### **CENTERS OF EXCELLENCE SUMMARY**

#### Funding

• State funding of \$25.4 million is leveraged with over \$100 million in private sector support for a total investment in excess of \$125 million.

#### **Private Sector Partners**

 A total of 107 private sector companies are participating in the Centers of Excellence program.

#### **New Businesses**

- · Sixteen businesses are new or expanded.
- Twelve new companies (five spin-offs and seven companies with a new location in North Dakota) have been created to date as a result of the Centers of Excellence.
- · Four companies have expanded as a result of the Centers of Excellence program,

#### Jobs

- A total of 493 new direct jobs have already been created.
- The Centers support an estimated 771 additional, new jobs through partnerships.

#### **Economic Impact**

- Estimated direct economic impacts of Centers and partner activities is \$59 million.
- + Estimated total economic impact is \$169 million.
- Estimated sale and use tax collections is \$1.8 million.
- Estimated personal income tax collections is \$1.9 million.

#### **Centers of Excellence at Work**

A closer look at a few of the Centers provides greater insight into some of the promising work to support new start-ups, generate private-sector driven research and provide workforce support for North Dakota businesses that are hungry for trained talent.

 The Center for Innovation at UND and the NDSU Technology Incubator are housing a combined 27 tenants and supporting more than 250 jobs.

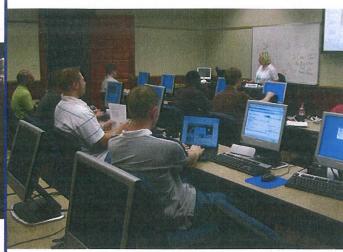












- Canola research at the NDSU Center of Excellence for Agbiotechnology will help North Dakota canola growers increase revenues by up to \$66 million per year at current planting levels. This is the equivalent of 400 direct high-paying jobs.
- A partnership between the NDSU Center for Advanced Electronics Design and Manufacturing (CAEDM) and Appareo Systems resulted in three projects involving the building of prototypes for seven unique printed circuit boards. Appareo indicated that CAEDM is the first partner able to keep up with the fast pace of product development and prototyping.
- Valley City State University's Institute for Customized Business Solutions has
  provided customized training resulting in the creation of 92 jobs at Eagle Creek
  Software and eight other North Dakota jobs for total annual payroll of nearly \$4.4
  million.
- Marvin Windows & Doors has been able to retain their jobs and business activities in a downward, contracting industry with assistance from the NDSU Center for Surface Protection.
- Dickinson State University's Strom Center for Entrepreneurship and Innovation
  has contributed to the creation of 140 jobs with \$3.28 million in total annual payroll
  at Killdeer Mountain Manufacturing (KMM), the Center's primary private sector
  partner.
- A total of 4,230 (duplicated) individuals have participated in 375 training sessions at the Williston State University Petroleum Safety and Technology Center.
- The UND Energy & Environmental Research Center's National Center for Hydrogen Technology has over \$42 million in new sponsored research contracts.
- The UND Unmanned Aircraft Systems Center of Excellence has collaborative working relationships with the Department of Homeland Security/Customs Border Protection and the North Dakota National Guard in Fargo through which 410 public sector UAS industry-related positions have been established in North Dakota.

#### **COMPLIANCE AGREEMENT**

By accepting a Centers of Excellence grant, the University or College receiving the funds acknowledges that it is subject to N.D.C.C. chapter 15-69 "Centers of Excellence" and is aware of the reporting requirements contained in this chapter.

The University or College agrees to comply with the applicable reporting provisions of N.D.C.C. chapter 15-69 including:

- 1. To comply with the conditions set forth in N.D.C.C. § 15-69-05(2) regarding annual audits
- 2. To provide any information necessary for the Centers of Excellence Commission to monitor the postaward activities of the Center.
- 3. To track any and all job creation that can reasonably be traced to the establishment of the Center of Excellence.

The University or College receiving the funds agrees that there will be no subgrants of any kind, direct or indirect, of the funds or assets of the Center to the private sector partners with the exception of intellectual property or technology that is developed as a result of Center activity.

