025 State Review Board. We are asking for carryover authority for the remaining amount to be carried over into the 2025-27 biennium for this project as we have a contract extending through March 2026.

America's 250<sup>th</sup> celebration - \$250,000 in General funds were appropriated.

As of December 31, 2024, \$3,514 has been spent. Work continues on this project as we prepare to share North Dakota's story as part of the nation's 250<sup>th</sup> birthday on July 4, 2026. In accordance with NDCC 55-01-14 Section 4. Subsection c., the State's replica of the Liberty Bell was moved from storage and is on exhibit in the ND Heritage Center & State Museum. We are advertising for a North Dakota 250 Coordinator to help plan and coordinate statewide events. We are asking for carryover authority for the remaining amount in addition to the optional request.

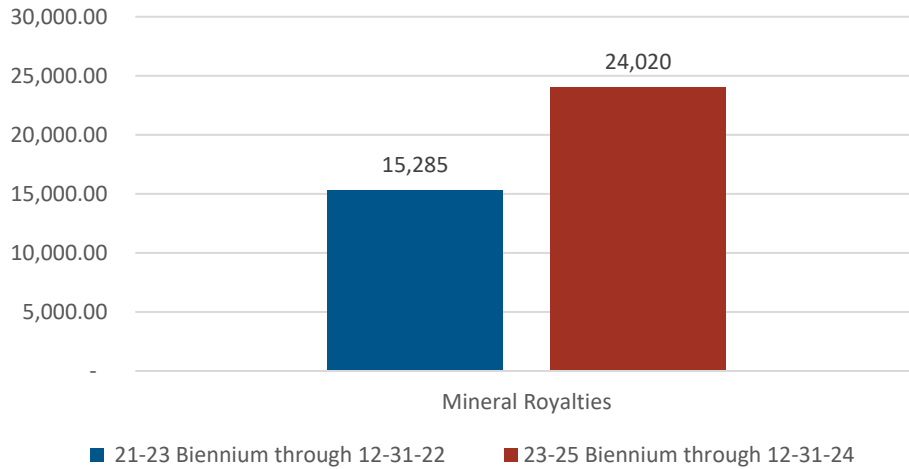
Military museum - \$20,000,000 line of credit was extended to the agency.

As of December 31, 2024, the agency has drawn \$2,256,392.10 and has \$27,810.09 due in interest. Zerr Berg Architects/BWBR were selected by a committee for architectural services of a preliminary design of a military museum. Zerr Berg/BWBR included the option, which the agency opted to take, to add on a virtual concept study completed by Ralph Appelbaum Associates. A selection committee then opted to hire Ralph Appelbaum and Associates to prepare and install the exhibits in the military gallery. Finally, a selection committee selected Kraus Anderson to be the construction manager at-risk for the project. We are currently in the Construction Documents phase of the project. Funding is requested to complete the project in the optional request.

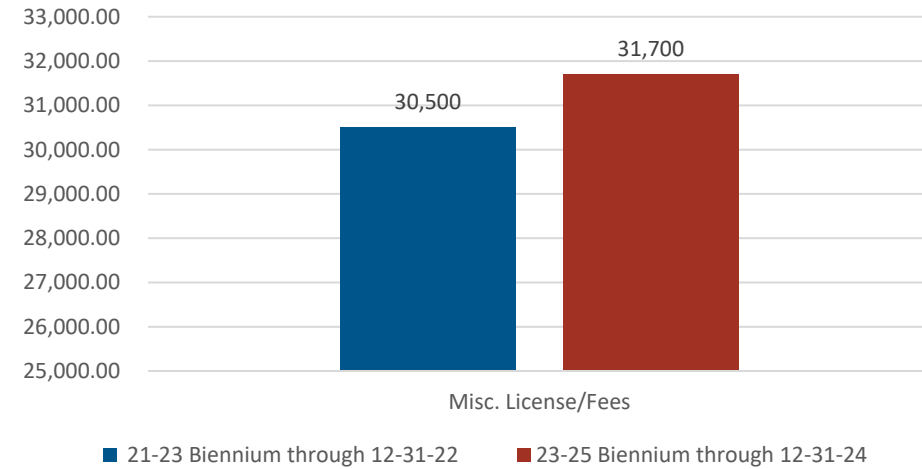


# Agency Collection Comparison

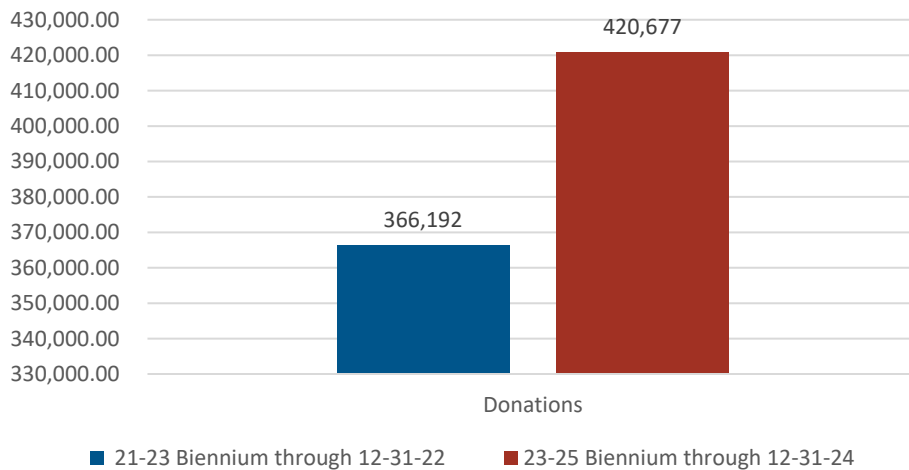
Fund 001



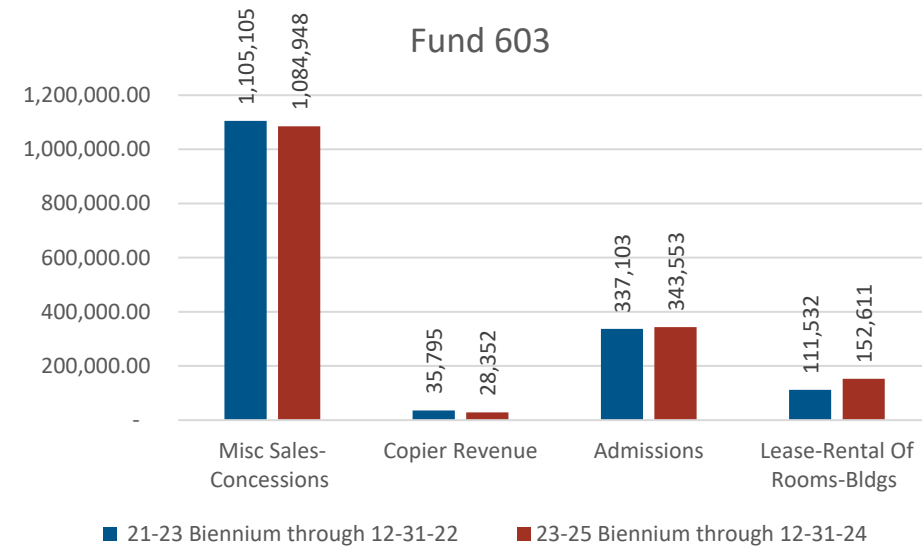
Fund 327



Fund 415



Fund 603



## Agency Collection Comparison – Slide 20

This slide shows a comparison of the revenues in the first 18 months of the 2021-23 biennium to the first 18 months in the 2023-25 biennium. I will discuss our revenues by each fund.

### General Fund

The revenues in the General fund are mineral royalties received from land we own at our Fort Buford Historic Site in Williams County; at Killdeer Mountain Battlefield Historic Site in Dunn County; and at Writing Rock Historic Site in Divide County. Also included in these revenues are credits from our electrical bills paid to local electrical coops. These fees fluctuate according to oil production.

