1999 SENATE AGRICULTURE

SB 2340

# 1999 SENATE STANDING COMMITTEE MINUTES

# BILL/RESOLUTION NO. SB 2340

# Senate Agriculture Committee

# □ Conference Committee

Hearing Date 1/28/99

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	3		Х	0-565			
2/4	3	Х		0-455			
Committee Clerk Signature Alicia Jagusa							

Minutes:

Senator Wanzek called the meeting to order, roll call was taken.

Senator Wanzek opened the hearing on SB 2340.

Senator Tomac introduced the bill. He explained that this bill was the first of 5 COFA bills.

This bill is objective or goal number 3.

Roger Johnson, Commissioner of Agriculture, handed out report and gave brief synopsis.

Enclosed.

Senator Sand: Goal 3, objective 3, would it bother you if I use the word "viable" instead of family?

Roger Johnson: No it wouldn't bother me.

Senator Wanzek: Are there objectives the commission fees are priority?

Roger Johnson: Yes, but it is too early in the process to determine that.

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Senator Tomac: Goal 3 does 4 things. Quality of food more so than quantity. To diversify and increase the quality of agriculture.

Senator Wanzek: Aren't some of those producers creative enough to figure things out.

Senator Tomac: You are correct.

Senator Sand: Free enterprise will have container places all over ND.

Senator Tomac: Ingenuity will prevail.

Senator Thompson spoke in favor of SB 2340. Testimony enclosed.

Mike Dwyer spoke in favor of SB 2340. Testimony enclosed.

Senator Klein: Has that provided any direction?

Mike Dwyer: You set up a bond program. We would have proposed that the irrigation district

be placed with the water commission for several reasons.

Senator Klein: It didn't work as well as we had hoped.

Mike Dwyer: It will work much better with the water commission.

Senator Sand: Tell us about the money being spent and where it would go.

Mike Dwyer: It would be used for strategic plan.

Senator Urlacher: Would it be used to put a plan in place for those districts with irrigation, is

that where we are going here?

Mike Dwyer: This program we vision a power issue, potential irrigation areas, marketing and research, financing. We need to wrap all that stuff up.

Jon Hanson, Laboratory Director from Northern Great Plains Research Laboratory spoke in favor of SB 2340. Testimony enclosed.

Senator Sand: Do you have money to enhance this?

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Jon Hanson: We have more than our share.

Senator Wanzek: I would rather see it used for research if you are already working together, do we need to explore the possibilities of a joint venture?

Jon Hanson: Probably not.

Wade Moser from the NDSA spoke in support of SB 2340. Interested in Section 2, to answer your question Mr. Chairman would be to delete the word "exploring". We need to get a better handle on things.

Richard Schlosser from the ND Farmer's Union spoke in support of the bill.

Jon Mielke from PSC spoke in neutrality to SB 2340. State law identifies the PSC as being an agency within state government. Do pay the highest transportation cost of anybody in the country.

Senator Wanzek: Are the Upper Great Plains currently doing this kind of work?

Jon Mielke: Their part of the team effort, they are located at NDSU.

Senator Wanzek: Have they ever taken a look at comprehensive plans?

Jon Mielke: They try to be as comprehensive as they can.

Senator Wanzek closed the hearing on SB 2340.

FEBRUARY 4, 1999

Discussion was held.

Senator Kroeplin proposed and amendment to remove the work exploring.

Senator Kroeplin made the motion for a Do Pass on the amendment.

Senator Mathern seconded.

Roll Call: 6 yes, 1 no

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Senator Klein made the motion for a Do Not Pass as amended on SB 2340.

Senator Sand seconded.

ROLL CALL: 4 Yes, 3 No

CARRIER: Senator Sand

Date: 2/2/ Roll Call Vote #: /

# 1999 SENATE STANDING COMMITTEE ROLL CALL VOTES BILL/RESOLUTION NO. スミーン

Senate Agriculture					Comm	nittee
Subcommittee on						
Conference Committee						
Legislative Council Amendment Nun	nber _					
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Senator Klein						
Senator Sand						
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If the vote is on an amendment, brief	ly indica	ate inten	t:	" en ploning"		
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Date:  $\frac{2}{4}$ Roll Call Vote #:  $\mathcal{J}$ 

# 1999 SENATE STANDING COMMITTEE ROLL CALL VOTES BILL/RESOLUTION NO. 2340

Senate Agriculture				_ Comn	nittee	
Subcommittee on						
or						
Conference Committee						
Legislative Council Amendme	nt Number					
Action Taken $Do \Lambda$	Jot Pass	as	Amended			
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Total (Yes)	!	No	3			
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If the vote is on an amendment, briefly indicate intent:

# **REPORT OF STANDING COMMITTEE**

SB 2340: Agriculture Committee (Sen. Wanzek, Chairman) recommends AMENDMENTS AS FOLLOWS and when so amended, recommends DO NOT PASS (4 YEAS, 3 NAYS, 0 ABSENT AND NOT VOTING). SB 2340 was placed on the Sixth order on the calendar.

Page 1, line 13, remove "exploring"

Renumber accordingly

1999 TESTIMONY

SB 2340



ator Vern Thompson trict 12 11 East B Street Minnewaukan, ND 58351-0025 NORTH DAKOTA SENATE

STATE CAPITOL 600 EAST BOULEVARD BISMARCK, ND 58505-0360



Minority Caucus Chairman COMMITTEES: Industry, Business and Labor Transportation

# SB 2340

Mr. Chairman and members of the committee, SB 2340 is an important part of the Commission on the Future of Agriculture Report (COFA). It follows closely to "Goal 3" of the COFA report. Goal 3 is to diversify and increase the value of agriculture production.

Section 1 of the bill appropriates \$75,000 to the Department of Transportation for the purpose of developing a strategic transportation plan to reduce costs of transporting North Dakota products. Our transportation system presently is geared more for movement of products east and west. With new trade agreements North Dakota's system should also look more at transporting goods north and south. These funds can be used to partnership with other monies to put this strategic plan together.

Section 2 of the bill appropriates \$250,000 to the Northern Plains Research Center in Mandan as a partnership to focus research on new and emerging crops and livestock suitable to enhance North Dakota agriculture.

Section 3 of the bill appropriates \$75,000 for irrigation development on specialty crops. Onions and other vegetables can now be grown in North Dakota with adequate water supplies.

Section 4 of the bill appropriates \$20,000 for the purpose of maintaining and marketing a website for North Dakota products. www.shopnd.com is an example of an existing website that can be further marketed and maintained to provide good quality North Dakota products.

Mr. Chairman and members of the committee, I ask for your favorable consideration for SB 2340. I would be happy to answer any questions.

# 11(ike Durger

# Irrigation

# Building and Diversifying North Dakota's Economy



Herb Grenz, Linton Horsehead Irrigation Project North Dakota Irrigation Caucus Chairman

"There is no question that irrigation provides tremendous economic development. It is a bright spot for North Dakota farmers. The North Dakota Irrigation Caucus intends to be a vigorous advocate for irrigators and irrigation projects in North Dakota. If irrigation is to reach its potential, we must work together and be united." Bill Van Ray, Pettibone, Farmer Central Dakota Irrigation District

"Unlike most rural areas, Kidder County development is intense. CRP land is coming out for production and



even absentee landowners living in places like New York are developing their land for irrigation and reinvesting money back into North Dakota."

