

A Presentation to the Legislative Council

Acute Psychiatric Treatment Committee

Tuesday, April 5, 2022



**Overview of Community, Counseling and Correctional
Services, Inc. (CCCS) Program Operations**

CCCS, Inc.—Mission Statement

CCCS, Inc. is a team of individuals dedicated to meeting the human service needs of youths and adults to promote healthy living through treatment, training and supervision.

CCCS, Inc.— Vision Statement

CCCS, Inc. is a company, through diversity, that continues to change lives, one life at a time, one day at a time, by providing services and programs to persons in need.

Pre-Release / Transitional Facilities

Montana & North Dakota



**Butte
Pre-Release
Center**

120 Beds



**Women's
Transitional
Center**

60 Beds



**Gallatin
Re-Entry
Program**

42 Beds



**Bismarck
Transitional
Center**

160 Beds

BPRC/WTC Pre-Release Programs



BUTTE PRE-RELEASE CENTER
140 Male Beds

WOMEN'S TRANSITIONAL CENTER
60 Female Beds

6-Month Program(s)

30-Day Sanction Beds

Evidence Based Programs Utilized

Criminal and Addictive Thinking – Cognitive Behavioral Therapy that treats addiction in law-involved clients

Cognitive Behavioral Interventions – Core Curriculum – Provides a thorough intervention that broadly targets all criminogenic needs

Risk / Needs Assessment - Treatment dosage hours determined by level of risk

Thinking for a Change – Stresses interpersonal communication skills development and confronts thought patterns that can lead to problematic behaviors

CBI – Substance Abuse - Cognitive Behavioral approach to teach participants strategies for avoiding substance abuse

Victim Impact Panel - Participants undergo several classes focusing on how criminal behaviors impact others. The culmination of this program involves volunteers who have been victims of various crimes speaking with participants regarding how their lives have been altered by crime.



BPRC / WTC Pre-Release Programs

Employment / Education

EMPLOYMENT

CCCS, Inc. staff currently works with 70 local employers who regularly employ residents.

Average Wage for CCCS, Inc. Residents - \$13.50/hour

Currently 98% of Butte Prerelease residents are employed

Average Time to Secure Employment – 2-5 days

EDUCATION

5 CCCS, Inc. residents attained their HiSet in FY 2021

Currently 2 CCCS, Inc. residents are enrolled in institutes of higher learning.



Current Capacity and Cost

BUTTE PRE-RELEASE CENTER

Current Capacity – 140 Beds

\$54.75/day Per Diem

Current Bed Availability – 0 Beds

WOMEN'S TRANSITION CENTER

Current Capacity – 60

\$64.30/day Per Diem

Current Bed Availability – 20 Beds

MONTANA PRE-RELEASE / TRANSITION FACILITIES

Helena, Montana

Great Falls, Montana

Missoula, Montana

Billings, Montana



OTHER BENEFITS

Offenders Pay Taxes

Offenders Pay Room & Board

Offenders Pay Family Support

Offenders Pay Restitution

Offenders Offer Community Service

Gallatin County Re-Entry Program

Bozeman, Montana



Located on property owned by Gallatin County. CCCS designed, financed, and constructed facility that transferred to the County after the debt service was completed (10 Years).

Activated Facility in December 2005.

Multiple use (pre-release/work-release/drug court sanction/detention/re-entry) facility for adult male offenders.

40-bed capacity including county (work-release/re-entry/drug court/detention) beds and state (pre-release) beds.

Other Programs include; Cognitive Principles and Restructuring, Life Skills, Anger Management, Relapse Prevention, Parenting, and others based on the needs of the offender.

Offer a drug and alcohol sanction group for probation and parole violators.

Residents are currently 100% employed.

Other benefits are that offenders pay taxes, room and board, family support, restitution, community services, etc.

Future Expansion.