### Fund 327 (State Historical Revolving Fund)

NDCC 55-03-04 establishes a revolving fund, which we call the Archaeological Permit fund. Revenue deposited into this fund is authorized under NDCC 55-03-01 and 01.1. These fees are for Archaeological Permits and for cultural resource reports issued of an amount set by the director. Charges to this fund are to pay for a portion of the GIS software licenses. These fees have not increased since the late 1990s. The Historical Society is reviewing its fee structure and anticipate updates by the end of calendar year 2025.

### Fund 415 (Historical Gift and Bequest Fund)

NDCC 55-01-04 allows the agency to accept donations. Our significant donations in the 2023-25 biennium include mitigation funds received from BNSF that will be passed through as a grant to subrecipients, a grant from NDDOT for the deconstruction of a sign in Medora that will be reconstructed after work on Pacific Avenue is completed, funds received from the ND Newspaper Association to supplement the purchase of an Archive Writer, a donation to process the Ritterbush collections in the State Archives, and a grant from Teaching with Primary Sources to conduct a teacher in-service at Fort Totten Historical Site. All donations collected must be used for the purpose intended by the donor. Our donations remained fairly consistent from biennium to biennium.

### Fund 603 (Concessions Fund)

NDCC 55-02-04 allows the agency to charge fees for concessions sales. The main sources of revenue under this fund are from museum store sales, costs for the public to make copies of archival documents available in Reference Services at the State Archives, admission sales at our historic sites, facility event rentals.

Copier revenue slightly decreased. These funds are used for the operating expenses to make the copies and may be used on temporary salaries for individuals in Reference Services within the State Archives.

There was also slight decrease in museum store sales. The fees for merchandise sold in the stores across the state are set according to retail standards that consist of cost, sales tax, MSRSP, and any surcharges that may apply to the item. Prices are set to cover the costs, which are used for salaries of the Museum Store employees and supplying inventory for all the sites.

We noted growth in admissions to state historic sites. A committee meets every few years to review the set admission fees. New admission fees went into effect Jan. 1, 2025, at our staffed historic sites. Admissions revenues supplement a portion of salaries for temporary employees at our historic sites.

Facility rental revenue went up significantly this period. This is due to an increase in our fees for facility rentals after a study was completed, which found our fees were significantly less than other local venues. These fees are used to fund salaries for event staff and security officers hired for facility rentals, along with being used for improvements and upgrades to our meeting rooms.

# Federal State Fiscal Relief Funds

- HVAC system at the Lewis and Clark Interpretive Center
- Dark Fiber project to the Missouri Yellowstone Confluence Interpretive Center and Fort Buford State Historic Site
- Purchase of Security Cameras to be installed at our historic sites located in Jamestown, Medora, Williston, and Fort Abercrombie

## **Federal State Fiscal Relief Funds – Slide 21**

In the 2021 Special Session, the legislative assembly authorized SFRF funds under House Bill 1505 Section 2 for historic site improvements, in which carryover authority was given by the sixty-eighth legislative assembly under Senate Bill 2018 Section 10. As of December 31, 2024, there was \$181,950.11 remaining to be spent. These moneys have been obligated to putting in a new HVAC system at the Lewis and Clark Interpretive Center. This project has been substantially completed and therefore the funds will be paid by June 30, 2025.

Also in the 2021 Special Session, the legislative assembly authorized SFRF funds under Senate Bill 2345 Section 1 Subsection 12, in which the Capital Construction Carryover Committee authorized carryover authority. As of December 31, 2024, there is \$410,991.58 remaining to be spent for IT infrastructure projects. We are working with NDIT to provide internet service through a rural internet service provider to the Missouri Yellowstone Confluence Interpretive Center (MYCIC) near Williston. We estimate this project will be completed in the spring of 2025 at an estimated cost of \$95K. A project to trench wires for two miles from MYCIC to the Fort Buford State Historic Site has been completed. \$203K will be paid from these funds in January 2025. The remaining \$113K is allocated for the purchase and installation of security cameras with the ability to integrate to our new security system at some of our sites, including the Chateau Interpretive Center, Fort Abercrombie, Fort Buford, and the 1883 Stutsman County Courthouse. These projects will use all available funds by June 30, 2025.



# Carryover Uses Report in accordance with NDCC 55-44.1-11



## Carryover uses report in accordance with NDCC 54-44.1-11 – Slide 22

NDCC 54-44.1-11 states, “...the state historical society shall report on the amounts and uses of funds carried over from one biennium to the appropriations committees of the next subsequent legislative assembly.”

The agency carried over \$709,503.41 from the 2021-23 biennium to the 2023-25 biennium.

A majority of the funds were carried over for historical site needs. Projects included new wayfinding signage at the Welk Homestead State Historic Site, obligation to replace the fence at Camp Hancock State Historic Site running beside the railroad tracks, the hiring of a consultant to design a new permanent exhibit at the Pembina State Museum, and to supplement what is needed in excess of the SFRF funds for the HVAC project at the Lewis and Clark Interpretive Center. Also, in working with the National Museum of the U.S. Air Force, funding is being used to transport an HH-1H Iroquois “Huey” helicopter that once belonged to the 79<sup>th</sup> Rescue Flight stationed at Grand Forks Air Force Base (1993 to 1998) from Arizona to display at the Ronald Reagan Minuteman Missile State Historic Site in Cooperstown.

Grant funds obligated under the 2021-23 Cultural Heritage Grant were carried over into the 2023-25 biennium. Funding was granted to the McHenry County Historical Society for restoration of the City Hall, Antler Historical Society to restore the town square and State Bank of Antler building, and a Dakota Adventist Academy project to restore class composite photos that had been displayed in their hallways. These included composites from Dakota Adventist Academy, Sheyenne River Academy, and Plainview Academy.

Funds were also carried over for a consultant hired to develop a comprehensive agency plan for the audit, review, and enhancement of policies and procedures pertaining to 2024 guidelines to the Native American Graves Protection and Repatriation Act (1990), or NAGPRA.

Finally, funds were carried over for technology projects. These projects included repairing fiber lines in Medora, personal computers and monitors for staff, the purchase of a weather station at Camp Hancock in Bismarck, and upgrades to the sound system in the auditorium at the ND Heritage Center & State Museum.



