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North Dakota University System - Significant Audit Adjustments LAFRC, May 12, 2010, NDUS

Context

- Campuses begin closing about July 1st, with campus statement due date to the NDUS Office about September 7th or about 10 weeks for campus process; and, consolidated statements are due to the SAO about October 16th or about 6 weeks for consolidated work.
- Each campus is required to complete 70 templates plus approximately 90 additional items required to be submitted to the SAO within a relatively short time period of time—see attachment (1) and (2).
- Over 700 schedules must be processed, in many cases multiple times, by the NDUS Director of Financial Reporting, within approximately a 4-6 week timeframe, to complete the consolidated statement on a timely basis.

Reasons for Significant Audit Adjustments

- Human error will strive to reduce the number of adjustments, but likely will never prevent all adjustments.
- Lack of adequate technology tools improvements underway, but CND solution still long-term.
- Limited staff resources 1.0 FTE in System Office; smaller campus controllers wear multiple hats. Large campus controllers have more volume and sometimes more complex transactions.
- Continual staff turnover.
- Complexity and volume of operations (e.g. grants, auxiliaries, component units, etc.).
- Periodic change in historical financial statement treatment practices, due to changing interpretations.
- · Independent status of component units.
- Compressed timelines coupled with significant volume of financial statement activity, plus other day-today activities.
- Continual release of new accounting pronouncements, which can be somewhat subjective in interpretation, which are usually resolved over time.

Solutions Underway

- The System Office is hosting systemwide training for all controller's/accountants which is taking place today. SAO participating as well.
- Complete temporary technical tool upgrade before the end of the fiscal year, which will provide additional edit controls and free up staff time for reviewing data for accuracy.
- Next phase of risk assessment, focused on transaction process review, will help to identify efficiencies and process improvements.
- Before fiscal year end, developing a check list for the campus controllers to use when completing their schedules to help reduce the number of corrections.
- Director of Financial Reporting will have more familiarity, given completion of one full year cycle.
- Campus presidents will now he held accountable, as part of the annual evaluation process, for resolving audit issues.

| | Due Date | Requested item | | | |
|--------|----------|--|--|--|--|
| C&I 1 | 6/30/09 | New endowment funds and bequest from donor | | | |
| C&I 2 | 7/13/09 | Schedule of pledges | | | |
| C&I 3 | 7/13/09 | Broker/trustee statements | | | |
| C&I 4 | 7/13/09 | June 30th bank statements | | | |
| C&I 5 | 8/10/09 | July 31st bank statements | | | |
| C&I 6 | 8/10/09 | Schedule of investments, investmentdetail.xls & ndu_investment_footnote.xls // | | | |
| C&I 7 | 8/10/09 | Pooled investments | | | |
| C&I 8 | 8/31/09 | Schedule of cash, deposit detail.xls, ndu_deposit_footnote.xls 🗸 | | | |
| C&I 9 | 8/31/09 | Cash adjustments | | | |
| C&I 10 | 8/31/09 | June 30th bank recons | | | |
| C&I 11 | 8/31/09 | Outstanding check reports for ALL accounts | | | |
| | | | | | |
| RRR 1 | 6/30/09 | Schedule of tuition and fees | | | |
| RRR 2a | 7/6/09 | A/R aging reprt & A/R recon report by individual | | | |
| RRR 2b | 7/6/09 | aging reprt & A/R recon report by fund | | | |
| RRR 3 | 8/10/09 | n of appn revenues & receivables | | | |
| RRR 4 | 8/10/09 | JE & support for summer session revenue | | | |
| RRR 5 | 8/17/09 | JE & support for grants and contracts receivable | | | |
| RRR 6a | 8/17/09 | A/R subsidiary to general ledger recon | | | |
| RRR 6b | 8/17/09 | Notes Rec. subsidiary to general ledger recon not by SLSC | | | |
| RRR 7a | 8/24/09 | Support for allowance for doubtful accounts | | | |
| RRR 7b | 8/24/09 | Support for allowance for doubtful notes | | | |
| RRR 8 | 9/8/09 | Support for scholarship allowance & template | | | |
| | | | | | |
| PR 1 | 7/20/09 | Support for early retirement data & separation agreements | | | |
| PR 2 | 7/20/09 | On behalf payments - Onbehalf.xls | | | |
| PR 3a | 7/27/09 | Sick leave ndu_bn_cafr_comp_abs_10P_sick_lv | | | |
| PR 3b | 7/27/09 | Vacation leave ndu_bn_cafr_comp_abs_vacation | | | |
| PR 4 | 7/27/09 | ndu_ca_ret_tot_by_pvpd-retirement for each pay period in FY08 | | | |
| PR 5 | 7/27/09 | Recon of gen led payroll with liab to PAY018 report | | | |
| PR 6 | 7/27/09 | Support for account 223002 | | | |
| | | | | | |
| PPE 1 | 6/30/09 | List of buildings and building numbers | | | |