Pre-Release Centers Programming

UCCI Evidence-Based, state mandated

Individual Programming based on validated screening tools

Criminogenic Based Treatment

Partner Family Member Assault Treatment

Money Management/Budgeting

Life Skills

Employment Assistance

MORRA/WRNA

Targeted Case Management

SUD and Mental Health Treatment

Victim Impact Panel

Self-Help

Recreation



Pre-Release Centers ARE Re-Entry

Prerelease Center staff assist residents with the following areas to prepare them to re-enter the community:

Secure suitable, stable housing

Secure and maintain gainful employment

Savings, Restitution, Community Service

Appropriate referrals to community-based programs for Substance Use Disorder and/or Mental Health Treatment and Aftercare

Enroll in Medicaid if appropriate

Enroll in SSI/SSDI if appropriate

Tax Assistance

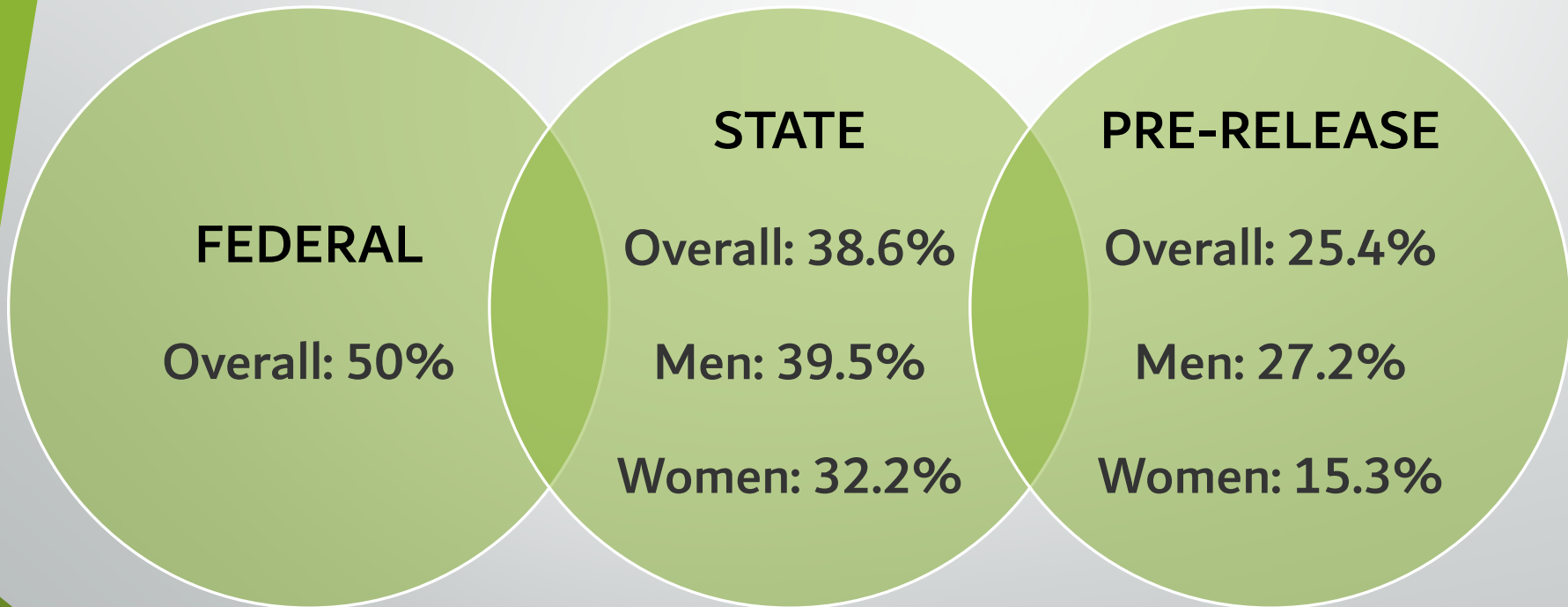
Secure Proper Identification – Driver's License, State ID, Birth Certificate, Social Security Card



Recidivism Statistics

Montana Pre-Release Centers

2014-2017 Individuals from Prison whom return to prison within 3 Years



Recidivism Statistics

Montana Pre-Release Centers

2014-2017 Pre-Release Residents from All Referral Sources (including DOC Commits) whom enter prison within 3 Years