The University or College receiving the funds agrees to notify the Centers of Excellence Commission, through the Department of Commerce, of any material changes to the Center as represented in the application or any material changes to the facts on which the Center was approved, including facts secured as part of the due diligence process

| Dated this day of _ |  |
|---------------------|--|
| By:                 |  |
| Title:              |  |
| Organization:       |  |

acathe a

(Name of Project)
Functional Review
(Institution)
(Amount of Grant)
(Date)
(First) year of a ten-year review

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### **Forward**

- 1. The functional review is a tool used by the Department of Commerce to gather information from the award recipients of the Centers of Excellence program. The information is considered preliminary and will be utilized by Commerce in its ongoing post-award monitoring efforts.
- 2. This review encompasses a broad spectrum of objectives that are consistent with program legislation and the application format. Additional objectives are included to address areas of interest for post-award monitoring purposes. The broad nature of this review allows it to be used as a standard reporting format for each of the diverse Centers.
- 3. Centers are not necessarily expected to achieve results under each of the objectives identified within this review. Instead, Centers are expected to report progress under the objectives that are consistent with the goals and expectations set forth in their respective applications.

### **Directions**

- 1. Complete all sections of the functional review that are applicable to your Center. Sections of this review that are not applicable to your Center should be denoted as such.
- 2. The functional review should be completed for the timeframe of July 1, 2008 through June 30, 2009.
- 3. Attach all necessary supporting documentation.
- 4. Completed functional reviews and supporting documentation are to be submitted electronically to Brian Opp (blopp@nd.gov) at the North Dakota Department of Commerce.
- 5. Deadline for the submission of completed functional reviews is **September 30, 2009.**

### Objective One Documenting the \$2/\$1 Match Claimed in the Application

| Centers of Excellence   | e Award   |   |   |
|---|---|---|---|
| What was  | the amount of the   | award?  |   |
| What amo  | unt has been disb   | ursed?  |   |
| What amo  | unt has been expe   | nded?   |   |
| 2. Cash Match- decl  Source of Funds — *Use the tab key to advance                                  | Private Sector Cas  |   |   |
| Name of Company   | Document<br>Reviewed  | Amount Pledged  | Amount Received (as of June 30, 2009)       |
|   |   | i .   | l   |
| Source of Funds — *Use the tab key to advance   | Non-Private Sector cells or to add a line.  | or Cash Match   |   |
|   |   | or Cash Match  Amount Pledged   | Amount Received (as of June 30, 2009)       |
| *Use the tab key to advance   | Document  | <u> </u>  | a manual property and an advanced           |
| *Use the tab key to advance   | Document  | <u> </u>  | a market arrows to describe                 |
| *Use the tab key to advance  Source of Funding  *Independent Au                                     | Document Reviewed  dit: If an independence working papers   | <u> </u>  | (as of June 30, 2009)  versity's grants and |
| *Independent Au contracts office ha working paper beh  *Letter of Intent:                           | Document Reviewed  dit: If an independence working papers ind this page.  If the cash is not intributing entity star          | Amount Pledged ent audit firm or the uni  | versity's grants and ash, insert that       |
| *Independent Au contracts office ha working paper beh  *Letter of Intent: intent from the contracts | Document Reviewed  dit: If an independence working papers ind this page.  If the cash is not intributing entity state a copy. | Amount Pledged  ent audit firm or the unit to prove the receipt of contact the bank, request a letter | versity's grants and ash, insert that       |

application for COE funding.

NOTE: Documentation should be attached supporting the valuation of each contribution you list below. One option would be to insert a copy of the IRS form they used to declare this contribution.

<u>In-Kind Contributions</u>
\*Use the tab key to advance cells or to add a line

Note: This category includes assets allocated for the benefit of the project.

|    | Source   | Туре  | Value             | Description                                 | Supporting<br>Documentation<br>Provided    |
|----|--|---|-------------------|---|--|
|    |  |   |                   |   |  |
|    |  |   |                   |   |  |
|    |  |   |                   |   |  |
|    | Total In-Kin   | d Contribution d Contribution ontributions In | ns Received       |   |  |
|    |  |   |                   | 1 1 10 04                                   |  |
|    |  |   | s cash expended l | by partners on behalf of the p  Description | roject.  Supporting Documentation Provided |
|    | Note: This ca  | ategory includes                              | s cash expended l |   | Supporting Documentation                   |
|    | Note: This ca  | Val   | s cash expended l | Description                                 | Supporting Documentation                   |
|    | Note: This ca  | Val   | s cash expended l | Description                                 | Supporting Documentation                   |
| 4. | Note: This ca  | Val   | s cash expended l | Description                                 | Supporting Documentation                   |
| 4. | Note: This ca<br>Source  Total In Lieu Total In Lieu Summary | Val   | s cash expended l | Description                                 | Supporting Documentation                   |

### **Objective Two Additional Funds Leveraged Since** the Application was Approved

1. List any funds that have been leveraged in addition to those identified in the application and described in Objective One.