Wayne Vance, Nesson Valley Farmer Chairman





Maynard Helgaas Midwest Agri-Development Corporation Chairman

"Irrigation development

requires the introduction of a high-value crop to the area and generally requires manufacturing processing or a process of adding value to the production before it leaves the area and the state. For this reason, it is an opportunity and a need for irrigation districts and economic development entities within those communities to form regional development teams to bring these high-value crops to the area." "With the present cost-

price squeeze relative to growing the traditional small grain crops such as wheat and barley, it is important to North Dakota farmers to have alternative crops from which to choose, especially in semi-arid northwestern North Dakota,

where the Missouri River flows right by us."



North Dakota Irrigation Caucus P.O. Box 2254 Bismarck, ND 58502 701-223-4615 (fax) 701-223-4645

# North Dakota Agriculture

Agriculture, North Dakota's leading industry, makes up 38 percent of the state's economic base (See Figure 1) and generated more than \$3 billion in revenue in 1997. Ninety percent of the land in North Dakota is in farms, making the state fourth in the nation in percentage of total acres devoted to agriculture and in the percentage of economic base derived from agriculture.

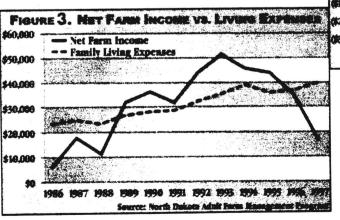
# FIGURE 1. NORTH DAKOTA'S ECONOMY IN THE 1990s

Farming in Nor	th Dakota
Total Acres	45,200,000
Farms and Ranches	42,900,000
Under Cultivation	27,725,000
-CRP or Fallow	6,500,000
-Crops	21,300,000
	Source: ND Ag Statistic Service 19



North Dakota's main agricultural products are wheat and cattle. With 1950s prices and 1990s costs, living expenses have surpassed net farm income as shown in **Figure 2 & 3**, making alternative crops grown under irrigation attractive.

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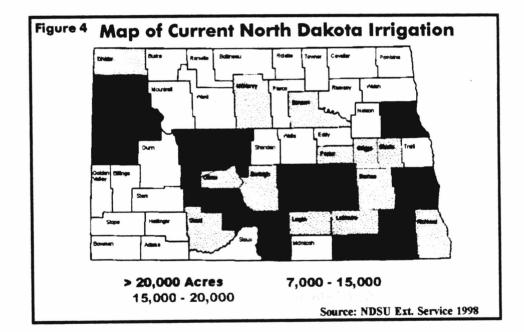


# **Current Irrigation**

In 1998, about 235,000 acres of crops were irrigated, as shown below. Although irrigated acreage only makes up one percent of the cultivated land in North Dakota, it produces 4.1 percent of the total cash receipts according to information published by the North Dakota Ag Statistics Service (1997).

North Dakota farmers are successfully growing potatoes, carrots, alfalfa, sugarbeets and other specialty crops. Figure 4 shows where irrigation is taking place in North Dakota.

Irrigated Acres in 235,000 acres - 1% of	
Corn	75,000
Alfalfa and Hay	50,000
Wheat and Barley	35,000
Potatoes	35,000
Dry Beans	24,000
Sugarbeets	16,000
	Source: NDSU/Ext. Service 1998





According to Tom Scherer, NDSU Extension Agricultural Engineer, center pivots are the sprinkler systems of choice in areas of good groundwater and irrigable soils. Center pivots are used because of their low labor requirement and adaptability. Practically all irrigation development has been away from the river systems, where irrigation began in North Dakota. However, much of the older irrigated land has experienced conversion of land to new irrigation methods primarily center pivots.

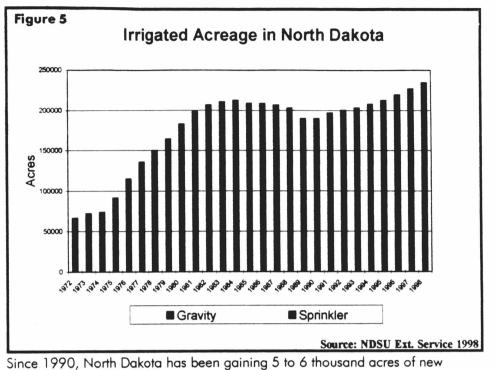
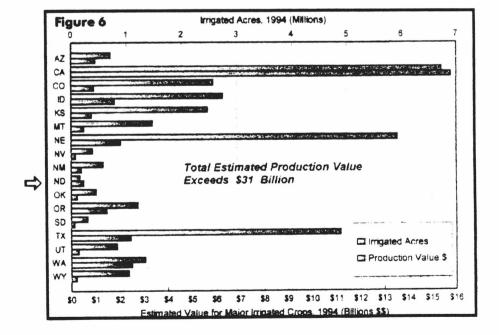


Figure 5 demostrates the rate of irrigation development in recent years.



North Dakota has not seen the irrigation development that was envisioned before statehood. **Figure 6** compares North Dakota irrigated acres and production values to other states in the nation.



# Economics

In North Dakota it seems only natural that economic prosperity would come from a trade North Dakotans know best – farming. Rudy Radke, NDSU Extension Ag Diversification Specialist, says North Dakota should concentrate on the production of high-value crops and the processing of these crops.

"Farmers in the nation have \$700 billion invested in production agriculture, which produces \$100 billion in value," Radke said. "Agricultural processors have \$100 billion invested, but produce almost \$200 billion in value. Thus it only makes sense for farmers to get involved in agricultural processing and add value to their production of crops."

Figure 7

Although irrigation has always been considered an important part of the social and economic development of North Dakota, to date, irrigation development has not been what was anticipated. However, since 1988 interest in irrigation has increased due to several factors:

- \* Drought from 1988 to 1990
- \* Increase in market demand for processed potatoes, in particular French fries
- \* Processors demanding high quality, uniform size potatoes.

### North Dakota Irrigated Potato Acreage 35000 30000 25000 20000 15000 10000 5000 985 985 993 966 998 066 992 994 997 Source: NDSU Ext. Service 1998

### **Potatoes**

Irrigated potato acreage has increased substantially due to market demand as shown in **Figure 7**.

According to Tom Scherer, NDSU Extension Agricultural Engineer, potatoes are a high risk, high economic return crop. Private financing is the standard method of paying for irrigation development in North Dakota. The U.S. government is not involved with financing any of the irrigation expansion currently taking place in North Dakota. The net cash flow for irrigated high value crops such as potatoes is much higher than traditional wheat crops, as shown in **Figure 8**.

Figure 8 Projected 1998 Crop Budgets NDSU Extension Service							
Сгор	Net Cash Flow/Acre						
Spring Wheat	\$18.87						
Spring Wheat (recrop)	\$7.36						
Spring Wheat (fallow)	\$5.65						
	\$12.37						
	\$382.29						
Irrigated Potatoes	\$489.94						
	Spring Wheat Spring Wheat (recrop) Spring Wheat (fallow) Spring Wheat Irrigated Potatoes						



# **Ag Processing**

The increased production of high-value crops is driving the development of new agricultral processing plants in North Dakota. These processing plants want the quality, uniformity and crop stability found only in crops grown under irrigation. Holly Sugar, Simplot, and AVIKO understand the great potential of irrigation development as they plan for future expansion.

# AVIKO

AVIKO has contracted 4.6 million hundred weight of potates for 1999. This includes 11,000 irrigated acres and 2,000 dry acres, which would produce 240 million pounds of processed potatoes annually. If the AVIKO plant expansion is completed, the plant could process an additional 4.6 million hundred weight of potatoes annually.