OVERALL

20.7%

WOMEN

14.1%

MEN

22.8%

Financial Impact

Montana Pre-Release Centers - FY-2021



Assessment and Sanction Facilities

Montana



START Program
(Male Offenders)
Anaconda, MT

152 Beds



ASRC
(Female Offenders)
Billings, MT

60 Beds

START Facility

Anaconda, MT

Sanction, Treatment, Assessment, Revocation and Transition center for adult male offenders developed as an alternative to prison or jail for those individuals who have violated the terms of parole, probation, or pre-release placement.

Original facility activated in December 2005.

New \$12.3 million state-of-the-art facility opened its doors in July 2010 near Anaconda

152 bed capacity

Secure- double bunked cells

Highly structured intensive treatment models designed to encourage cognitive and behavioral change



START Facility

Anaconda, MT

Sanction/Assessment placement ranging from 10-180 days

Offenders assessed and sanctioned with emphasis of returning to the community

No upfront capital for construction costs of facility

Average stay of approx. 55 days

Reduced admission to the prison by 90%

Taxpayer Cost savings - 55 day average stay vs. 12-24 months in prison.





Correctional Treatment Centers



Treatment Facilities

Montana



**Connections
Corrections
Program - East**

62 Beds



**Connections
Corrections
Program - West**

86 Beds



**WATCH
West**

81 Beds



**WATCH
East**

51 Beds



**Nexus
Treatment
Program**

84 Beds

OTHER MONTANA TREATMENT FACILITIES:

Elkhorn Treatment Facility – 42 Beds (Female Offenders)

Passages – 55 Beds (Female Offenders)

Connections Corrections Program East - *Butte, Montana*

CCCS purchased buildings in Uptown Butte in 1997 and infused \$1.0 million in renovations to its current use as an addictions treatment facility.

Began providing service in March 1998.

90-day intensive addictions treatment program for adult male offenders.

2 Locations: Butte Montana and Warm Springs Campus.

Treatment is a hybrid between Traditional Minnesota or Medical Model of treatment and with some aspects of a Modified Therapeutic Community.



WATCH West Program

Warm Springs, Montana

Located on a state hospital campus, owned by the Montana Department of Corrections and leased to CCCS

Began providing services in February 2002

6-month modified therapeutic community for adult male, 4th or subsequent DUI offenders

81-bed capacity

Contracts with the Montana Department of Corrections

Texas Study – NIJ in conjunction with the University of Texas at San Antonio

Cost Analysis 6 months of treatment vs. 24 months in prison/jail.

Outcomes

House Bill 133 – Treatment Court Impact



WATCh East

Glendive, Montana

Located at a facility owned by the Montana Department of Corrections and leased to CCCS

Began providing services in February 2005

6-month modified therapeutic community for adult female offenders and some male offenders from Eastern Montana, all 4th or subsequent DUI offenders

52-bed contract capacity

Additional physical plant capacity located on the former EastMont Campus, Glendive, MT

Contracts with the Montana Department of Corrections

Cost Analysis 6 months of treatment vs. 24 months in prison/jail

House Bill 133 – Treatment Court Impact

Outcomes

Repurposing – Licensed Substance Use Facility –
32 Beds – Medicaid Eligible Clients



Nexus Correctional / Treatment Facility

Lewistown, Montana

Designed, financed, constructed, and owned by CCCS

\$9.2 Million Facility - Secure residential treatment facility
- non climbable fence and secure sally ports and vestibules. All movement supervised and controlled

88-bed capacity for adult male offenders – Additional bed capacity available

Located next to a little league baseball field (NIMBY)

9-month modified therapeutic community for offenders convicted of 2nd or subsequent Methamphetamine possession and offenders whose criminal offense and/or violations are associated with Methamphetamine related behavior

Construction began May 2006. First family members arrived June 1, 2007

Contracts with Montana Department of Corrections

No upfront capital costs for construction to the State of Montana (long range planning)

