# HUMAN SERVICE ZONE (HSZ) ROLES



# Operations, Fiscal and Management

#### Human Service Zone Board

#### County Commission

#### Zone Director

#### DHS

- Establish policy to review and approve claims against the HSZ fund.
- Review and recommend services for improvement and efficiency.
- Review requests for additional team members.
- Mear/act upon General Assistance appeals.
- O Hear/act upon employee grievances and appeals.\*\*

- Receive and ratify the HSZ direct fund budget.
- Receive and ratify the HSZ indirect fund budget. Fund any excess indirect costs.
- O Host County determines insurance benefit plan and coverage levels.
- Each county establishes public building hours and emergency closures (inclement weather).
- Appoint HSZ board members to represent respective community.
- Remove appointed HSZ board member(s) without cause.

- Provide overall supervision of HSZ team members in accordance with DHS policies. May also supervise DHS employees working within the HSZ.
- Provide day-to-day management and operations of the HSZ.
- Provide program oversight and management.
- Develop, plan and monitor HSZ budget.
- Serve as Chair and voting member of HSZ Board.
- Serve as Legal Custodian for children placed in the child welfare system.
- Service a positive workplace and service culture.
- May serve one or more zones.

- Administer a state-wide program for HSZ services, staffing, and costs.
- Provide Compliance Oversight:
  - Adopt program standards.
  - Provide training for those standards.
  - Develop and administer a system to address chronic or serious HSZ performance issues.
  - Notify HSZ Board and Zone Director of whether the HSZ meets performance requirements.
  - Direct and supervise statewide HSZ work.
- Ensure compliance and provide support on HR policy and merit system.

Provide information on community needs and advocate to meet those needs.

- Serve as HSZ representative on boards, task forces, committees and appointments.
- Monitor legislation, testify and advocate for client needs.
- Ocllaborate with DHS leadership and other HSZs to ensure effective, efficient, and quality human services.

Advocacy, Collaboration and Representation

# ROLES - HUMAN SERVICE ZONE DIRECTOR HIRING & SUPERVISION



# NORTH DAKOTA DEPARTMENT OF HUMAN SERVICES (STATE)

- ② 2 DHS representatives serve on HSZ Director Hiring Committee and participate in interviews
- Must give approval to hire HSZ Director
  - \*\*Subject to applicable law, policies, rules and merit system requirements



#### HUMAN SERVICES ZONE BOARD (LOCAL)

- Serves on HSZ Director Hiring Committee and participate in interviews
- Makes recommendation on hiring of HSZ Director
- ① Upon approval from DHS, hires HSZ Director
- With direct consultation and input from DHS, supervises the HSZ Director\*\*

# ROLES - HUMAN SERVICE ZONE PERSONNEL MANAGEMENT ROLES

#### DHS Human Resources Division (State)

Sets policy and provides consultation on merit system

#### **HSZ Director (Local)**

- O Hires, directs work of HSZ team members and takes disciplinary actions following DHS policy
- ① Uses pre-action process if suspension without pay, demotion, or dismissal is being considered
- ☼ Gathers information and evidence, including information provided by HSZ team member who is subject to the disciplinary action

#### **HSZ Host County State's Attorney**

#### **HSZ** Board

O Hears and acts on HSZ employee grievances as outlined in HSZ plan and complying with merit system requirements Together review the information and decide whether to take the proposed major disciplinary action

Hears appeal from HSZ team member subject to disciplinary decision

#### SHARED ROLES

Come to agreement prior to eliminating an access point

Receive Zone performance notifications from DHS related to overall compliance standards Human Service Zone Board





County

Commission













# The Countywide Cost Allocation Plan

#### WHAT IS THE CWCAP

The Countywide Cost Allocation Plan (CWCAP) identifies indirect/overhead costs and allocates them to various departments within the county. Indirect costs may include:



Building Costs - Building, Depreciation, Finance Costs, Maintenance, Utilities and Grounds-keeping



Soft Indirect Costs - Office Supplies, Postage, Copier Costs, Vehicles, Insurance and IT Services



Clear Indirect Costs - Accounting, Banking, Legal, Coordination, Budget and HR

DHS uses the CWCAP to reimburse a share of the allowable indirect costs attributed to human service zones and to obtain federal funds.

#### HOW TOTAL ALLOWABLE INDIRECT COSTS

## ARE CALCULATED WITHIN THE C





Identified allowable indirect costs from the county general fund for 2019



2021 projected costs



Reconciled prior cost plan







Human Service Zones





#### Total Allowable Indirect Costs Attributed to Human Service Zones













**Human Service** Zone State's

**⊗ 25% ⊜** 





Reimbursement to the County General Fund



Service Space

Attorney

### DETERMINING REIMBURSEMENT AMOUNTS

## OF INDIRECT COSTS







**SCENARIO** 

PROCESS PRIOR TO 2018\*

**CURRENT PROCESS** 

County DECIDES TO directly charge human service zone.\*\*

Human Service Zone Pays the Bill

or

2

County Direct Bills Costs to Human Service Zone

- O County general fund is 100% reimbursed from the human service zone.
- State uses federal share to reimburse county human service fund.
- All zones must participate in the CWCAP.
- Ocunty can no longer directly charge the human service zone for indirect costs.
- The county general fund is reimbursed (up to the 2018 amount) from the state human service financing fund.

#### County decides NOT TO directly charge human service zone.\*\*

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Human Service Zone Participates in CWCAP O County general fund is reimbursed at a percentage of the current CWCAP.

DHS reimburses the county general fund at 25% of the CWCAP submitted in 2018.

A workgroup is underway to determine how indirect costs will be reimbursed in the future.

\*In 2018 and 2019, a formula was used to calculate the reimbursement to human service zones.

\*\*Human service zone was known formerly as county social services.

## IN 2020, TOTAL INDIRECT COSTS WERE \$13.6M

AND \$5.9M (43%) WAS REIMBURSED