Source of Funds - Private Sector \*Use the tab key to advance cells or to add a line.

| Name of Company | Amount Anticipated | Amount Received (as of June 30, 2009) |
|-----------------|--------------------|---------------------------------------|
|                 |                    |                                       |
|                 |                    |                                       |
|                 |                    |                                       |

### $\underline{Source\ of\ Funds-Non-Private\ Sector}^{*} \\ \text{Use the tab key to advance cells or to add a line.}$

| Source | Amount Anticipated | Amount Received (as of June 30, 2009) |
|--------|--------------------|---------------------------------------|
|        |                    |                                       |
|        |                    | TV                                    |

2. List and describe other funds leveraged which DID NOT qualify as a match due to statutory language, but yet were generated for this project.

### Source of Funds – Private Sector

\*Use the tab key to advance cells or to add a line.

| Name of Company | Amount Anticipated | Amount Received (as of June 30, 2009) |
|-----------------|--------------------|---------------------------------------|
|                 |                    |                                       |
|                 |                    |                                       |

### Source of Funds - Non-Private Sector

\*Use the tab key to advance cells or to add a line.

| Name of Company | Amount Anticipated | Amount Received<br>(as of June 30, 2009) |
|-----------------|--------------------|--|
|                 |                    |  |
|                 |                    |  |

| Total Cash C   | Contributions Ar                                     | ıticipated                  |  |                                   |
|--|--|-----------------------------|--|-----------------------------------|
| Total Cash C   | Contributions Re                                     | eceived                     |  |                                   |
| 3. Contribution  | s In Lieu of Cas                                     | sh and In-Kind              | Contributions  |                                   |
| contribution y<br>they used to d<br>In-Kind Con<br>*Use the tab key to a | you list below. O lectare this contri-<br>tributions | one option would<br>bution. | apporting the valuation of the to insert a copy of the benefit of the project. |                                   |
| Source   | Туре   | Value                       | Description  | Supporting Documentation Provided |
| *Use the tab key to a This category                                      |  | pended by parti             | ners on behalf of the pro  | Supporting                        |
| Source   | Valu   | e                           | Description  | Documentation<br>Provided         |
| Total In Lieu<br>In-Kind Con   | tributions Antic                                     |                             |  |                                   |
| 4. Summary   |  |                             |  |                                   |
| Total Addition   | onal Funds Anti                                      | cipated                     |  |                                   |
| Total Addition   | onal Funds Rece                                      | ived                        |  |                                   |

### Objective Three **Public-Private Sector Involvement and Partnerships**

| 1. | List private sector partners and provide a brief description of the |
|----|---|
|    | relationship and/or project.  |

| Private Sector Partner | Description |
|------------------------|-------------|
|                        |             |
|                        |             |
|                        |             |
|                        |             |

2. What new companies have resulted from this grant? List the company, industry and whether they are start ups, expansions or recruitments.

| Company | Туре  | Industry |
|---------|-------|----------|
|         | 1.447 | WEEK WAR |
|         |       |          |
|         |       |          |
|         |       |          |

3. What new activities have your partners asked you to do as a result of the COE funding?

| Туре     | Value | Descripton   |
|----------|-------|--|
|          |       |  |
|          |       |  |
| at State |       | the state of the s |

4.

### Objective Four Create Employment Opportunities Within North Dakota

1. Job Creation – Identify any jobs created as a result of this Center. Be sure to specify the type of jobs created and the source of the information (e.g. Job Service, company records, etc.).