Existing infrastructure designed for expansion

10-Year Study completed by University of Montana

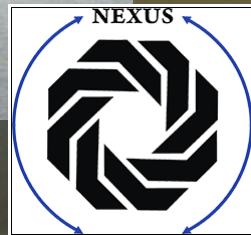




Resident Room



Group Treatment Room



Hallway to Living Unit



Dining Area

Correctional / Treatment Programs

- 3.5 Level of Care (ASAM)
- Specialized Treatment programs for justice-involved individuals
- Criminogenic Risk Factors
 - Antisocial Belief System
 - Antisocial Thinking
 - Challenges pro-criminal behavior
- Co-Occurring
 - Both Mental Health and Substance Use Disorder

Tax Payer Savings

- ASAM 3.5 Residential Treatment Program
- Daily Montana Medicaid Rate: \$246.05
- Daily Cost Range for CCCS Treatment Facilities: \$75.30-\$139.74

Community, Counseling and Correctional Services, Inc.

- Connections Corrections Programs

Treatment Stay - 90-Days

148 Beds - (Adult Males)

- WATCH Programs

Treatment Stay – 6-Months

131 Beds (Adult Males /Females)

- NEXUS Treatment Program

Treatment Stay – 9-Months

84 Beds (Adult Males)



Current Capacity and Cost

Connections Corrections Programs

WEST

Current Capacity – 86 beds

\$75.30 /day Per Diem

EAST

Current Capacity –62 beds

\$87.98 /day Per Diem

NEXUS Treatment Facility

Current Capacity – 84

\$131.77/day Per Diem

WATCH Programs

WEST

\$75.30/day Per Diem

Current Capacity – 81



EAST

\$106.47/day Per Diem

Current Capacity- Women 30 Men 20

Evidence Based Programs Utilized

- Criminal and Addictive Thinking – Cognitive Behavioral Therapy that treats criminogenic factors in justice-involved clients
- Cognitive Behavioral Interventions – Core Curriculum – Provides a thorough intervention that broadly targets all criminogenic needs
- Thinking for a Change – Stresses interpersonal communication skills development and confronts thought patterns that can lead to risky behaviors.
- CBI – Substance Abuse - Cognitive Behavioral approach to teach participants strategies for avoiding substance abuse
- Relapse Prevention: Cognitive Behavioral model that addresses issues related to SUD relapse
- Victim Impact Panel - Clients undergo several classes focusing on how criminal behaviors impact others. The culmination of this program involves volunteers who have been victims of various crimes speaking with participants regarding how their lives have been altered by crime
- Interactive Journaling – Incorporates evidence-based practices that effectively assist individuals in making positive and lasting life changes. The program can be customized to participants' individual needs
- Helping Men and Women Recover-Criminal Justice Version: Is a gender responsive model that is trauma responsive. This program assists the clients to understand the role trauma has played in their SUD and involvement with the law
- Living in Balance – Substance abuse treatment curriculum to help clients address key lifestyle, relationship, and emotional issues