| PPE 2 | 8/17/09 | Fixed asset summary & CIP (NDUS TEMPLATES) and recon | |
|---------------|----------|---|--|
| PPE 3a | 8/17/09 | Schedule of bldg, bldg improv. & CIP additions | |
| PPE 3b | 8/17/09 | Library book adds and deletes | |
| PPE 3c | 8/17/09 | Equipment activity analysis AMAS 2010 for LSE & equip | |
| PPE 4 | 8/17/09 | Rpt ID AMDE1000- asset history sheet | |
| PPE 5 | 8/17/09 | Query NDS AM03 - retirement activity | |
| PPE 6 | 8/17/09 | Bldg, improvements, infrastructure & library book depn files | |
| PPE 7 | 8/17/09 | Schedule of useful lives | |
| PPE 8 | 8/17/09 | nmitment amounts and support for note (NDUS TEMPLATE) | |
| PPE 9 | 8/17/09 | Capitalized software schedule | |
| | | | |
| GEN 1 | 6/30/09 | Off-PeopleSoft computers systems | |
| GEN 2 | 6/30/09 | Checklist for related party if changed from FY07 | |
| GEN 3 | 6/30/09 | BSC, DSU, MASU, MISU, BC, NDUSO letter head | |
| GEN 4 | 6/30/09 | Organization Chart | |
| GEN 5 | 6/30/09 | Long term strategic/alignment plan | |
| GEN 6 | 7/16/09 | CPE for FY08 for key financial people | |
| GEN 7 | 8/3/09 | Listing of all attorneys | |
| GEN 8 | 8/3/09 | Listing of all accountants | |
| GEN 9 | 8/3/09 | List of goods of services provided to Fdn & written operating agreement | |
| GEN 10 | 8/10/09 | NDUS office only: all lawsuits > \$250,000 from board semi-annual rpt | |
| GEN 11 | 8/31/09 | NDUS office only: all funds with negitive fund balance | |
| GEN 12 | 11/16/09 | Form 990-T | |
| | | | |
| LTD 1a | 6/30/09 | Lease agreement (capital & operating) | |
| LTD 1b | 6/30/09 | Lease vs. puchase analysis | |
| LTD 1c | 6/30/09 | Sole source documentation | |
| LTD 1d | 6/30/09 | Bid tabulation summary sheet | |
| LTD 1e | 6/30/09 | Capital Lease Determination.xls | |
| LTD 2 | 6/30/09 | New bond indentures | |
| LTD 3 | 6/30/09 | New notes payable | |
| LTD 4 | 7/20/09 | LTliab-Specials.xls | |
| LTD 5 | 7/27/09 | LTliab-CapLeases.xls | |
| LTD 6 | 7/27/09 | OpLeases.xls | |

| INV 1 | b/4 invent | Inventory instructions |
|--------|------------|---|
| INV 2 | 8/3/09 | Final priced & extended count sheets |
| | | |
| LR 1 | 6/18/09 | |
| LR 2 | 8/3/09 | |
| LR 3 | 8/17/09 | |
| LR 4 | 8/17/09 | Listing of all new contracts, leases, subleases, etc. |
| LR 5 | 8/17/09 | Lease recon |
| LR 6 | 8/17/09 | Employee conflict of interest statements |
| LR 7 | 10/5/09 | NDCC audit reports |
| LR 8 | 10/5/09 | COE audit reports |
| LR 9 | 10/5/09 | Capital Tracking Report |
| LR 10 | 11/2/09 | Unclaimed Property report |
| | | |
| FS 1 | 7/27/09 | Changes to Related party or GASB14/39 checklist |
| FS 2 | 8/31/09 | Notification that Actuals ledger is closed |
| FS 3 | 8/31/09 | JE Detail Report (FIN2001) for all ledgers for year end entries |
| FS 4 | 8/31/09 | Off-system amounts for SOA |
| FS 5 | 9/8/09 | Pmts from other State Agencies |
| FS 6a | 10/2/09 | |
| FS 6b | 11/16/09 | CU Form 990 |
| FS 6c | 10/2/09 | CU Board of Directors |
| FS 6d | 10/2/09 | CU-Related Transactions.xls |
| FS 6e | 7/20/09 | CU-IPA Firm info |
| FS 7a | 10/2/09 | Related party - audit report |
| FS 7b | 11/16/09 | Related party - 990 |
| FS 7c | 10/2/09 | Related party - BOD |
| FS 7d | 10/2/09 | RelatedOrgs.xls 'related transactions' tab |
| FS 8 | 9/14/09 | SI-BondedBldgs.xls |
| FS 9 | 9/14/09 | INDIVIDUAL fs and footnotes to gl statements |
| FS 10a | 10/16/09 | NDUS only: MD&A |
| FS 10b | 10/16/09 | NDUS only: SNA |
| FS 10c | 10/16/09 | NDUS only: SRECNA |