# Holly Sugar\_\_\_\_\_

Predicted expansion of the Holly Sugar operation in nearby Sidney, Montana offers Nesson Valley farmers even more incentive to irrigate crops. The company is planning a two-phase expansion, from 38,800 acres to 47,500 acres in the first phase in 1998 and up to 70,000 acres for the second phase.

# Simplot-

Simplot contracted nine million hundred weight of potatoes in 1998. This includes 24,000 irrigated acres and 6,000 dry acres, which produced 850 million pounds last year. When the Simplot plant expansion is completed, the plant will produce approximately another million hundred weight.



# North Dakota Commission on the Future of Agriculture

In 1997, the Commission on the Future of Agriculture was organized to significantly increase net farm income, improve the quality of rural life, and increase North Dakota's rural population. The Commission's goals include implementing high quality production and value-added processing, diversifying ag production, increasing farm and non-farm cooperation, and creating a favorable political, regulatory, economic, trade, financial, and natural resource environment so we can compete in the global marketplace.

One of the objectives is the development of a strategic plan for economic development through irrigation, to be supported by state funding.

# North Dakota State Board of Agricultural Research (SBAR)

The State Board of Agricultural Research (SBAR), formed by the legislature in 1997, recommended initiatives to the legislature concerning ag research. Initiative #20 requests funding for water quality, crop rotation and other irrigation research. Funding requested by SBAR was \$372,800, while the Governor's budget installed \$356,183.

The Irrigated High-Value Crop Production Initiative with efforts in Carrington and Fargo, would help producers choose crops that work best under irrigation and develop management techniques that make the most of the investment in irrigation equipment.

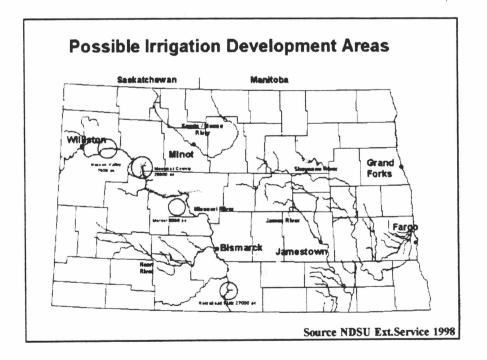


# **Potential Areas for Irrigation Development**

Tom Scherer, NDSU Agricultural Engineer, has done substantial research on the potential areas for irrigation development. He has found that North Dakota could sustainably irrigate a total of 600,000 acres each year with Missouri River and groundwater development. This would still only be 2.5 percent of the cultivated land, but this irrigated land could add over 15 percent to the total crop cash receipts in the state. As envisioned by the optimistic delegates to the constitutional convention of 1889, this could have a significant impact on the North Dakota's economy and people.

Ironically, much of the potential irrigation development is located along the Missouri River – just like the early irrigation development in North Dakota. Some of the potential areas where this development could take place within the Missouri River Basin are the Turtle Lake Water Management Area (TLWMA), Elk/Charbonneau, Nesson Flats and Buford-Trenton bench lands (Williams and McKenzie Counties), Horsehead Flats (Emmons County), New Rockford Canal side service (Eddy and Wells Counties), Oliver-Mercer, and perhaps smaller scattered tracts along the McClusky Canal. In addition, the old irrigation districts located along the Lower Yellowstone are exploring irrigation expansion into the bench lands near the existing district boundaries.

In addition, it is estimated that an additional 250,000 acres of land could be sustainably irrigated from identified groundwater resources available in North Dakota.





# Potential Irrigation Development Projects North Dakota State Water Commission 1999 State Water Management Plan

Project Horsehead Irrigation Project	<u>County</u> Emmons	<u>Cost</u> \$59,300,000
Mountrail Co. Irrigation Project-Study	Mountrail	\$100,000
Mercer/Oliver Irrigation Project-Study	Mercer/Oliver	Unknown
James River Irrigation Project-Study	Stutsman/LaMoure/Dickey	Unknown
Tobacco Garden Irrigation Project	McKenzie	\$8,000,000
Elk Charbonneau Irrigation Project	McKenzie	\$7,384,000
McKenzie County Long-Term Irrigation Development	McKenzie	\$96,000,000
Charlson Irrigation Project	McKenzie	\$20,000,000
Cartwright Charboneau Irrigation Project	McKenzie	\$14,000,000
Nesson Valley Irrigation	Williams	\$6,500,000
Buford-Trenton Irrigation District Expansion-Phase I	Williams	\$1,500,000
Little Muddy Irrigation Project	Williams	\$20,000,000
Buford-Trenton Irrigation District Expansion-Phase II	Williams	\$1,500,000

Total

\$234,284,000

# **North Dakota Irrigation Caucus**

# **Mission:**

To expand irrigation to build and diversify our economy.

# Goals:

- 1. Secure federal hydropower for irrigation projects
- 2. Federal and state funding for irrigation development
- 3. Favorable financing programs for irrigation development
- Legislative and regulatory improvement
- 5. Ag processing and marketing
- 6. Education
- 7. Research

# **Board:**

Representatives of irrigation districts, projects and areas will serve as the Board of Directors. Advisory members will include NDSU irrigation specialists, economic development, irrigation dealers and suppliers, and others.

# Membership:

### Individual Member - \$45

For any individual irrigator or person.

# Irrigation Member - \$245 (Irrigation Districts - \$100 per 1,000 acres)

For any business, company, organization, agency, irrigation district, or other entity which supports and is dependent on or has a significant stake in irrigation in North Dakota. For irrigation districts, membership is \$100 for each 1,000 acres of irrigation.

### Sustaining - \$1,200

For any business, company, organization, agency, or other entity which supports and is dependent on irrigation.



North Dakota Irrigation Caucus P.O. Box 2254 Bismarck, ND 58502 701-223-4615 (fax) 701-223-4645 Dr. Jon D. Hanson Laboratory Director, Northern Great Plains Research Laboratory

# Mr. Chairman:

Agriculture is the only NECESSARY industry. We can survive without the other industries, but we can not survive without food. Yet to make sure that our agricultural system remains viable, we must be willing to invest in creative and adaptive research. Such research must include both livestock and cropping systems, including alternative crops. We at the USDA, ARS, Northern Great Plains Research Laboratory are committed to:

Developing economically sustainable and environmentally sound, integrated crop and livestock management systems for conservation and efficient use of natural resources; investigating plant-soil-water-animal interactions; developing soil, water, crop/forage, and nutrient management strategies; developing improved forage cultivars/germplasm; and disseminating information and technology to our customers in the Northern Great Plains.

Section 2 of the bill before you calls for the development of a joint venture between NDSU and the NGPRL for the purpose of expanding our mission to include value-added agriculture. We are very much in favor of the passage of this bill so that such a partnership can be further developed. I have already spoken to officials at the university concerning cooperative work. I believe such a partnership could be established to strengthen three aspects of our work.

- Enhanced research capacity. ARS is a research organization and we are in the process of expanding our research capabilities at our lab by adding two scientists, one support scientist, and one postdoctoral fellow. With this additional support, we are dedicating ourselves to solving important agricultural issues. At the same time, we have limited resources and limited areas of expertise. Scientists and students at NDSU can compliment our research initiatives.
- Customer focus. The new model for research in ARS is to develop close alliances with our customers to make sure the products we deliver are those that the producers need. Ties between NGPRL and the NDSU Extension Service would benefit both organizations by improving our focus.
- 3. Technology Transfer. We have as our final goal to transfer our science to our customers. In the past, ARS has let this happen rather casually. We would like to become more proactive. Strengthened ties between NGPRL and the NDSU Extension Service would help in furthering this cause.