Outcome Measures

OUTPUTS

...create



OUTCOMES

...which have

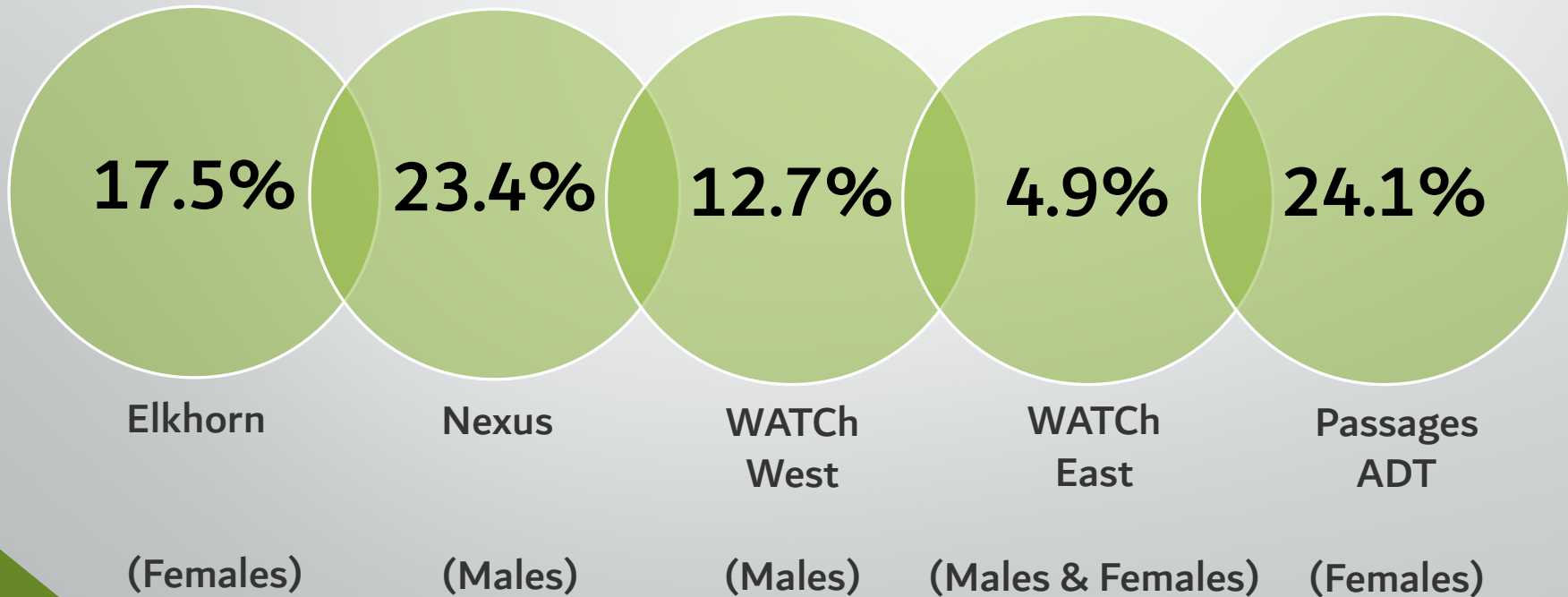


IMPACT

Recidivism Statistics

Treatment & Assessment Programs

2014-2017 Persons from All Referral Sources (including DOC Commits) whom return to prison within 3 years



Community, Counseling & Correctional Services *Other Facilities, Programs & Correctional Treatment Services Provided*



Martin Hall Juvenile Detention Facility

Medical Lake, Washington

Facility is located on a state-hospital campus, owned by the State of Washington, leased to the Martin Hall Juvenile Detention Facility Board, and sub-leased to CCCS.

CCCS began operating facility in November 1999 under contract with a 11-county consortium in Eastern Washington.

Detention facility for juveniles.

Located in Medical Lake, Washington.

63-bed capacity.

Contracts with several counties in Eastern Washington as well as with the Bureau of Indian Affairs (BIA) and several Native American Tribes in Eastern Washington.



Discovery House

Anaconda, MT

Short-term shelter care facility
serving Southwest Montana

In existence since 1974—CCCS,
Inc. took over operations April
1, 2007

Member of the National
Network for Runaway and
Homeless Youth

Licensed by the State of
Montana Department of Public
Health and Human Services

9 bed facility



CCCS Transport Services

24+ years experience providing adult and juvenile transport services for federal, state and local governments in Montana, Washington and North Dakota

Transportation is provided using state-of-the-art secure caged vehicles

Professionally trained staff, transportation will be done by professionally trained staff, when females are transported one staff member of same sex will be present

Vehicles equipped with necessary restraints in accordance with acceptable correctional policies, procedures and practices

All facilities also provide non-secure transportation services when appropriate

Vehicles and staff members adequately insured, users name on policy as additional insured



Other Facilities



The Morier Apartments (above) has been renovated to add 8 new residential living units. This additional space provides additional offices and a technology center on the ground floor.