NOTE: Information reported here should be supported with documentation:

| Company | # Jobs | Туре | Annual Salary | Source of Numbers |
|---------|--------|------|---------------|-------------------|
|         |        |      |               |                   |
|         |        |      |               |                   |
|         |        | 5    |               |                   |
|         |        |      |               |                   |
|         |        |      |               |                   |
| Totals: | 0      |      | \$0           |                   |

2. Job Retention – Identify any instances where the Center's efforts have resulted in job retention or maintained business activities by private sector partners.

| NOTE: | Information reported here should be supported by a letter or email |
|-------|--|
|       | from the entity experiencing the job retention.                    |

| ſ | <br> | <br> | <br> |  |
|---|------|------|------|--|
| I |      |      |      |  |
| ł |      |      |      |  |
| l |      |      |      |  |
| İ |      |      |      |  |

### Objective Five Promoting Commercialization of New Products and Services

| New Prod                              | uct or Service     |                        | Description            |  |  |
|---------------------------------------|--------------------|------------------------|------------------------|--|--|
|                                       |                    |                        |                        |  |  |
| · · · · · · · · · · · · · · · · · · · |                    |                        |                        |  |  |
| 2. Describe expeding.                 | ctations for any f | uture commercializat   | ion resulting from COE |  |  |
| 3. Have there be                      | en any new pater   | nts resulting from CO  | E funding?             |  |  |
| Paten                                 | t Number           |                        | Description            |  |  |
|                                       |                    |                        |                        |  |  |
| <u> </u>                              |                    |                        |                        |  |  |
| 4. Describe expe                      | ctations for any f | uture patents resultin | ng from COE funding?   |  |  |
|                                       |                    | oyalties or revenues f | •                      |  |  |
| •                                     |                    | university as a result | of this COL project:   |  |  |
| •                                     |                    | Dollar Amount          | Description            |  |  |
| partnerships d                        | leveloped for the  |                        |                        |  |  |

### Objective Six Increase in R&D from EPSCoR

1. Document any additional EPSCoR funding which resulted from the COE funding.

| Grant | Date | Amount |
|-------|------|--------|
|       |      |        |
|       |      |        |
|       |      |        |

## **Objective Seven Project Timeline**

| Is the project of your timeline? | n time? If not, what factors ha | ave changed and how has it affects |
|----------------------------------|---------------------------------|------------------------------------|

### Objective Eight Foster and Practice Entrepreneurship

| 1. | Describe any entrepreneurial activity this COE funding has facilitated? |  |
|----|---|--|
| t  |   |  |
|    |   |  |
|    |   |  |

### Objective Nine Evidence of Self Sustainability

| How does this compare to the initial plan for sustainability included in the Center's application. |
|--|

### Objective Ten Variations from the Application

| 2. | Describe any variations that have NOT changed the scope, focus, direction, or outcome of this grant either positively or negatively? |
|----|--|

# Objective Eleven Collaboration with other Institutions of Higher Education

| ı. | Describe any collaborative efforts with other Institutions of Higher   |
|----|--|
|    | Education that have resulted from this grant. Include an explanation of how  |
|    | the collaboration is consistent with the Center's purpose.   |
|    | range of the property of the p |
| -  |  |
|    |  |
| 1  |  |

### Objective Twelve Enhancement of the University's Reputation

| <b>COE?</b> This may include publications and presentations by Center personnel. |  |  |  |  |   |
|--|--|--|--|--|---|
|  |  |  |  |  | - |
|  |  |  |  |  |   |

### Objective Thirteen Tracking Expenditures

| ı. | changes to the budget. | Describe any st | iostantiai |
|----|------------------------|-----------------|------------|
|    |                        |                 |            |

2. Attach an Itemized Transaction Report which includes all expenditures of COE funds from July 1, 2008 through June 30, 2009.

### Objective Fourteen Accountability & Reporting

| associated timeline identified in Section VIII (Accountability and Reporting of the Center's application. |     |  |  |
|---|-----|--|--|
|   | 1 1 |  |  |

### Objective Fifteen Miscellaneous

| 1. | Use this space to provide additional information (e.g. accomplishments, concerns, etc.) or to provide additional context to information provided earlier in this review. |  |  |  |  |  |
|----|--|--|--|--|--|--|
|    |  |  |  |  |  |  |

### Centers of Excellence for Economic Development