As you can see, a joint venture between NGPRL and NDSU would enhance the capabilities of both institutions and would bring federal and state researchers together in a partnership that would seek to assist our region's farmers and ranchers as we enter the next millennium.

# Building the Future of North Dakota Agriculture

"The trusted provider of the highest quality food in the world!"

5B2340

Commission on the Future of Agriculture 19988

### Dear friends.

North Dakotans are a special breed of people! In the midst of low prices, disease, poor yields, winter storms and spring flooding, you didn't quit—you persevered. Your positive attitude, participation and suggestions have helped the Commission on the Future of Agriculture do its work successfully.

Introduction

In the fall of 1997, as we were beginning the slow recovery from the many disasters of the previous winter and spring, Agriculture Commissioner Roger Johnson called us together to start a discussion about what needed to be done to help North Dakota agriculture, our state's #1 industry. He told us he wanted representation from Farm Bureau and Farmers Union (the state's two largest farm organizations), the North Dakota Association of Rural Electric Cooperatives, and North Dakota State University. We all gladly joined the effort as the steering committee.

We recognized that the agricultural economy of the state could not be left to chance. We had to do something, since 25 percent of our state's population is employed directly by agriculture or in an agriculture-related business. Ninety percent of North Dakota's land area consists of farms and ranches, and agricultural production and manufacturing make up more than 37 percent of North Dakota's economic base. We acknowledged that the business of agriculture is changing and that we need to change with it. The question was: How do we make those changes profitable for our agricultural community?

Our first step toward finding that answer was to establish the 15-member Working Group in November 1997. We asked these individuals to contribute a significant amount of time and energy during the next seven months to answering two questions:

- What do we want North Dakota agriculture to look like in the future?
- What are we going to do to get there?

We then created the Commission on the Future of Agriculture, comprised of over 60 agricultural and rural organizations and agencies. This group met for the first time in January and set the process in full motion, with funds provided by Attorney General Heidi Heitkamp as the result of the settlement of a multi-state legal action.

More than a thousand of you have been involved in this process from the first public forum at Marketplace '98 on Jan. 8, through 20 other forums held around the state. You attended those forums to hear what others had to say and to make significant contributions to the list of recommendations.

As a result of those forums and after considerable discussion by both the Working Group and the Commission, we have identified the direction in which we believe North Dakota agriculture must move. On June 5, 1998, the Commission on the Future of Agriculture overwhelmingly approved this plan,

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which is truly an investment in the future.

The recommendations identified in "Building the Future of North Dakota Agriculture" will require action from a variety of sources including Congress, the State Legislature, federal and state government agencies, local political subdivisions, private companies, and you—the citizens of North Dakota. Those of us who have been involved in this effort thought that you would want to know the current state of our #1 industry and plans for its future.

The hardest work is yet to come—implementation—when we turn our vision of the future and our 54 recommendations into reality. That's Phase II, our next step: making it all happen. There is a part for you to play in it; we certainly hope that you'll join us!

The significance of the Commission's efforts is not what is written on the following pages, but rather, what will happen because of its work. We hope that you will talk to your friends and neighbors about what we're recommending and call us if you have any questions or comments.

Finally, please remember that this is simply a blueprint for building the future of North Dakota agriculture. It is not a finished product, but rather, it is a work in progress.

### Sincerely,

The Steering Committee of the Commission on the Future of Agriculture

Pictured left to right: Dennis Hill, Executive Director, N.D. Assn. of Rural Electric Co-ops; Robert Carlson, President, N.D. Farmers Union; Howard Schmid, Past President, N.D. Farm Bureau; Roger Johnson, N.D. Commissioner of Agriculture, and Pat Jensen, Vice President - College of Agriculture, N.D. State University

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VISION	
Mission	
Goals, Objectiv	ves and Actions
Background	
Participants	
Salutes	

"Building the Future of North Dakota Agriculture," the Final Report and Action Plan of the Commission on the Future of Agriculture. Published in cooperation with "North Dakota REC/RTC Magazine," the monthly magazine of the state's rural electry cooperatives and rural telephone cooperatives. For more information on COFA, conta N.D. Department of Agriculture, 600 East Blvd. Ave., Department 602, Bismarck, N.D. 58505-0020; ph: (800) 242-7535. For information on the "North Dakota REC/RTC Magazine," contact the magazine at: P.O. Box 727, Mandan, N.D. 58554-0727; ph: (701) 663-6501; fax: (701) 663-3745; e-mail: kbrick@ndarec.com; or see the web site: http://www.ndarec.com. Cover note: The Celley family—Roland and Tammy, young Aaron and Alison, and their dog, "Dude," farm near Regan, N.D.



Mission

"The commission's work is detailed and far-reaching. In many aspects, it is nothing short of visionary. It should be taken seriously because it contains the seeds of a new, diversified and invigorated agricultural sector." The Forum, June 14, 1998

# Our vision of the future is:

hat North Dakota becomes *the trusted provider of the highest-quality food in the world* with:

- Prosperous family farms;
- Thriving rural communities, and
- ◆ World-class stewardship of resources.

The Commission recognizes that North Dakota's agricultural commodities are also used as raw materials for processing into fiber, energy, and other industrial products as well as food products. However, there is value in adopting a vision statement that is bold, compelling, and easy to remember. We believe the phrase, "... the trusted provider of the highest quality food in the world ..." is a crisp vision statement that can capture the imagination of industry participants and motivate them to take the actions needed to make the vision become reality.

To significantly increase net farm income, improve the quality of rural life, and increase North Dakota's rural population.

# **Goals, Objectives and Actions**

The following goals are designed to enable North Dakota to fulfill `ts vision and to achieve its mission.

# Goal 1

Make North Dakota agricultural products synonymous with high quality, dominating the premium markets.

# Goal 2

Increase value-added agricultural processing.

# Goal 3

Diversify and increase the value of agricultural production.

# Goal 4

Increase farm and non-farm cooperation that supports thriving rural communities and enhances our natural resources.

# Goal 5

Create a political, regulatory, economic, trade, financial, and natural resource environment in which North Dakota producers can compete in the global marketplace.

# Specific objectives and action steps for each goal:

# Goal 1

Make North Dakota agricultural products synonymous with high quality, dominating the premium markets.

# **Objective 1**

Develop a recognized family of brands that provides commensurate net returns.

a. We recommend initial efforts be directed toward those products for which North Dakota has the greatest comparative advantage.

"The report is must reading for any farmer or rancher who wants to survive and see his farm or ranch passed on to future generations." Farm and Ranch Guide, June 19, 1998 **b.** We recommend that cost-effective joint marketing be undertaken as multiple brands become viable or marketing pools of differentiable products can be identified.

# **Objective 2**

Establish, promote, and implement internationally recognized standards of product quality and processing excellence that can be certified by an independent entity.

- a. We recommend that the North Dakota Department of Agriculture promote the cooperation of appropriate certifying agencies with all relevant producer and processor groups to develop standards for their products and to develop systems for monitoring adherence to these standards.
- We recommend that the North Dakota
  Mill and Elevator establish a model for developing standards for wheat.

# **Objective 3**

Conduct the necessary animal and crop research to differentiate and market high

quality crop and livestock products fron<sup>f</sup>. North Dakota.

- a. We recommend that the U.S.
  Congress and the State Legislature provide adequate research funding to North Dakota for emerging diseases of plants and animals.
- We recommend that public support for research related to crops and livestock grown in North Dakota be gradually increased to 2 percent of gross farm income to the state.
- c. We recommend that a major bench-marking effort be undertaken for key North Dakota agricultural products so as to quantify the greatest product advantages and areas requiring augmentation.