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| FS 10d | 10/16/09 | NDUS only: Statement of Cash Flows | |
|--------|----------|---|--|
| FS 10e | 10/16/09 | OUS only: Major Component unit SNA and SRECNA | |
| FS 10f | 10/16/09 | NDUS only: Complete set of notes | |
| FS 10g | 10/16/09 | NDUS only: Supplemental info | |
| FS 10h | 10/16/09 | NDUS only: 6709 worksheets | |

NOUS Required Informations Atlachment (2)

FINANCIAL STATEMENTS

| FY09 | Information needed | Template or Other Information | Due Date | √ Done | Date Sent |
|------|---|----------------------------------|-------------|-----------|---|
| 1 | Trial balance reconciliation to GL SNA | NDU_SNA_09.xnv | 9/4/09 | | |
| 4 | Trial balance reconciliation to GL SRECNA | NDU_SRECNA_09.xnv | 9/4/09 | | |
| 4 | Scholarship Allowances | ScholarshipAllowance | 314103 | | |
| | Scholarship Allowances Pledged Revenues Investment expense allowance 9/4/09 Allowances-Pledges | | | | |
| | Investment expense allowance | Allowances-Pleages | | | *************************************** |
| 5 | Financial Stmt info for revenue producing buildings under CC 15-55-20 | SI-BondedBldgs | 9/4/09 | | |
| 6-7 | Cashflow worksheet | CASHFLOW09 | 9/11/09 | | |
| 0-7 | Cashflow stmt | CASHFLOWUS | 9/11/09 | | |

FOOTNOTES

| FY 09 | Note Information | Template or Other Information | Due Date | √ Don e | Date Sent |
|-------|--|--|-------------|---------------|--------------|
| 8 | Beginning Net Asset Restatement | NetAsset-Restate | 9/04/09 | | |
| | Deposits by custodial risk category | Deposit Detail.xls | 9/04/09 | | |
| | - 4 | ndu_footnote_deposits_09.xnv | | | |
| 9-10 | Investments by various risk categories | Investment Detail.xls | 9/04/09 | | |
| | | ndu_footnote_investments_09.xnv | | | |
| 11 | Receivable detail | ndu_footnote_receivables_09.xnv | 9/04/09 | | |
| 12 | Donor restrictions on endowments | Donor-Restricted Endowments | 9/04/09 | | |
| 13 | Capital asset summary | Capital Assets | 9/04/09 | ysh . | |
| 1 | Construction in Progress | CIP | 9/04/09 | | |
| 15 | A/P and Accruals detail | ndu_footnote_payables_09.xnv | 9/04/09 | | |
| 16 | L-T liabilities summary | LTliab | 9/04/09 | | |
| 17-20 | Outstanding princ refunded issues Schedule of bonds payable Narrative for new bond issues Future maturities of bonds payable | LTliab-Bonds | 9/04/09 | | |
| 21-23 | Schedule of notes payable Narrative for new notes payable Future maturities of notes payable | LTliab-NP | 9/04/09 | | |
| 24-25 | Future maturities of capital leases Carrying value of assets under capital leases | LTliab-CapLeases | 9/04/09 | | |
| 26 | Future maturities of special assessments | LTliab-Specials | 9/04/09 | | · - |
| 27 | Required/actual contributions to NDPERS and TIAA/CREF | NDU_CA_RET_TOT_BY_PYPD (HRMS query) | 9/11/09 | | |
| 28-29 | Group health plan statistics | NDPERS provides | 9/4//08 | | |
| 20-23 | Early retirement statistics | EarlyRetire & Severance Liabilities | 9/11/09 | | |
| 30 | Construction contract commitments | Commit | 9/11/09 | | |
| 31-33 | Related party transactions Related organization financial detail | RelatedOrgs | 9/11/09 | | |
| | Year-end audit report | Entities year-end audit report | 9/11/09 | | |
| 34 | On-behalf payments | OnBehalf | 9/11/09 | | |
| 35 | Functional expense classification (footnote) | NDU_FunctionalOperExp_09.xnv | 9/11/09 | | |

