

Revenue Sources to Fund Administrative Expenses

Defined Benefit Retirement & RHIC Programs

• Contributions - % of pay

Defined Contribution

- Administrative Fees reduced from 6 bps to 1 bps 12/2021
- Unvested Employer Contribution Forfeitures

Group Insurance

- Administrative Fees \$2.80 per health insurance contract
- Reserves

FlexComp

- FICA Savings 7.65% (employer share of elective deferrals)
- Employee Forfeitures

457 Deferred Compensation

- Main Funding Source FICA Savings
- Secondary Funding Source DB Contributions & Insurance Reserves (50% each)