# Thank you.



STATE  
HISTORICAL  
SOCIETY  
OF NORTH DAKOTA

HISTORY FOR *everyone.*

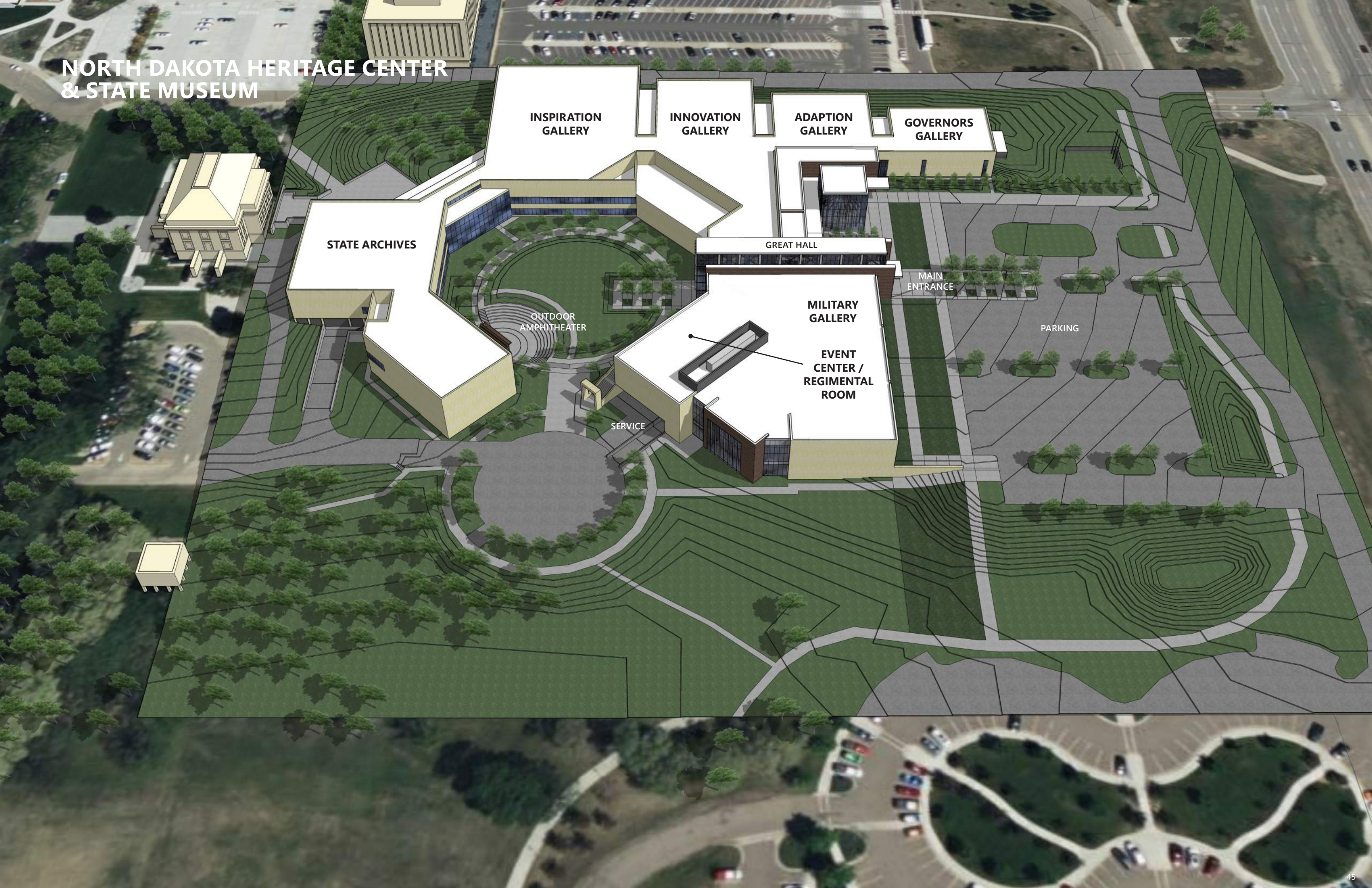
***NORTH DAKOTA HERITAGE CENTER & STATE MUSEUM***  
**NORTH DAKOTA MILITARY GALLERY &  
EVENT CENTER/REGIMENTAL ROOM**

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EXECUTIVE LEADERSHIP | 08.20.2024 | ZBA + BWBR + RAA



