

ACCESS. INNOVATION. EXCELLENCE.

SENATE APPROPRIATIONS SB 2003 TESTIMONY **January 8, 2025**

Tim Mihalick, Chair State Board of Higher Education

STRATEGIC PLAN

- Optimize student affordability while maintaining campus financial health
- 2. Provide access to programs people want, where and when they need them
- Prepare students for success
- Maximize the strengths of a unified system
- Research excellence
- 6. Workforce development



LEGISLATIVE, EXECUTIVE BRANCH SUPPORT

- Workforce is Job One...more than 45,800 students in workforce pipeline
- Attract more than 13,000 out-of-state, in-person students, all potential ND workers
- TrainND customized training
- Senior and community enrichment opportunities
- High school students enrolled in college courses nearly half of ND high school graduates took a dual credit course with NDUS while in high
- Community vitality thru recreation and entertainment (theater, music, rodeos, and athletics)
- Support Tribal Colleges, underserved Rural Areas (e.g., DDA, online)



Enrollment Successes

NDUS Fall 2024 Undergraduate enrollment increase **(+4%)** is beating the national average (+3%)

Freshman Fall 2024 enrollment up +10% beating the national decline of -5%

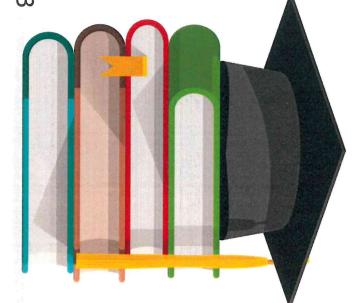
Successfully confronted Free Application for Federal Student Aid (FAFSA) challenges Fall 2024 headcount = **45,806 students** – highest since Fall 2018

Fall 2024 FTEs = **37,001 students** – highest since Fall 2019

Total credit hours increased by 4.2% from Fall 2023

COVID recovery — Systemwide have beat national averages over last several years

NORTH DAKOTA UNIVERSITY SYSTEM





STUDENT VITALITY

- Clear minds: learn how to learn
- Strong Bodies: addiction free
- · Resilient spirit: ND civic values
- Enrollment: Lumina 2.0

WORKFORCE

- More Productive
- Urban-Rural; Energy; Ag; Health; Defense

INTELLIGENT MACHINES

- Make Al a tool for all Dakotans
- Robotics
- Increase productivity

INFRASTRUCTURE

retool and upskill now

for North Dakota

- Digital
- Physical



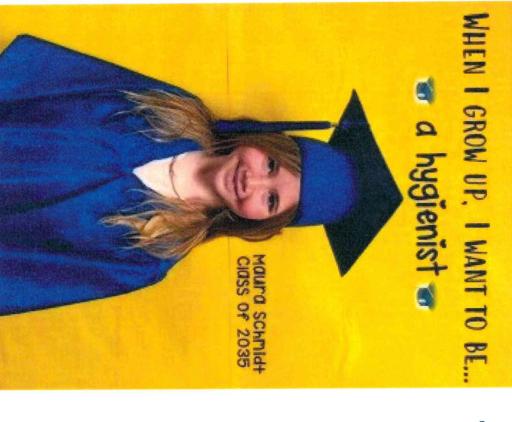
2025 Legislative Priorities North Dakota Student Association (NDSA)

- Maintain affordable tuition
- Offer scholarship opportunities for students
- Student wellness
- Provide comfortable and accessible residence halls



ENVISION

2035



TRENDS IN HIGHER ED 9 Study Groups

Agriculture of the Future

Energy of the Future

Healthcare of the Future

Digital Sciences of the Future

Student of the Future

Teacher of the Future

Infrastructure of the Future

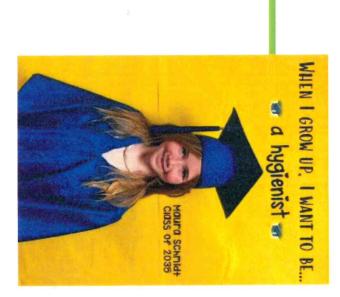
Human Capital of the Future

Values/Civics of the Future

DRIVERS OF CHANGE

- AI and digitization
- Energy
- Inflation
- Human capital crisis
- Career long productivity
- Student behavioral issues

National Security Crisis





2025-27 SBHE ENVISION REQUESTS

Initiatives to Support:

- Annual salary increases
- Challenge grant program
- Workforce education innovation program (Rep Schreiber-Beck supports)
- 4. Economic diversification research fund
- Higher ed stabilization fund
- SIM-ND mobile simulation program
- Dakota Humanities Academy





ARTIFICIAL INTELLIGENCE AND ND

- Address the Workforce Crisis
- Transform Education
- Keep Compute and Data in the State
- Turn the State's Compute Advantages Into a Magnet
- Keep AI aligned to ND Values

COLLABORATIVE MODEL

ND businesses leverage the compute infrastructure and domain Focused research on AI tool effectiveness in ND K-12 identifies and disseminates best practices. knowledge of DAIC team to automate workflows, increase **Economic Development** Focused research on AI tool effectiveness in ND trade education **Better CC Outcomes** Better K-12 Outcomes development cycles, and uncover insights in data. New ventures and investments are attracted to low-cost compute and consortium access to DAIC talent. New Business Development DPI Community C NDIT Regional U Research U CTS

More Effective Government

Workflow definition and data maturity sets the stage for workflow automation. ND agencies do more with less cost. ND citizens are better served by agencies.

More Effective Higher Education

Workflow automation at CTS allows NDUS to do more with less cost.

Federal Investment

By pooling the critical mass of the state, and our Research Universities acting jointly, soft-money and talent inflows, allowing for reduced ND burden for overheads, sustainable growth, and magnet to attract talent and investment.

Better Higher Ed Outcomes

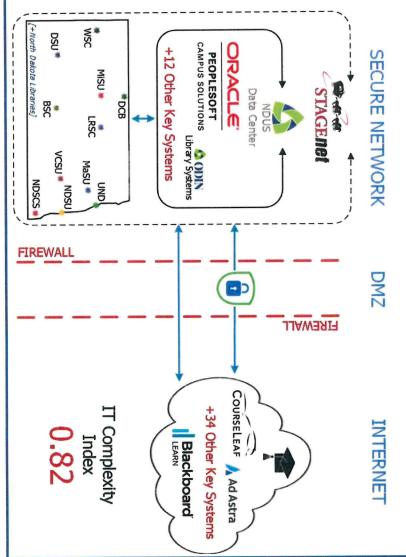
Shared infrastructure and software across NDUS for Al tutors, Al assisted assessment and curriculum development, leverages scale and reduces costs for the 11 campuses.

identifies and disseminates best practices.



Strengthening NDIT/NDUS Collaboration Unlocking Synergies, Driving Efficiency &

- Economies of Scale (Cost efficiencies in purchasing, staffing, etc.)
- Enhanced Cybersecurity & Risk
 Mitigation (Security Operations Center)
- Improved Interoperability and Data Sharing
- Streamlined IT Service Delivery and Support
- Strategic Alignment & Innovation
- Force Multiplier (Talent management and expertise)





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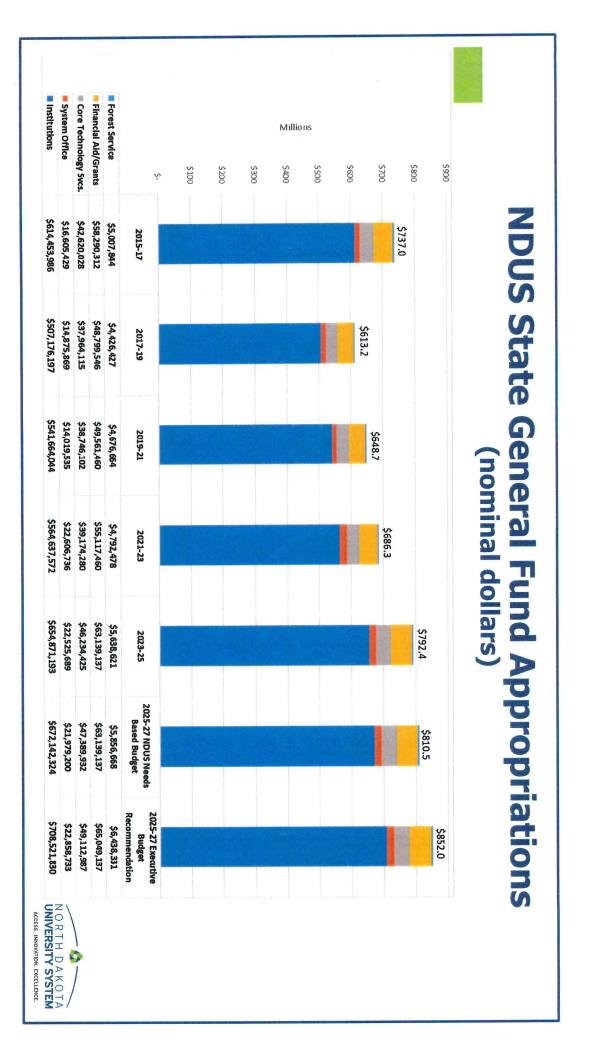
Lisa Johnson, Vice Chancellor for Academic and Student Affairs North Dakota University System