# **Objective 4**

Get producers to buy equity in and commit production to North Dakota-based processing and marketing enterprises.

 a. We recommend that the Cooperative Development Center technical assistance services to producers be strengthened and expanded.◆

"Let us ponder the rather remarkable document the commission bas given us, and let the discussion begin." Bismarck Tribune, June 14, 1998



# **Goal 2** Increase value-added agricultural processing.

# **Objective 1**

Provide and promote opportunities for producers to invest in value-added agricultural processing through incentives.

**a.** We recommend that the U.S. Congress and the North Dakota Legislature provide tax incentives for investors in value-added agricultural processing.

# **Objective 2**

Improve and strengthen the Agricultural Products Utilization Commission (APUC).

- **a.** We recommend that the legislature assure a permanent funding source to support value-added research and development through APUC.
- b. We recommend that APUC remain under the control of farmers, with six appointed members to be selected from names recommended by agricultural organizations.
- **c.** We recommend that APUC be able to negotiate repayment of grants through preferred stock, intellectual property, and other methods.
- **d.** We recommend that APUC assist in the commercialization of innovations and patentable technologies discovered in publicly assisted research.



# **Objective 3**

Provide and promote favorable finance programs for value-added agricultural processing businesses.

- a. We recommend improvements in the cooperative stock purchase program to include stronger incentives for lowequity farmers and improved loan terms for other farmers.
- We recommend the creation of an additional capital fund, partly funded by profits from the Bank of North Dakota, to make equity investments in value-added agricultural ventures within the state.

# **Objective** 4

Promote innovative financial tools for non-farm North Dakota residents to invest in value-added agricultural processing projects with their farmer neighbors.

**a.** We recommend that a mutual fund capital pool be developed to attract

farm and non-farm investments in North Dakota value-added processing projects.

**b.** We recommend that existing cooperatives be encouraged to create and capitalize a fund to be used to encourage farmers to invest in diversification and value-added projects.

# **Objective 5**

Locate value-added food businesses in rural areas, where economically feasible and sustainable, with a high preference for North Dakota locations.

 a. We recommend that the legislature appropriate funds for a targeted Partnership in Assisting Community Expansion (PACE) program with lower matching requirements for value-added processing projects. ◆





# **Goal 3** Diversify and increase the value of agricultural production.

# **Objective 1**

Develop and implement an aggressive plan for increasing animal agriculture within the state.

- **a.** We recommend that the 1999 legislature change the farm property tax structure to encourage investment in animal agriculture facilities.
- We recommend the promotion of value-added animal agriculture production, including quality assurance standards and safe food animal processing. We recommend that the state government explore the possibility of creating a partnership with the USDA Northern Great Plains Research Center to expand its mission to include this component.
- **c.** We recommend significant local and state involvement in the formulation and implementation of appropriate environmental regulations.

# **Objective 2**

Focus research on new and emerging crops, livestock species, and appropriate technology that is suitable for production and processing of food, fiber, energy, and other industrial products.

a. We recommend that research be conducted in partnership with land grant universities, industry, farmers and non-profit organizations. The results of this research should be disseminated in a format that will optimize its use among farmers and processors.

# **Objective 3**

To retain the ownership and control of production agriculture in the hands of family farms.

a. We recommend that the North Dakota Legislature strengthen the family farming statute by allowing the number of possible shareholders related in some way to the "farmer" (as stated in the statute) to be increased to 30 members. We support the spirit and intent of North Dakota's family farming statute, which was established to preserve and maintain farm ownership and control in the hands of family farmers. The law should also make some allowances for no more than two full-time unrelated (to the "farmer") employees of the family corporation to become members of the farm family corporation. To qualify for such inclusion, the employee must have at least three years employment history with the family farm corporation, and upon leaving the employment of the farm,

the employee would be required to liquidate his/her shares.

# **Objective 4**

Reduce transportation costs for North Dakota agricultural commodities and food products.

- a. We recommend that the State Legislature appropriate funding to the Department of Transportation to analyze methods of reducing transportation costs of North Dakota produced and processed commodities and products and to develop a strategic transportation plan for the state.
- **b.** We recommend that the State Department of Transportation harmonize requirements among North Dakota, other states, and Canadian provinces.

# **Objective 5**

Create and implement an aggressive plan to develop and conserve water resources within the state.

- a. We recommend that the formulation of a strategic plan for economic development through irrigation be prepared by the High Value Irrigated Crops Task Force, in cooperation with NDSU, with state funding.
- **b.** We recommend that the USDA Northern Great Plains Research Center establish a Dryland Farming Institute to develop more drought-resistant crops and moisture-conserving farming practices.

# **Objective 6**

Establish an agricultural marketing web site to link buyers and sellers of North Dakota produced and processed commodities and products.

a. We recommend that the North Dakota Department of Agriculture establish an maintain a user-friendly web site that can be accessed by all North Dakota producers and processors as well as domestic and international buyers.◆





# oal 4ء

Increase farm and non-farm cooperation that supports thriving rural communities and enhances our natural resources.

## **Objective 1**

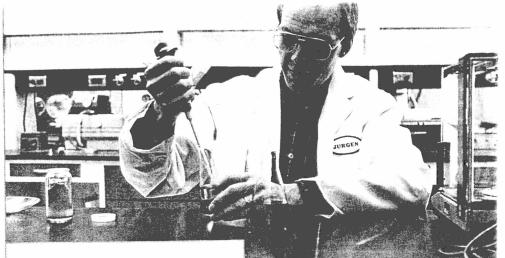
Increase the connectivity to and availability of information in rural communities.

a. We recommend that the North Dakota Legislature provide incentives to establish an advanced telecommunications network that provides affordable service to all areas of the state.

# **Objective 2**

Develop broad-based support for agricultural education from elementary through adult levels.

- a. We recommend that the North Dakota Legislature provide adequate funding for agricultural education at the postsecondary level as well as for establishing vocational education courses in high schools.
- **b.** We recommend that the North Dakota Legislature provide adequate funding to the Board for Vocational Education:
  - To support as many adult farm management programs as demand requires;
  - To support the expansion of the curriculum to emphasize marketing education for farmers;
  - To encourage the creation and expansion of marketing clubs as adjuncts to new and existing Adult Farm Management Programs, and
  - To align the Extension Service, the Board for Vocational Education, and the university system to



develop agricultural and rural enterprise education through electronic means such as e-mail, internet web sites, and interactive video network classes.

# **Objective 3**

Design and implement entrepreneurial and work force recruitment and training incentive programs which will retain and attract people to rural North Dakota communities.

- a. We recommend a program of tuition rebates in partnership with local communities for university system students who work in rural North Dakota for a minimum of five years following graduation.
- **b.** We recommend that Job Service North Dakota expand its prospect list by lending its support to "Project Back Home" to increase the impact of the program statewide.

# **Objective 4**

Provide for a work force that has a vested interest in the business.

**a.** We recommend that the legislature explore potential tax incentives which would encourage greater participation by North Dakota employees in agricultural business ownership.

# **Objective 5**

Increase the awareness of the significance of agriculture to the state of North Dakota.

- **a.** We recommend that the North Dakota Legislature provide adequate funding for the Ag in the Classroom program to educate the state's children on the vital importance of agriculture in their lives and in the state's economy.
- **b.** We recommend the continued funding, at current or increased levels, of 4-H and FFA programs.

# **Objective 6**

Increase the appreciation of the importance of stewardship of our natural resources in the production of highquality food.