# NORTH DAKOTA HERITAGE CENTER & STATE MUSEUM



INSPIRATION GALLERY

INNOVATION GALLERY

ADAPTION GALLERY

GOVERNORS GALLERY

STATE ARCHIVES

GREAT HALL

MAIN ENTRANCE

PARKING

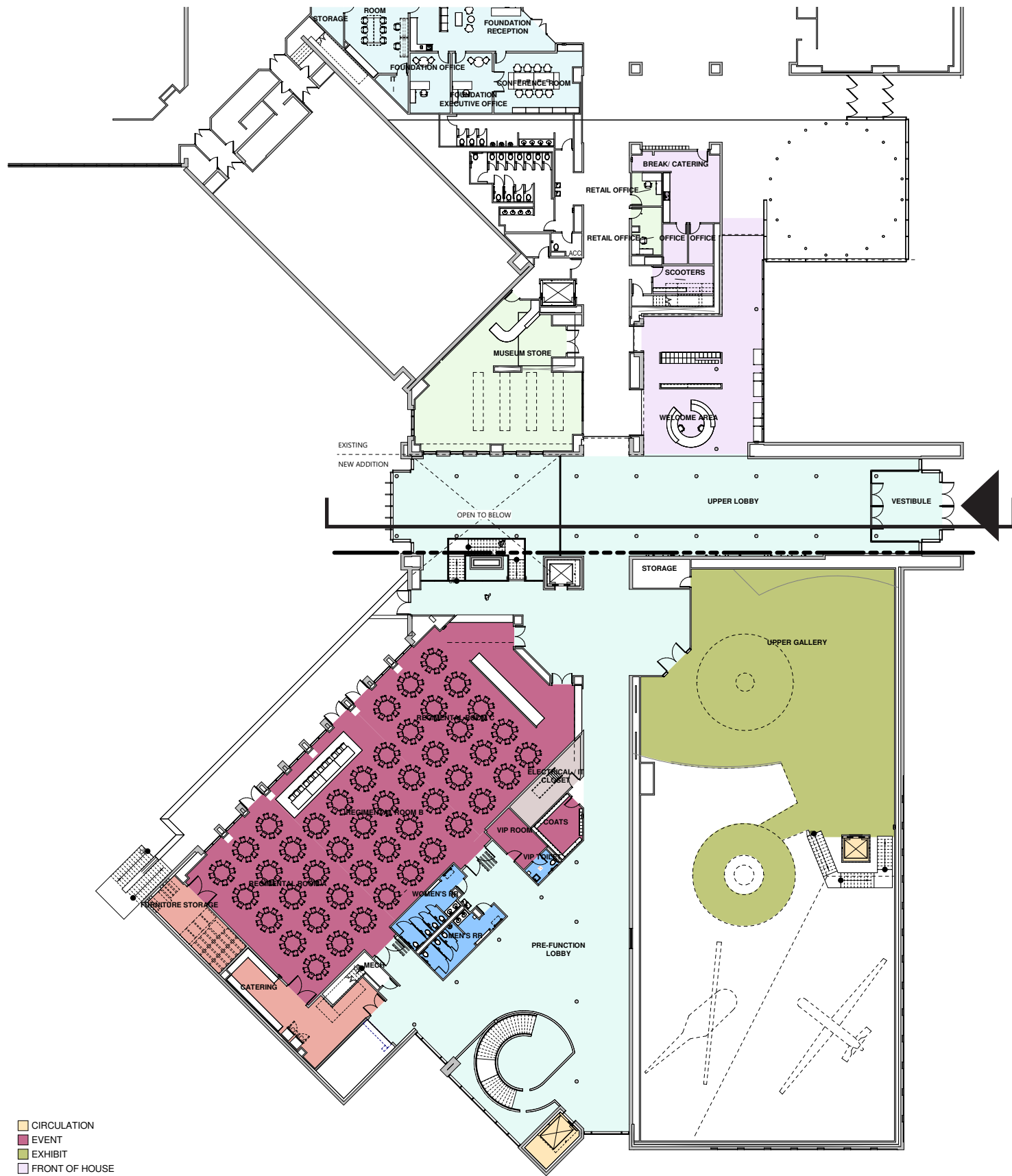
OUTDOOR AMPHITHEATER

MILITARY GALLERY

EVENT CENTER / REGIMENTAL ROOM

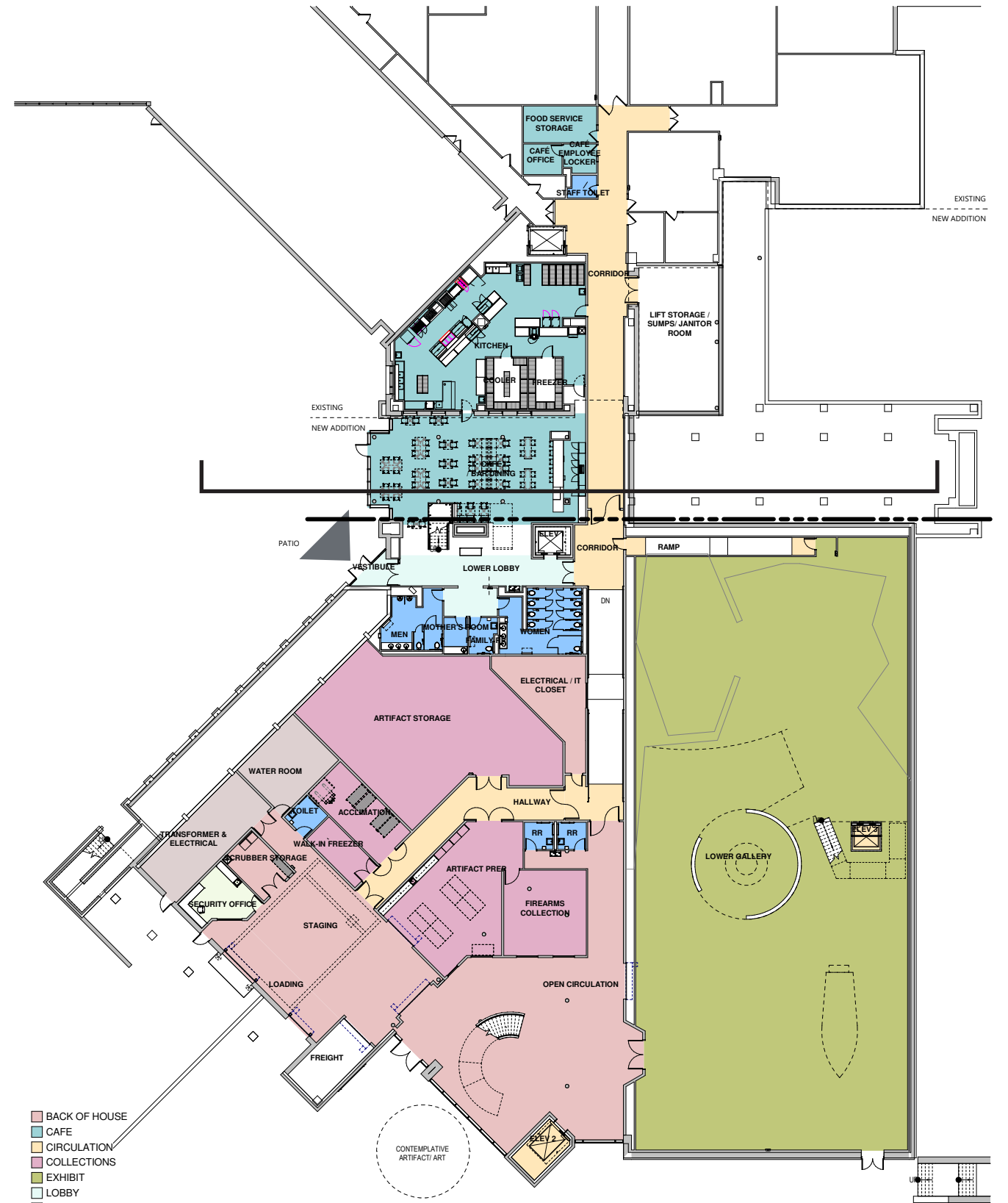
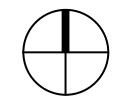
SERVICE





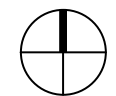
- CIRCULATION
- EVENT
- EXHIBIT
- FRONT OF HOUSE
- LOBBY
- MUSEUM STORE
- OFFICE
- PROGRAMMATIC
- TOILET
- UTILITY