| FY 09 | Note Information | Template or Other Information | Due Date | √ Done | Date Sent |
|-------|---|----------------------------------|-------------|-----------|--------------|
| | Future maturities of operating leases | | 9/11/09 | | |
| 36-37 | Summary of operating leases and payments made | OpLeases | | | |
| 38 | Loss contingencies | SAO will provide | 9/411/09 | | |
| 39-40 | Flood damage details (ndsu/und) | Flood Damages | 9/11/09 | | |
| 39-40 | Advances from BND (ndsu/und) | Advances from BND | 9/11/09 | | |
| 41 | Asbestos designation (ndsu/und) | Asbestos | 9/11/09 | | |
| 42 | Deficit fund balances >100,000 | Board report will provide | 9/11/09 | | |
| 43 | Asset impairment disclosure | Asset Impairment | 9/11/09 | | |
| 44 | Subsequent events info | Subsequent Events | 9/11/09 | | |

CAFR INFORMATION - Activity between the state and each campus

| FY 09 | Information needed | Template or Other Information | Due Date | √ Done |
|-------|----------------------------------|----------------------------------|-------------|-----------|
| 45-47 | Due to/from other state agencies | DueToFrom.xls | 9/11/09 | |
| 45-47 | Transfers to state agencies | StateTransfers.xls (Transfers To | 9/25/09 | |
| | Transfers from state agencies | and Transfers From tabs) | 0,20,00 | |

NDUS ELIMINATION ENTRIES - Activity between campuses

| FY 09 | Information needed | Template or Other Information | Due Date | √ Done | Date Sent |
|-------|---|----------------------------------|-------------|-----------|--------------|
| 48 | ConnectND fee receivables/payables (all campuses) | ConnectND Balances.xls | 9/11/09 | | |
| | Campus HECN/ConnectND assessments (all campuses) | HECN Assessment.xls | 9/11/09 | | |
| 49-52 | NDSLSC - collection fees (NDSU only) | NDSLSC Fees.xls | 9/11/09 | | |
| 49-02 | Subcontracts between campuses (all campuses) | Subcontracts.xls | 9/11/09 | | |
| | NDUS System wide Projects (UND only) | SystemFunds.xls | 9/11/09 | | |

MAJOR COMPONENT UNITS

BSC Foundation

NDSU Development Foundation

UND Alumni Assoc. & Foundation

DSU Foundation

NDSU Research & Technology Park

ark RE Arena, Inc. et al

MiSU Development Foundation

UND Aerospace Foundation

| FY 09 | Note Information | Template or Other Information | Due Date | √ Do ne | Date Sent |
|-------|---|--|----------|---------------|--------------|
| 53 | Financial Statements | Audit report – most recent, but not older than 11 months. | 10/02/09 | | |
| 54-55 | Deposits by custodial risk category Investments by other risk categories Copy of CU's investment policy | CU-Deposits & Invest (Complete all tabs in the Excel file) N/A | 10/02/09 | | |
| 56-57 | Receivable from campus Payable to campus | CU-CampusRecPay (if not available in CU audit report) | 10/02/09 | | |
| 58 | Capital asset summary | CU-CapitalAssets | 10/02/09 | | |
| 59 | L-T liabilities summary | CU-LTliab | 10/02/09 | | |
| 60-62 | Outstanding bond issues New bond issues Future maturities of bonds payable Bonds payable narrative | CU-LTliab-Bonds | 10/02/09 | | |
| 63-65 | Outstanding notes payable New notes payable Future maturities of notes payable | CU-LTliab-NP | 10/02/09 | | |
| 66 | Future maturities of capital leases | CU-LTliab-CapitalLeases | 10/02/09 | | |
| 67 | Future maturities of special assessments | CU-LTliab-Specials | 10/02/09 | | |
| 68 | Related transactions | CU-Related Transactions | 10/02/09 | | |
| 69 | Salaries & wages expense and depreciation on investment property (NDSU Devel Fdn, UND Fdn, Aerospace Fdn, RE Arena, Inc.) | CU-Other Info | 10/02/09 | | |

NON-MAJOR COMPONENT UNITS

LRCC Foundation

NDSCS Development Foundation

WSC Foundation

MaSU Alumni Foundation

NDSU Research Foundation

MiSU-B Development Foundation

VCSU Foundation

| FY 09 | Note Information | Template or Other Information | Due Date | √ Do ne | Date Sent |
|-------|------------------------|---|----------|---------------|--------------|
| 70 | Financial Statements | Audit report – most recent, but not older than 11 months. | 10/02/09 | | |
| 71-72 | Receivable from campus | CU-CampusRecPay | 10/02/09 | | |
| 11-12 | Payable to campus | (if not available in CU audit report) | | | |
| 73 | Related transactions | CU-Related Transactions | 10/02/09 | | |