- a. We recommend the use of incentivebased conservation programs that are voluntary and that include annual payments to farmers to encourage greater use of natural resources by the public.
- b. We recommend the development of a teaching and learning curriculum for adults and school-age children that presents the production ethic that balances agricultural production and environmental concerns.◆

"Everybody ought to read the final report of the Commission on the Future of Agriculture...Its blueprint for a prosperous and self-sufficient future is the boldest and most comprehensive in 80 years..."

Bismarck Tribune, June 14, 1998

# Goal 5

Create a political, regulatory, economic, trade, financial, and natural resource environment in which North Dakota producers can compete in the global marketplace.

# Objective 1

Provide immediate tax relief for producers, focused on a more favorable property and income tax structure for agricultural producers.

- We recommend that Congress enact modifications to the tax law to permit the \$500,000 exemption in capital gain tax on residences to be applied to farms and small business real estate. A five-year minimum ownership is also suggested to prevent speculation in farmland.
- **b.** We recommend that the U.S. Congress

"In order to be fully implemented it weeds support, beginning at the grassroot level on up to the legislatures on both the state and federal levels..." Farm & Ranch Guide, June 19, 1998 provide additional estate tax exemptions to farm real estate transferred within families.

- **c.** We recommend that Congress allow farmers to purchase, own, and operate farm real estate with tax deferred retirement funds.
- d. We recommend that the state create a property tax structure which encourages on-farm living, well-kept buildings, and state-of-the-art, environmentally friendly production facilities.
- e. We recommend that Congress extend and expand income tax provisions to enable agricultural producers to utilize Income Averaging, the Investment Tax Credit, and 100 percent health insurance premium deductibility.
- f. We recommend tax abatements for beginning farmers similar to tax abatement programs for other beginning small businesses.
- **g.** We recommend that facilities used to grow or raise any unprocessed agricultural product be exempted from property tax.
- h. We recommend reducing dependence

on property taxes and increasing dependence on state revenue sources. Furthermore, we recommend that:

- State Aid Distribution be funded at 0.6 percent of statewide taxable sales;
- State Foundation Aid be increased to 60 percent of the statewide per pupil cost for education, and
- A related decrease in property taxes by local political subdivisions be implemented.
- i. We recommend that the 1999 North Dakota Legislature adopt changes in the definition of "farmer" for determining residential exemptions for property tax from a definition based on the percent of family income derived from farming to "whose gross farm income exceeds off-farm income."

# **Objective 2**

Improve the lending environment for agriculture.

- a. We recommend changes in the lending practices of the Bank of North Daketa and Farm Service Agency (FSA) for improved beginning farmer and firsttime farm purchases. Beginning farmers should be afforded incentives similar to lending programs for beginning small businesses in other industries. We recommend that the Bank of North Dakota increase its beginning farmer loan limit from \$100,000 to \$150,000.
- **b.** We also recommend that:
  - FSA intensify its efforts to help beginning farmers and make every effort to reduce burdensome paperwork;
  - The FSA director take immediate action to implement the line-ofcredit loans authorized in section

614 of the 1996 Farm Act. Lineof-credit loans should be used for all routine and recurring operating loans using either direct or guaranteed authorities;

- The FSA administrator give the highest priority to the immediate establishment of regulations to fully implement the "Preferred Lender" and "short form application" for operating loans under \$50,000 as required under the 1992 Agriculture Credit Act amendments;
- Congress authorize the Farm Service Agency to guarantee tax-exempt First Time Bonds used to make loans to beginning farmers and ranchers. These bonds should be allowed for use in seller-financed transactions between family members, and
- FSA increase its lending limits.

## **Objective 3**

Ease or eliminate restrictive regulatory burdens.

- We recommend easing impediments caused by existing pesticide regulations through:
  - Increasing resources and efforts of the U.S./Canada Technical Working Group (TWG) on Pesticides to harmonize pesticide regulations in the two countries;
  - Committing more resources and efforts to establishing tolerances for pesticides registered for use in Canada but not in the United States, and
  - Exerting a greater effort to accept registration data currently accepted by Canadian officials in support of Canadian registrations.

**b.** We recommend that farm organiza-



tions work to establish guidelines for determining regulatory policies and specifications, including environmental bonding where warranted, that balance the need for agricultural production and preservation of North Dakota's valuable natural resources. These guidelines should be shared and coordinated with environmental, consumer, and regulatory groups.

### **Objective 4**

Reduce non-farm competition with individual farmers and ranchers for land acquisition including government agencies and non-profit organizations.

- We recommend that agricultural organizations in conjunction with the North Dakota Association of Counties and the North Dakota Township Officers Association develop model land use zoning guidelines for use by counties and townships that preserve agricultural land for future generations. More specifically, we recommend:
  - A statewide cap on CRP acreage at the current level, and that all future CRP be limited to highly erodible land and waterways, and
  - Retention of ownership and control of production agriculture in the hands of family farmers and ranchers by implementing a policy of no net loss of productive agricultural land.

### **Objective 5**

Provide better options for risk management by farmers.

- a. We recommend that the Congress and the U.S. Department of Agriculture make the following changes to the Federal Risk Management Program:
  - Expand coverage to all crops, including new and emerging crops;
  - Expand coverage to protect minimum revenue levels;
  - Develop a gross-farm income protection program, and
  - Provide that the yield data for disaster years not be included when calculating actual production histories for determining yield guarantee levels.

### **Objective 6**

Encourage options for lower cost, quality health insurance for farm families.

a. We recommend that North Dakota Farm Bureau, North Dakota Farmers Union and other farm organizations cooperate in offering one health insurance program to their combined membership that would benefit from lower rates due to the larger pool of participants than any one organization currently enjoys. ◆



# Background

"The best thing about the (Commission on) Future of Agriculture Report might be the psychological lift it gives North Dakotans..."

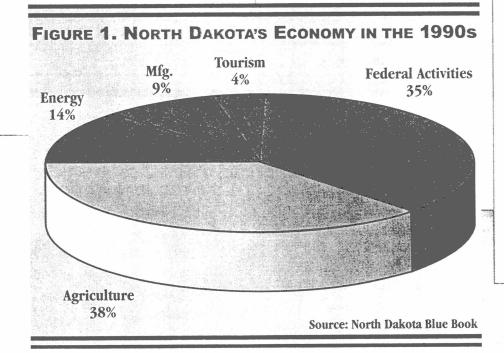
"The report has managed to lift our sights beyond the farm crisis and toward a prosperous farm future."

"...it's good to see state farm leaders taking the initiative. It is only in this way that the state's farmers will gain greater control of their own—and the state's—destiny."

Grand Forks Herald, June 23, 1998

**N** inety percent of North Dakota's land (over 40.2 million acres) is in farms, making the state fourth in the nation in the percentage of total acres devoted to agriculture. North Dakota also ranks fourth in the nation in the percentage of economic base derived from agriculture.

At 38 percent of the total, agriculture is the largest sector of the state's economic base *(see Figure 1)* and generated more than \$3 billion in revenue in 1997. North Dakota ranks 10th in agricultural exports, earning \$1.7 billion in fiscal year 1996. North Dakota's principal agricultural



products are wheat and cattle. The combination of wheat at 41.4 percent and cattle at 9.2 percent made up over one-half of the state's total agricultural receipts in 1996. These two enterprises were also among the hardest hit by recent weather disasters. In 1997, wheat production was down 33 percent from 1996. Disease and insect problems, coupled with poor prices, have led to a predicted decline of more than one-and-one-half million acress in 1998 wheat plantings.