## MAIN LEVEL



- BACK OF HOUSE
- CAFE
- CIRCULATION
- COLLECTIONS
- EXHIBIT
- LOBBY
- SECURITY
- TOILET
- UTILITY

## LOWER LEVEL





# NORTH DAKOTA HERITAGE CENTER & STATE MUSEUM



INSPIRATION GALLERY

INNOVATION GALLERY

ADAPTION GALLERY

GOVERNORS GALLERY

STATE ARCHIVES

GREAT HALL

MAIN ENTRANCE

PARKING

OUTDOOR AMPHITHEATER

MILITARY GALLERY

EVENT CENTER / REGIMENTAL ROOM

STATE ARCHIVES EXPANSION

SERVICE

GROUP ENTRANCE

LARGE OBJECT STORAGE

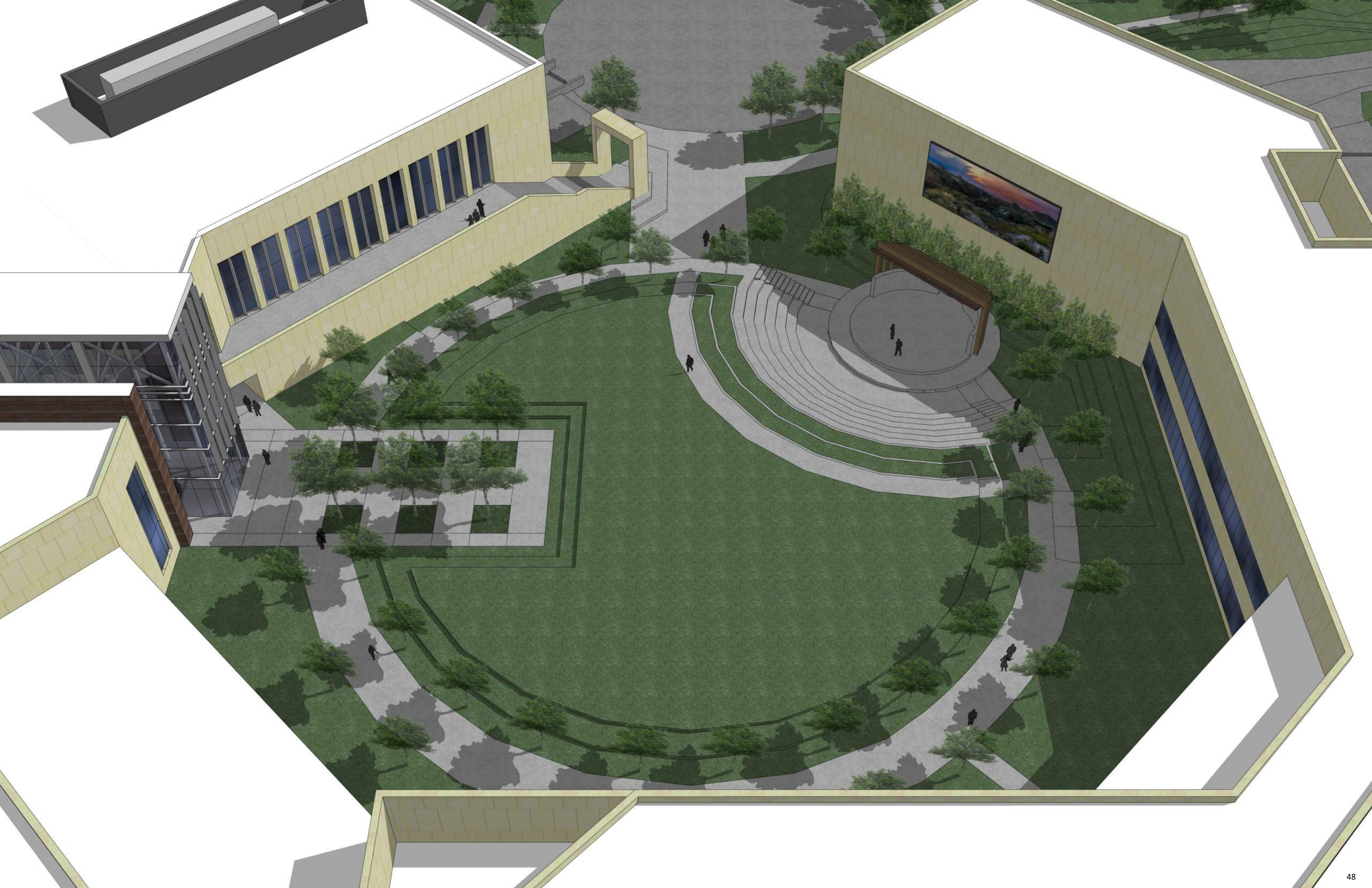
ROOF DECK

AGRICULTURE GALLERY

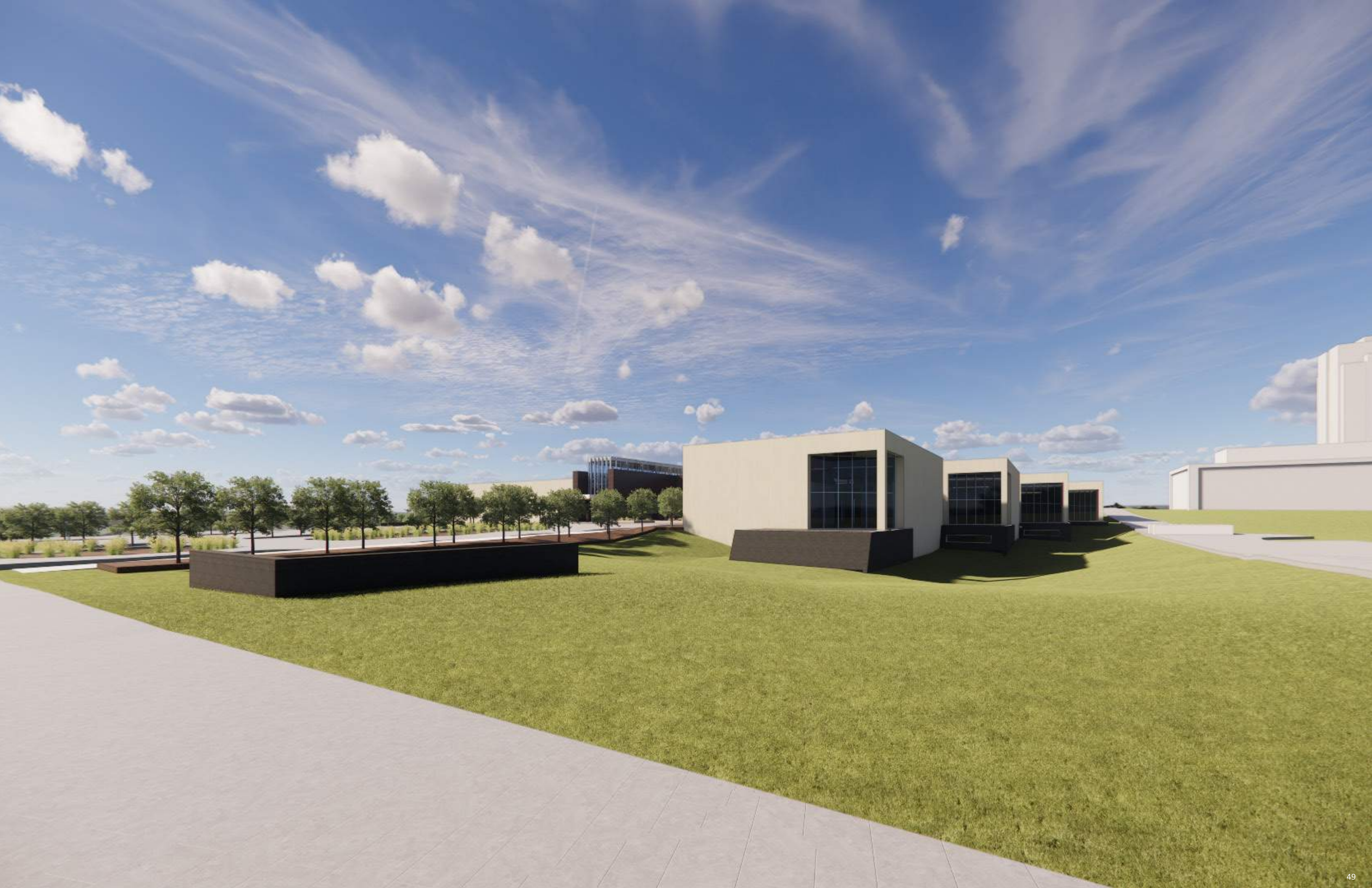
PARKING EXPANSION + DECK

SERVICE

























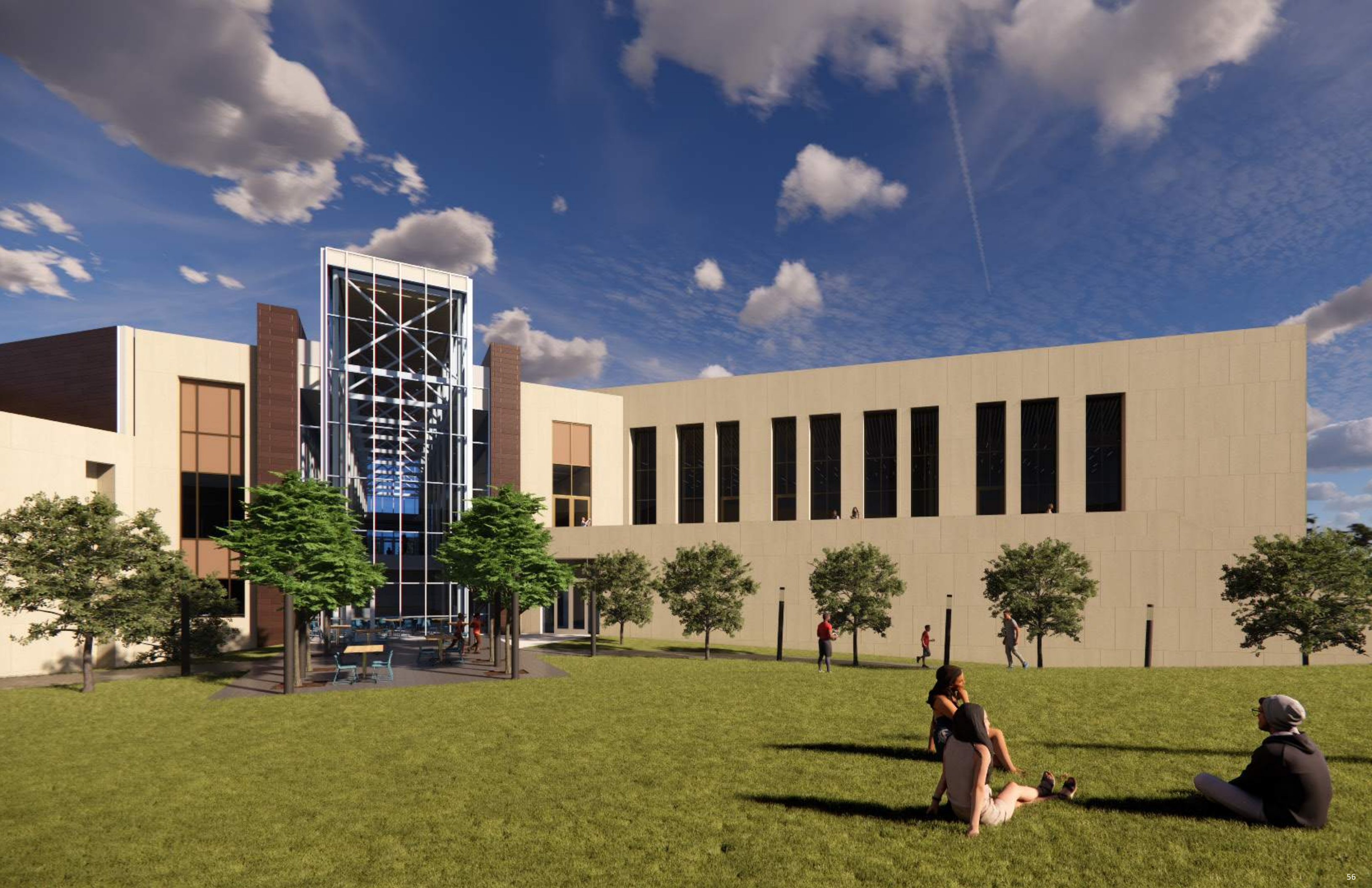
























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STATE HISTORICAL SOCIETY OF NORTH DAKOTA  
CHATEAU DE MORÈS STATE HISTORIC SITE



# Ten-Year Strategic Plan

For The Chateau de Morès State Historic Site

*July 1, 2024 through June 30, 2034*



**STATE HISTORICAL SOCIETY  
OF NORTH DAKOTA**



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# EXECUTIVE SUMMARY

In 2023, the State Historical Society of North Dakota (SHSND) initiated a comprehensive strategic planning process for the Chateau de Morès State Historic Site. This plan is designed to guide the site's development from July 1, 2024, through June 30, 2034, aligning with SHSND's mission to identify, preserve, interpret, and promote North Dakota's heritage.