CASTLE Program-
Clean and Sober
Transitional Living
Environment (left)

(Minimal cost to the State- clients pay \$500/month w/comprehensive services).

The McKinley Annex (right)) was acquired to provide additional treatment space and for recreational opportunities. CCCS also opens this facility to many community organizations.



Central garage facility (above) has centralized all vehicle maintenance.

Other Programs & Services



SMART- Southwest Montana Addiction Recovery and Treatment Program is a State-approved, out-patient treatment center for Butte and Southwest Montana



CCCS Drug Toxicology Lab is C.O.L.A. / CLIA Certified and provides Urinalysis / Breathalyzer Testing



Galen, Montana

Designed, financed, constructed, and owned by CCCS. \$9.5 million facility. Construction amortized over 20 years.

Began providing service in December 2002.

Former juvenile correctional (long-term)/detention (short-term) facility – RYO Facility.

State-of-the-Art Facility - Leased to the State of Montana DPHHS under a 20 year agreement (Feb 2016).

Expended \$1M renovating the facility to address State of Montana concerns.



Special Projects

Montana Chemical Dependency Center

The M.C.D.C. Facility is a flagship, state-of-the-art, 48 bed residential treatment facility. CCCS, Inc. was the successful respondent to a competitive Request for Proposal (RFP) that was released by the State of Montana in August 2012, to complete a “turn-key” (design, build, finance, lease) project for the Department of Public Health and Human Services.

CCCS also provides food service to the M.C.D.C. Program

No upfront capital expended from the State of Montana (long term lease)

Only publically funded inpatient treatment in the State of Montana





MONTANA CHEMICAL DEPENDENCY CENTER



Bismarck Transition Center

Bismarck, North Dakota

Began providing services in August 2002

Transition center for adult offenders in North Dakota – 63 Bed Capacity

Facility expanded to 160-bed capacity for adult offenders in June 2006 – Building Addition

Contract with North Dakota Department of Corrections and Rehabilitation, US Probation and Parole, and local cities and counties in North Dakota to provide work-release and detention beds utilizing jail alternative program.

ACA accredited facility.

Unique public / private partnership.

Full menu of services and treatment offered depending on the needs of the contracting agency.







Bismarck Transition Center

Why Expand Treatment Beds?

Need for Services

Treatment Bed Capacity – 16-20 Beds

Licensure

Cost-per-Day

Economies of Scale

Funding

Medicaid Reimbursement Rate versus State Funded Dollars

Duration – Short-Term vs. 90-120 Day Treatment Stay

SUBSTANCE ABUSE TREATMENT PROGRAM LICENSE



THIS CERTIFIES THAT
Bismarck Transition Center

LOCATED AT
2001 Lee Ave – Bismarck ND 58504

may operate and maintain the following ASAM program(s):

- Level 1 – Adult - Outpatient Services*
- Level 2.1 – Adult - Intensive Outpatient Treatment*
- Level 2.5 – Adult - Partial Hospitalization/Day Treatment*
- Level 3.1 – Adult - Clinically Managed Low-Intensity Residential Care*
- Level 3.5 - Adult - Clinically Managed High-Intensity Residential Care*

License Number: 100044

Unless otherwise noted above, all levels are valid December 1, 2021 through November 30, 2023.
This license is issued pursuant to the provisions of N.D.A.C. Article 75-09.1, Substance Abuse Treatment Programs.

NORTH
Dakota | Behavioral Health
Be Legendary.™ HUMAN SERVICES


JAMES KNOPIK
Behavioral Health Division | Human Services

Department of Corrections / Human Services

Treatment Bed Capacity

Human Services Needs

NDDOCR Needs

Level of Care

Type of Client

Funding

Front End / Back End Treatment Placement

Legislation – Montana Senate Bill 59 / Senate Bill 63

Possible 16-20 Beds at the Bismarck Transition Center

Next Steps – Executive / Legislative Support

QUESTIONS



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Community Counseling
&
Correctional Services
Corporate Office
471 E. Mercury

THANK YOU!!!