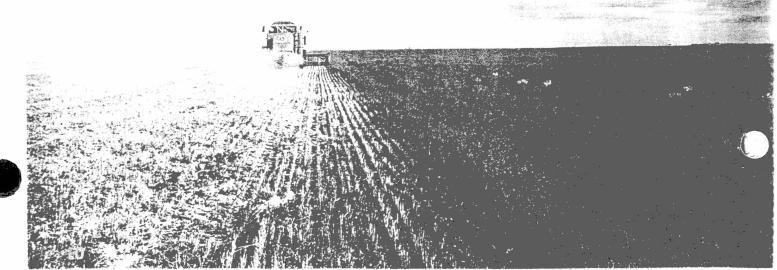
Total cattle inventories have dropped 8 percent from a year ago, due largely to record winter-related losses and economic factors. As a percent of total inventory, the total cattle death loss in 1997 is the highest on record.

Net returns per acre of wheat in North Dakota turned negative in 1997, with an average statewide loss of \$16 per acre (*as shown in Figure 2*). Similarly, returns for beef cattle were net losses for many cattle producers during 1995 and 1996 (*as shown in Figure 3 on page 12*).

Low and negative net returns on wheat and cattle have led to declining net farm

"The commission's blueprint is a long-term approach."

The Forum, June 14, 1998



income. Net cash farm income in the state has fallen from a per farm average of \$50,091 in 1993 to just \$15,190 in 1997. Profitability for producers is virtually impossible in this situation, with family living expenses now exceeding average net cash farm income (*as* 

# wown in Figure 4 on page 13).

The state has also experienced a significant demographic change. The number of farm youth within the state has declined from 63,557 in 1970 to 17,366 in 1990 *(as shown in Figure 5 on page 13)* and is estimated to have decreased further to 10,000 at present. In addition, 31 of 53 counties have registered more deaths than births in the period from 1990 to 1996.

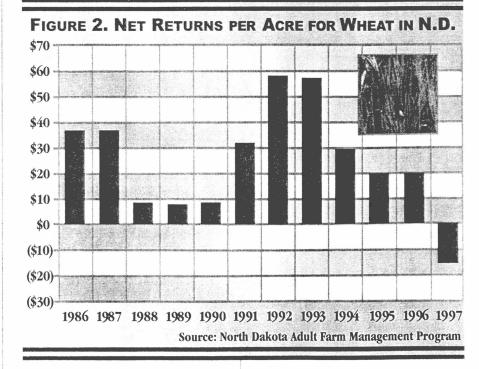
Family farm net income is also impacted by growing economic concentration in sectors of agricultural marketing and processing. Economic concentration among the four top meat packers has increased from 67 percent in 1987 to 87 percent in 1997. Similarly, the top four flour millers control 62 percent of the market today versus 40 percent in 1982.

As shown in Figure 6 on page 13, eight sectors of agricultural marketing and processing continue to see an increasing percentage of economic concentration, limiting market opportunities and competitive prices for farmers and ranchers.

Despite the adverse conditions, North Dakota has developed a worldwide reputation as a leader in value-added processing cooperatives. This well-deserved opinion is based on a carefully developed strategy and hard-fought successes in the creation of producer-owned enterprises. This body of experience in successes and failures will

"Where predictions are concerned, the Commission on the Future of Agriculture's are ... useful ... They build on the state's current situation."

Grand Forks Herald, June 24, 1998



Commission on the Future of Agriculture • 1998



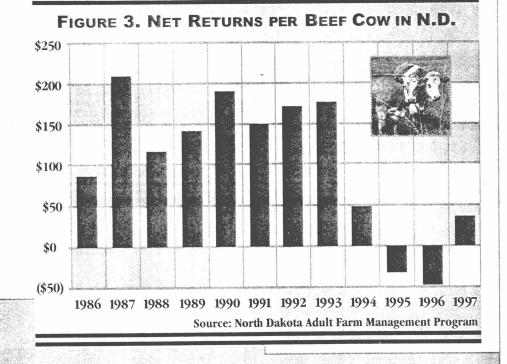
*"Perfect timing. The plan could be the beginning of the salvation of North Dakota agriculture."* 

"Building the Future of North Dakota," a report by the Commission on the Future of Agriculture, reveals the clear-thinking, problem-solving abilities of North Dakotans..."

Minot Daily News, June 14, 1998

serve us well in building the future envisioned in this report. Our hard work and profound commitment have generated an unshakable sense of self-confidence. We believe we can achieve our vision.

The Commission on the Future of Agriculture (the Commission) was formed because of the crisis in North Dakota agriculture. However, the Commission is confi-



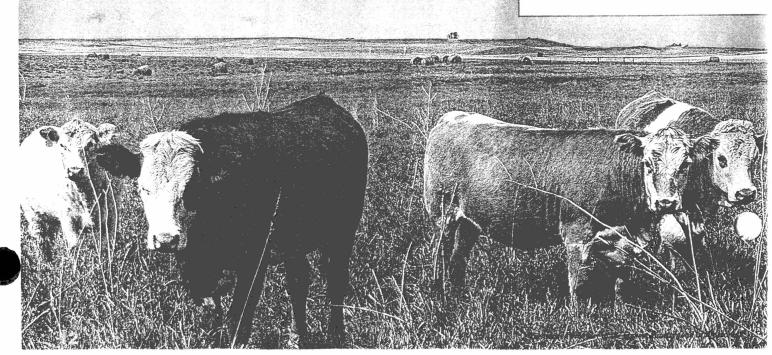
dent that people within the state can buildupon the very impressive human and social capital that has been developed over the last several decades.

The Commission recognizes that many members of the farming community need immediate relief if they are going to survive economically. Furthermore, the state must develop a long-term strategic plan that will create long-term, sustainable prosperity utilizing all appropriate technology if the current crisis is not to repeat itself again in another few years.

Thus, the Commission believes it is imperative that its recommendations include strong action steps that will:

- Provide immediate relief to today's farmers;
- Generate actions that will improve profitability in the medium term, and
- Create a viable long-term economic future for North Dakota's farm and non-farm population.

The Working Group identified criteria that it felt should be used in selecting appropriate goals, objectives and action steps. It was determined that the goals,



ojectives and action steps presented in the report should meet most, if not all, of the following criteria:

- Contribute to an increase in net farm income.
- Create an active cooperation between farm and non-farm communities.
- Be doable.
- Be incentive-driven.
- Increase the quality of food production.
- Contribute to healthy population growth.

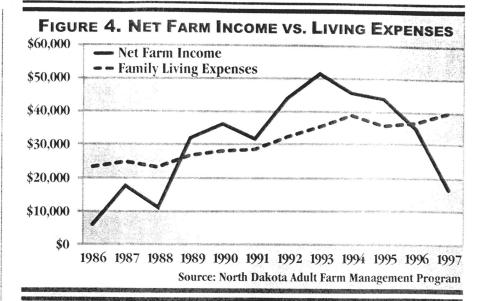
The Commission believes that the objectives and recommendations in this report meet these criteria. We hope that you do, too.

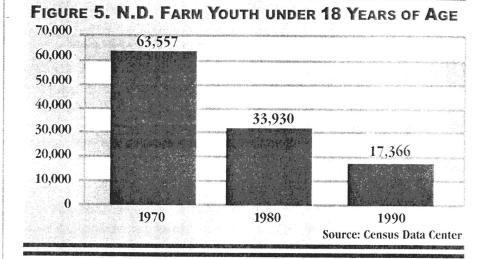
Many of the people of North Dakota who have developed this report are listed on the following page. Their assistance has been invaluable.