The primary goals of this plan are to expand services and attractions, increase visitation, ensure sustainability and responsible use, enhance community engagement, and secure financial viability.

## DEVELOPMENT PROCESS

The strategic plan was developed with the help of Odney, Inc., Dakota Strategies, LLC, and Klipfel Consulting, who were instrumental in gathering extensive input from a diverse group of stakeholders.

This process included:

- **Strategy Development Group (SDG):** The SDG was asked to collaborate and make recommendations to the SHSND Leadership Team on the strategic plan. It consisted of sixteen members representing the Governor's Office, Legislature, Theodore Roosevelt Presidential Library, Theodore Roosevelt National Park, Medora Foundation, Dickinson CVB, Indian Affairs, SHSND Foundation, ND Tourism, and SHSND. The SDG met five times from January 1, 2024, through May 31, 2024.
- **Surveys:** An online survey was conducted from January 16, 2024, through February 5, 2024, with 618 participants providing valuable insights. A Mailchimp scoring survey was conducted in May 2024.
- **Interviews:** Personal interviews were conducted from January 1, 2024, through April 29, 2024, with a total of 39 interviews completed.
- **Focus Groups:** Four focus groups were conducted from January 1, 2024, through May 31, 2024, to gather in-depth feedback and suggestions.

The process included identifying and analyzing strengths, weaknesses, opportunities and threats (SWOT). The results of this SWOT analysis are attached as APPENDIX A. The SHSND weaknesses can easily be overcome by the strengths. All the opportunities can be pursued as strategic initiatives.

The process also helped generate the "big ideas" that have been incorporated into this strategic plan.

These efforts ensured that the strategic plan reflects the views and needs of key stakeholders, including the SHSND Executive Team, Chateau de Morès State Historic Site team members, other SHSND members, the State Historical Society of North Dakota Foundation, the State Historical Board, the Theodore Roosevelt Presidential Library Foundation, the Medora Area Convention & Visitors Bureaus (CVB), the Governor's Office, Billings County leaders, City of Medora leaders, and other community stakeholders.

## KEY OBJECTIVES AND GOALS

The strategic plan outlines specific objectives, goals, and tactics, guided by SMART (Specific, Measurable, Achievable, Relevant, Time-bound) criteria.

Key objectives include:

1. **Expand Services and Attractions:** Identify innovative programs and attractions to enhance the visitor experience, including the development of year-round programming, recreation of the historic packing plant with tourist amenities, and a new interpretive gallery focused on hunting and wildlife.



2. **Increase Visitation:** Develop strategies to increase the number of Chateau visitors from 15,000 per year to 100,000 per year, leveraging the anticipated increase in regional tourism due to the opening of the Theodore Roosevelt Presidential Library in 2026.
3. **Educational Impact:** Enable 25,000 students per year to participate in programs and tours at the Chateau, Packing Plant, and/or Memorial Park.
4. **Sustainability and Responsible Use:** Ensure the sustainable use of the sites, balancing preservation of exhibits and artifacts with visitor engagement, and carefully designing restorations and enhancements, including installing heating, air and humidity control, and improved accessibility within historic preservation standards in the Chateau, and developing river access for recreational activities while mitigating disruption to the environment.
5. **Partnership and Community Engagement:** Enhance partnerships with federal, state, local and private partners in conjunction with community outreach to integrate the site more deeply with local, state, and federal infrastructure, and promote tourism through mutual efforts.
6. **Financial Viability:** Propose revenue-generating opportunities to support site maintenance and program expansion, including mixed-use amenities at Chimney Park.

## IMPLEMENTATION AND MONITORING

The strategic plan includes a detailed implementation and timeline section, beginning with the first leadership meeting in July 2024. Key steps include:

- **Assignment of Responsibilities:** Specific individuals or teams will be assigned to implement and monitor the goals and tactics.
- **Communication:** Regular communication of key components of the strategic plan to all relevant team members.
- **Ongoing Review:** Daily focus on goals, quarterly reviews and evaluations, and annual external surveys to gather feedback and compare metrics.

## MEASURING SUCCESS

Success will be measured through quarterly internal scoring, simplified surveys of stakeholders, and tracking the amount of funding committed to development and the number of projects funded.

## ALIGNMENT WITH GOVERNOR DOUG BURGUM'S STRATEGIC INITIATIVES

The strategic plan supports Governor Doug Burgum's strategic initiatives, including the Main Street Initiative, Tribal Engagement, Reinventing Government, Behavioral Health and Addiction, and Transforming Education. These alignments ensure that the plan not only meets the goals of SHSND but also supports broader state initiatives.

This comprehensive strategic plan, with its clear objectives, goals, and tactics, positions the Chateau de Morès State Historic Site for significant growth and development over the next decade. By obtaining legislative support and engaging with stakeholders, focusing on sustainability, and leveraging opportunities for increased tourism and community engagement, SHSND aims to transform the site into a premier, year-round destination that offers immersive historical experiences and serves as a vibrant hub for cultural and educational activities in North Dakota.

Priority (High to Low)	Estimated Budget	Property Name	Project
95	\$1,120,000.00	Fort Totten	Gymnasium Restoration -Phase 2
90	\$26,432.00	Camp Hancock	Museum - Air Conditioning in Upper Level Air Conditioning in Upper Level
90	\$9,912.00	Camp Hancock	Museum - Lawn Irrigation System Lawn Irrigation System
90	\$207,200.00	Double Ditch Indian Village	Site Public Rest Room
90	\$6,608.00	Former Governors' Mansion	Mansion Window Sealing
90	\$30,397.00	Former Governors' Mansion	Mansion Wood Fence Replacement
90	\$6,608.00	Former Governors' Mansion	Mansion & Carriage House Energy Efficiency Improvements
90	\$10,000.00	Former Governors' Mansion	Small porch roof over NE window with sagging and warping.
90	\$10,000.00	Fort Abercrombie	Shingles on large shed, near the ridge line need repair
90	\$4,000.00	Fort Abercrombie	Flag pole in flag mall area replaced
90	\$52,864.00	Fort Rice	Shelter Foundation Repairs
90	\$13,216.00	Fort Rice	Shelter Roof Replacement
90	\$3,920.00	Fort Totten	Admin Building -water filtration system
90	\$13,216.00	Fort Totten	All Buildings Re-Key
90	\$350,224.00	Fort Totten	Chaplain & Surgeon Quarter's Restore Interior
90	\$10,000.00	Fort Totten	Parking lot Cameras
90	\$7,000.00	Fort Totten	Security Cameras
90	\$25,000.00	Fort Totten	Admin Building -water into building
90	\$7,500.00	Fort Totten	Replace lights in the office and visitors
90	\$4,000.00	Fort Totten	Site Flag Pole
90	\$10,000.00	Fort Totten	Fire Detection/Alarm replacement / upgrade to the Inn
90	\$50,000.00	Fort Totten	Girls Dorm - Repair or replace the windows in the girls dorm
90	\$207,200.00	Gingras Trading Post	Site Public Restroom
90	\$13,216.00	Huff Indian Village	Huff - Kiosk Roof Replacement
90	\$105,728.00	LCIC - Fort Mandan	Fort Drainage Improvements
90	\$99,120.00	LCIC - Fort Mandan	Fort Re-chink logs
90	\$266,291.00	LCIC - Fort Mandan	Fort Repair/Replace Gate & Logs
90	\$231,280.00	LCIC - Fort Mandan	Fort Replace Roof
90	\$16,520.00	LCIC - Fort Mandan	Fort Upgrade Electrical
90	\$33,040.00	LCIC - Fort Mandan	Fort Drainage Improvement Design
90	\$19,824.00	LCIC - Fort Mandan	Site Remove Roadbuilding Waste @ Park
90	\$369,040.00	LCIC - Fort Mandan	Site River Bank Stabilization
90	\$15,859.00	LCIC - Fort Mandan	Visitor Center Replace Carpet in Lodge Classroom
90	\$15,859.00	LCIC - Fort Mandan	Visitors Center Replace Heat Pump
90	\$19,824.00	LCIC - Interpretive Center	Interpretive Center Improve Roof Ventilation