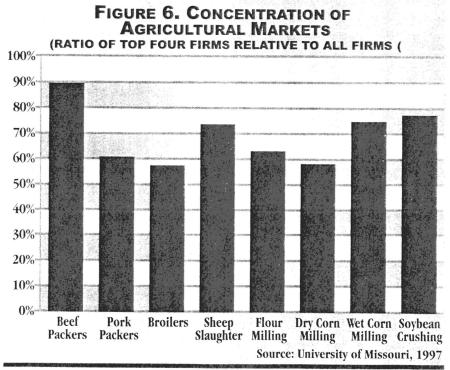
All of us know that we have just begun the effort to create our future. The real challenge—implementation—is ahead of us. As the June 14, 1998, *Forum* editorial observed, *"The initiative might be the most important item of business to come before the 1999 Legislature."* 

The words in this report are just *words* until they are implemented. This is a task that will require all of our efforts!

For more information about the Commission on the Future of Agriculture, please contact the North Dakota Department of Agriculture at 1-800-242-7535 or 328-2231.







Commission on the Future of Agriculture • 1998

# **Participants**

he following people, representing the following organizations, participated on either the Steering Committee, the Working Group, or the Commission on the Future of Agriculture:

# Commission on the Future of Agriculture

Bruce Anderson, CENEX Sharon Anderson, NDSU Extension Service Ben Axtman, N.D. Assn. of Rural Electric Co-ops Elwood Barth, N.D. Credit Review Board Lori Capouch, N.D. Assn. of Rural Electric Co-ops Dennis Carlson, CENEX Land O' Lakes Robert Carlson, N.D. Farmers Union Kent Conrad, U.S. Senator Kevin Cooper, Industrial Development Assn. Kevin Cramer, N.D. Economic Development & Finance Galen Debey, N.D. Credit Union League Judith Dewitz, N.D. Water Commission Jerry Doan, Board of Ag Research Byron Dorgan, U.S. Senator Gerald Eissinger, N.D. Assn. of Telephone Co-ops Mark Froemke, N.D. AFL-CIO Lance Gaebe, N.D. Grain Growers Assn. Paul Germolus, Office of Attorney General

Cornelius Grant, NDRDC Dale Greenwood, N.D. Stockmen's Assn. John Hagen, MCETA Arden Haner, LAND lim Harmon, N.D. Farm Bureau Jarvis Haugeberg, N.D. Grain Dealers Assn. Heidi Heitkamp, N.D. Attorney General Bill Hejl, Red River Valley Sugarbeet Growers Assn. Dennis Hill, N.D. Assn. of Rural Electric Co-ops Scott Hoag, Jr., NRCS John Hoeven, Bank of North Dakota Gary Hoffman, American Dairy Assn. Bryan Hoime, N.D. Township Officers Assn. Larry Isaak, N.D. University System Joel Janke, N.D. Vocational/Technical Education Patricia Jensen, N.D. State University Mark Johnson, N.D. Assn. of Counties Roger Johnson, N.D. Agriculture Commissioner Annie Kirschenmann, Farm Verified Organic Dave Koland, N.D. Assn. of Rural Water Systems Max Laird, N.D. Education Assn. Darrell Larson, N.D. Implement Dealers Assn. Charlotte Meier, N.D. Pork Producers Assn. Charles Mertens, USDA-Rural Development Bill Muhs, Farm Credit Services Bey Nielson, N.D. School Boards Assn. Eugene Nicholas, N.D. Legislature Arlene Olson, N.D. Farmers Union



Shelly Peterson, Long Term Care Assn. Thomas Plough, NDSU Earl Pomeroy, U.S. Congressman Kevin Price, American Crystal Sugar Lincoln Reinhiller, Dakota Resource Council Dale Roemmich, N.D. Bankers Assn. Edward Schafer, Governor Howard Schmid, N.D. Farm Bureau Rev. George Schneider, N.D. Conference on Churches Francis Schwindt, N.D. Health Department Connie Sprvnczvnatyk, N.D. League of Cities Scott Stofferahn, Farm Service Agency Mike Strobel, N.D. Mill and Elevator Arnold "Chip" Thomas, N.D. Hospital Assn. Terry Wanzek, N.D. Legislature Dan Wiltse, N.D. Barley Council



John Bollingberg - a life-long farmer from Wells County and graduate of N.D. State University. Bollingberg has served numerous groups, including the Agricultural Products Utilization Commission, Edible Bean Council and the N.D. Farm Bureau. Bollingberg currently chairs the N.D. Ag Coalition.

Jack Dalrymple - a Casselton farmer and Yale University graduate. Dalrymple has been a state legislator since 1985 and has served numerous other groups, including leadership positions for Dakota Growers Pasta Company and United Spring Wheat Processors.

Jerry Effertz - a Velva area family farm and ranch owner and master's degree graduate of N.D. State University. Effertz is a member of the N.D. Stockmen's Assn., N.D. Limousin Cattle Assn., McHenry County Farm Bureau, McHenry County Farmers Union and the Velva Lions Club.

**Neil Fisher** - administrator of the N.D. Wheat Commission and master's degree graduate of N.D. State University. Fisher was raised on a family farm that still operates near Pettibone, has been with the Commission since 1978 and was appointed administrator in 1998.

**Patricia Jensen** - vice president and dean for Agricultural Affairs at N.D. State University. Jensen is a College of St. Catherine graduate and William Mitchell School of Law graduate and has a lengthy record of service to agriculture, through education and industry groups.

**Roger Johnson** - N.D. Commissioner of Agriculture and N.D. State University graduate. Johnson, a native of Turtle Lake, where he still owns a family farm, was administrator of the N.D. Agricultural Mediation Service from 1989 to 1996, serves now on the N.D. Industrial Commission and has served several other statewide groups.

**Fred Kirschenmann** - owner of a 3,100-acre organic farm in south central N.D. Kirschenmann is a doctoral graduate of the University of Chicago, a former college instructor and administrator, and now serves several sustainable and organic agricultural groups.

**Ron LeClerc** - director of Community and Rural Development for the N.D. Dept. of Economic Development & Finance. A Minot State and N.D. State University graduate, LeClerc farms part-time and serves several state and regional groups.

**Wade Moser** - executive vice president of the N.D. Stockmen's Assn., N.D. State University graduate, life-long rancher and former agricultural loan officer.

**Bill Patrie** - rural development director for the N.D. Associations of Rural Electric Coopera-

tives and Telephone Cooperatives and master's degree graduate of Ball State University. Patrie is past CEO of Northern Plains Premium Beef and current chairman of the Rural Development Finance Corporation.

**Richard Schlosser** - owner of a 1,500-acre family farm near Edgeley and former school teacher. Schlosser is vice president of N.D. Farmers Union and serves on the N.D. Credit Review Board.

Howard Schmid - life-long Benson County farmer, raising wheat, barley and sunflowers. Schmid served as N.D. Farm Bureau president from 1990 to 1998, and is a member of the U.S. Durum Growers and N.D. Grain Growers.

**Robert Sorenson** - president of the Independent Community Banks of N.D. and graduate of N.D. State University. Sorenson is currently vice president of the Scandia American Bank, where he has been employed for the past 18 years.

**Steven Tomac** - owner of a 1,100 acre family farm and ranch in Morton County and a graduate ( N.D. State University. Tomac has served as a state senator since 1991 and served in the state house of representatives during the 1987-1989 sessions. He works as a rural appraiser and is involved with several statewide organizations.

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