Priority (High to Low)	Estimated Budget	Property Name	Project
90	\$63,437.00	LCIC - Interpretive Center	Interpretive Center Insulate Roof in Fort Clark Gallery
90	\$26,432.00	Medora - Chateau de Mores	Chateau Interior Repairs
90	\$132,160.00	Medora - Chateau de Mores	Chateau Interpretive Railing System
90	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 1
90	\$55,000.00	Medora - Chateau de Mores	Need repair of Path to Outbuildings
90	\$10,000.00	Medora - Chateau de Mores	Shop - Artisian well pump pipe leak
90	\$20,000.00	Medora - Chateau de Mores	Exterior Doors in Private Quarters need repair
90	\$24,696.00	Medora - de Mores Packing Plant	Chimney Park Bridge to the National Park
90	\$16,520.00	Medora - Interpretive Center	Caretaker's Cottage/Maintenance Shop Restore Existing Path and Add Gravel
90	\$59,472.00	Medora - Interpretive Center	Interpretive Center Shade Structure for Patio
90	\$1,680.00	Medora - Interpretive Center	Interpretive Center Tint store windows & back door
90	\$19,824.00	Medora - Interpretive Center	Site Create Small Campsite/Pad
90	\$89,208.00	Medora - Interpretive Center	Site EV Charging Station
90	\$244,496.00	Medora - Interpretive Center	Site Hiking Trail Design
90	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 1
90	\$198,240.00	Medora - Interpretive Center	Site Public Rest Room
90	\$59,472.00	Medora - Interpretive Center	Site Repair Path to the Outbuildings
90	\$60,000.00	MYCIC -Interpretive Center	Replace 4 Heat Pumps
90	\$175,437.00	Pembina State Museum	Exterior Cleaning and Painting
90	\$66,080.00	Pembina State Museum	Exterior Signage
90	\$125,000.00	Pembina State Museum	elevator replacement
90	\$55,000.00	Pembina State Museum	Fresh Air/Exhaust Improvement
90	\$35,000.00	RRMMS - November 33 (Launch Facility)	Three-point gravel turnaround for larger vehicles
90	\$8,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Launch Control Replace fluorescent w/LED
90	\$5,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Site Energy Audit - Ventilation
90	\$3,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Ceiling Tile Water Damage
90	\$196,045.00	Storage East	Parking Lot Resurfacing
90	\$10,000.00	Storage East	Labor for moving items in building
90	\$20,000.00	Storage East	Replace Emergency Stairs
90	\$12,000.00	Storage East	Gutters and downspouts
90	\$19,824.00	Welk Homestead	Site Picket fence
90	\$560,000.00	Welk Homestead	Barn New barn, phase 1
90	\$13,216.00	Whitestone Hill	Monument Clean Bugler
90	\$19,824.00	Whitestone Hill	Site Repair/Replace Footbridge
90	\$19,824.00	Whitestone Hill	Site Replace Cemetary Fence

Priority (High to Low)	Estimated Budget	Property Name	Project
90	\$37,005.00	Whitestone Hill	Site Restore WPA Stone Path
90	\$6,608.00	Whitestone Hill	Well House Replace Roof
85	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 2
<b>2025-2027 Request</b>	<b>\$6,580,573.00</b>		
80	\$74,010.00	Camp Hancock	Museum - Penthouse Observation Platform Penthouse Observation Platform
80	\$16,800.00	Camp Hancock	Train Clean and pigeon proof the train
80	\$198,240.00	Double Ditch Indian Village	Site Entry & Parking Lot Improvements
80	\$62,776.00	Former Governors' Mansion	Mansion Wall Papr Replacement - Phase 2
80	\$7,930.00	Former Governors' Mansion	Site Lawn Irrigation System
80	\$185,000.00	Fort Clark	Site Public Restroom & Water Shutoff
80	\$45,595.00	Fort Totten	Adjutant's Office Exterior Painting
80	\$199,826.00	Fort Totten	Boys Dorm Restore Shower Room Interior
80	\$50,221.00	Fort Totten	Chaplain & Surgeon's Quarters Exterior Painting
80	\$166,522.00	Fort Totten	Commanding Officer's Qtrs Upper Level Restore Interior
80	\$50,882.00	Fort Totten	Commanding Officer's Quarters Exterior Painting
80	\$80,618.00	Fort Totten	Girl's Dorm Exterior Painting
80	\$369,916.00	Fort Totten	Girl's Dorm Upper Level Restore Interior
80	\$158,592.00	Fort Totten	Hospital, Boy's Dorm, Little Theater Architect
80	\$45,595.00	Fort Totten	Print Shop Exterior Painting
80	\$188,989.00	Fort Totten	Print Shop Upper Level Restore Interior
80	\$193,350.00	Fort Totten	Sewing/Tailor Shop Upper Level Restore Interior
80	\$44,934.00	Fort Totten	Tailor Shop Exterior Painting
80	\$69,384.00	Fort Totten	Visitor Center Exterior Painting
80	\$20,000.00	Fort Totten	Doors on Quartermaster
80	\$19,824.00	Gingras Trading Post	Site Exterior Lighting
80	\$50,400.00	Gingras Trading Post	Site Fence 12.82 acres of property
80	\$280,000.00	Gingras Trading Post	Site Interpretive trail on 12.82 acres of property
80	\$28,000.00	Gingras Trading Post	Site Tallgrass prairie restoration on 12.82 acres
80	\$19,824.00	LCIC - Fort Mandan	Visitor Center Improve Acoustics in Play Space
80	\$13,216.00	LCIC - Fort Mandan	Visitor Center Refinish Flooring/Cleaning
80	\$34,328.00	LCIC - Fort Mandan	Visitor Center Re-roof
80	\$112,336.00	Medora - Chateau de Mores	Carriage House Interpretive Railing System



Priority (High to Low)	Estimated Budget	Property Name	Project
80	\$13,216.00	Medora - Chateau de Mores	Carriage House Repair/Replace Floor
80	\$19,163.00	Medora - Chateau de Mores	Chateau Paint Roof
80	\$5,947.00	Medora - Chateau de Mores	Chateau Replace Rain Gutter System
80	\$9,912.00	Medora - Chateau de Mores	Chateau Replace Shutters
80	\$42,291.00	Medora - Chateau de Mores	Chateau Restore Floor and Replace Carpet Runner
80	\$23,789.00	Medora - de Mores Memorial Park	DeMores Park Landscaping
80	\$16,520.00	Medora - de Mores Packing Plant	Chimney Park Upgrade Electrical System
80	\$33,600.00	Medora - de Mores Packing Plant	Gravel border around boulders in Chimney Park
80	\$31,718.00	Medora - Interpretive Center	Interpretive Center Landscaping
80	\$3,304.00	Medora - Interpretive Center	Shed Add Rain Gutter System
80	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 2
80	\$6,608.00	Medora - Interpretive Center	Site Interpretive Signage
80	\$165,200.00	Medora - Interpretive Center	Site Parking Lot Repairs/Resurface - Interpretive Center
80	\$46,256.00	Medora - Interpretive Center	Site Parking Lot Repairs/Resurface - Chateau Parking Lot
80	\$21,773.00	Medora - Interpretive Center	Site Water Line Trenched to Outbuildings
80	\$45,584.00	Medora - Interpretive Center	Stable Interior Restoration
80	\$207,200.00	Menoken Indian Village Site	Menoken - Site Public Restroom
80	\$52,864.00	Molander Indian Village	Molander Indian Village - Site Cattle Guard @ New Entrance
80	\$35,000.00	MYCIC - Fort Buford	Barracks Replace Interior Beams
80	\$39,200.00	MYCIC - Fort Buford	Convert boardwalks to landscaped path
80	\$645,866.00	MYCIC -Interpretive Center	Resurface existing path at MYCIC
80	\$165,200.00	MYCIC -Interpretive Center	Site ParkingLot Repairs/Resurface
80	\$387,281.00	MYCIC -Interpretive Center	Add additional walking paths at MYCIC
80	\$105,728.00	MYCIC -Interpretive Center	Site Walking Path Design (MYCIC & Fort Buford)
80	\$18,000.00	MYCIC -Interpretive Center	MYCIC Conference room renovation
80	\$89,208.00	Pembina State Museum	EV Charging Station
80	\$30,397.00	Pembina State Museum	Landscaping
80	\$79,296.00	Pembina State Museum	Outdoor Event Space & Picnic Shelter
80	\$112,336.00	Pembina State Museum	Playground Equipment
80	\$28,000.00	Pembina State Museum	backup generator
80	\$89,208.00	RRMMS - Oscar-Zero Missile Alert Facility	Site EV Charging Station
80	\$145,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Site New Parking Lot
80	\$75,040.00	Welk Homestead	House, summer kitchen, blacksmith shop, granary/buggy house Reshingle (cedar shakes)
80	\$13,216.00	Welk Homestead	Site Dock
80	\$114,318.00	Welk Homestead	Site Exterior Event Space

Priority (High to Low)	Estimated Budget	Property Name	Project
80	\$19,824.00	Welk Homestead	Site Shelter Belt Restoration
80	\$13,216.00	Whitestone Hill	Site Dock
80	\$112,336.00	Whitestone Hill	Site Replace Playground Equipment
80	\$26,432.00	Writing Rock	Picnic Shelter Repair to Roof Trusses & Sheathing
80	\$15,000.00	Writing Rock	Shed Replace
80	\$45,000.00	Writing Rock	Site Water Pump
<b>2027-2029 Request</b>	<b>\$6,532,778.00</b>		
70	\$33,600.00	Camp Hancock	Grounds rebuild Gazebo that was located on site
70	\$37,666.00	Former Governors' Mansion	Carriage House Exterior Painting
70	\$23,789.00	Former Governors' Mansion	Carriage House Interior Painting
70	\$92,512.00	Former Governors' Mansion	Mansion Basement Restoration
70	\$19,824.00	Former Governors' Mansion	Mansion Floor Refinishing
70	\$62,776.00	Former Governors' Mansion	Mansion Wall Paper Replacement - Phase 3
70	\$89,208.00	Fort Abercrombie	Site EV Charging Station
70	\$100,000.00	Fort Abercrombie	Corner post replacement of ghosted areas on grounds
70	\$89,208.00	Fort Clark	Site EV Charging Station
70	\$70,045.00	Fort Totten	Boy's Dorm Exterior Painting
70	\$594,720.00	Fort Totten	Boys Dorm Upper Level Restore Interior
70	\$174,451.00	Fort Totten	Chaplain & Surgeon's Qtrs Upper Level Restore Interior
70	\$58,811.00	Fort Totten	Hospital Exterior Painting
70	\$504,851.00	Fort Totten	Hospital Upper Level Restore Interior
70	\$64,758.00	Fort Totten	Little Theater Exterior Painting
70	\$479,741.00	Fort Totten	Little Theater Upper Level Restore Interior
70	\$37,666.00	Fort Totten	Quartermaster's Building Exterior Painting
70	\$31,718.00	Fort Totten	Shop Exterior Painting
70	\$60,794.00	Fort Totten	Totten Trail Inn Exterior Painting
70	\$169,000.00	Fort Totten	Surgeons Quarters - Restore the interior
70	\$79,650.00	Fort Totten	EV Charger
70	\$100,000.00	Fort Totten	VC Climate Control
70	\$60,000.00	Fort Totten	Adjuncts Exterior
70	\$79,650.00	Fort Totten	Site EV Charging Station
70	\$15,859.00	Gingras Trading Post	House Paint Interior



Priority (High to Low)	Estimated Budget	Property Name	Project
70	\$89,208.00	Gingras Trading Post	Site EV Charging Station
70	\$44,800.00	LCIC - Interpretive Center	Interpretive Center Replace Front Entry Doors
70	\$9,912.00	LCIC - Interpretive Center	Interpretive Center Upgrade Electrical Controls
70	\$23,600.00	LCIC - Interpretive Center	Interpretive Center Replace/Upgrade Fire Alarm System
70	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 3
70	\$46,256.00	Medora - de Mores Packing Plant	Chimney Park Build a Structure for Interpretation
70	\$11,234.00	Medora - Interpretive Center	Garage/Maintenance Shop Replace Overhead Doors
70	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 3
70	\$15,859.00	Medora - Interpretive Center	Site Reconstruct Greenhouses
70	\$23,789.00	Medora - Interpretive Center	Site Repair erosion issue @ Ravine
70	\$19,824.00	Medora - Interpretive Center	Site Restore/Replace Site Bridge
70	\$16,520.00	Medora - Interpretive Center	Site Repair/Replace Fence by Outbuildings
70	\$44,934.00	MYCIC - Fort Buford	Barracks Exterior Painting
70	\$50,221.00	MYCIC - Fort Buford	Field Officer's Quarters Exterior Painting
70	\$15,859.00	MYCIC - Fort Buford	Officer of the Guard Exterior Painting
70	\$10,573.00	MYCIC - Interpretive Center	Retaining Wall Repair
70	\$37,005.00	MYCIC - Interpretive Center	Tuckpointing
70	\$89,208.00	MYCIC - Interpretive Center	Site EV Charging Station
70	\$6,000.00	MYCIC - Interpretive Center	MYCIC Re-seeding natural grasses
70	\$3,000.00	MYCIC - Interpretive Center	MYCIC Plant Trees
70	\$38,000.00	MYCIC - Interpretive Center	MYCIC Chain Link Fence around shop
70	\$1,500,000.00	Pembina State Museum	Solar Panels
70	\$43,120.00	RRMMS - Oscar-Zero Missile Alert Facility	Site Repair/Replace Exterior Lighting
70	\$12,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Launch Control Replace Carpet
70	\$10,000.00	RRMMS - Oscar-Zero Missile Alert Facility	Oscar - facility LCC Status console lights
70	\$89,208.00	Welk Homestead	Site EV Charging Station
70	\$13,216.00	Welk Homestead	Site Exterior Lighting
<b>2029-2031 Request</b>	<b>\$6,053,042.00</b>		
65	\$62,776.00	Former Governors' Mansion	Mansion Wall Papr Replacement - Phase 4
65	\$62,776.00	Medora - Chateau de Mores	Chateau Restore/Replace Wallpaper - Phase 4
60	\$50,221.00	Camp Hancock	Bread of Life Church-Paint Exterior Paint Exterior
60	\$60,794.00	Camp Hancock	Museum - Paint Exterior Paint Exterior

Priority (High to Low)	Estimated Budget	Property Name	Project
60	\$500,000.00	Fort Abercrombie	Redesign/ Repair Stockade
60	\$150,000.00	Fort Abercrombie	Interpretive Center Connect to City Sewer
60	\$6,608.00	LCIC - Fort Mandan	Visitor Center Upgrade Electrical Controls
60	\$45,000.00	LCIC - Interpretive Center	Maintenance Building Floor Drains and Running Water
60	\$63,437.00	Medora - de Mores Packing Plant	Chimney Park Update and Add Picnic Shelters
60	\$596,623.00	Medora - Interpretive Center	Site Hiking Trail in the River Bottom - Phase 4
50	\$5,000,000.00	RRMMS - Oscar-Zero Missile Alert Facility	New Interpretive Center
40	\$39,200.00	Camp Hancock	Electrical outlets in Bread of Life Church
40	\$168,000.00	Camp Hancock	Heat and AC in Bread of life Church
40	\$59,472.00	Former Governors' Mansion	Carriage House Re-Shingle
40	\$3,000,000.00	LCIC - Interpretive Center	Interpretive Center Museum cafe for roadside service
30	\$50,400.00	Fort Totten	Visitors Center HVAC installed in building
30	\$0.00	LCIC - Fort Mandan	Heat in Fort Mandan

**2031-2033**

**Request**      **\$9,915,307.00**

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**Overall**

**Total**      **\$29,081,700.00**

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