2023-25 Base Appropriation - \$63.3 million

- Student Financial Assistance Grants \$29,917,306
- ND Academic/CTE/ND Scholarship \$17,216,749
- Scholars Program \$1,807,115
- Dual Credit Scholarship \$1,500,000
- Native American Scholarship \$1,000,000
- Professional Student Exchange Program \$3,699,342
- ND Career Builders Scholarship \$3,400,000
- ND Career Builders Loan Repayment \$3,400,000
- Tribally Controlled Colleges Assistance Grant \$1,400,000





2025-27 Base General Fund Budget Request

	7.5%	2.5%	Percentage Change from 2023-25 base
	\$ 59,571,953	\$ 19,547,076	Dollar Change from 2023-25 Base
\$ 40,024,877	\$ 851,981,018		2025-27 Needs-Based Budget
910,000	910,000	0	Working Parent Credit - Employee child care reimbursement program
0	175,700	175,700	Forest Service - Inflation
0	1,000,000	1,000,000	Student Financial Assistance Grants
0	273,180	273,180	Student Financial Aid System
(8,906,619)	(8,906,619)	0	Minimum Amount Payable
147,531	147,531	0	4-yr credits at 2-yr campus
(14,065)	(14,065)	0	2-yr credits at 4-yr campus
0	118,012	118,012	NDIT IT Rate Adjustment
0	420,191	420,191	Cost to Continue DB Retirement funding
0	17,320,937	17,320,937	Cost to Continue Market Equity funding
12,269,682	12,269,682	0	Health Insurance adjustment
32,882,977	32,882,977	0	Compensation Package(4%/3% Salary/FB)
			Funding Formula Inflator of 10% for Institutions: Includes:
2,735,371	2,735,371	0	Compensation Package(4%/3% Salary/FB/Health Insurance(Excludes Institutions)
0	(588,009)	(588,009)	Funding Formula - SCH Production Changes including MAP
0	(936,521)	(936,521)	State Bond Payments
0	231,253	231,253	NDIT IT Rate Adjustment
0	1,532,333	1,532,333	Cost to Continue 2023-25 Target Market Equity & DB Retirement
\$0	\$ 792,409,065	\$ 792,409,065	2023-25 Needs-Based Budget
Request	Recommendation	Request	Base Budget - Needs-Based
Variance from NDUS	Executive	Total NDUS	
	commendation	o Executive Rec	2025-27 Needs-Based Budget Request Comparison to Executive Recommendation
		tem	North Dakota University System
		- Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-	

NORTH DAKOTA
UNIVERSITY SYSTEM
ACCESS. INNOVATION EXCELLENCE.

Requests 2025-27 Optional General Fund Budget

	North Dakota University System	SBHE Request	SBHE Request Executive Budget Recommendation	Variance from NDUS Request	Notes
Tab		General Fund	General Fund or *SIIF		
NDUS	NDUSO - System Governance				
10	Increase Shared Services [NDUSO]	200,000	0	(200,000)	
11	Internal Audit Software [NDUSO]	143,000	0	(143,000)	
NDU	NDUSO - Student Grants				
12	Professional Exchange Program (PSEP) [NDUSO]	1,500,000	1,500,000	0	GF One-time funding
13	North Dakota State Grant [NDUSO]	1,000,000	1,000,000	0	GF Ongoing funding
14	Dual Credit Scholarship (2023-25 ONE-TIME FUNDS) [NDUSO]	1,500,000	1,500,000	0	GF One-time funding
	North Dakota State Grant - remove ND HS Graduate requirement				
15	(ENVISION) [NDUSO]	1,000,000	0	(1,000,000)	
	Total	\$ 47,446,970 \$	\$ 75,517,241	\$ 28,070,271	
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16 MaSU - Old Main Capital Project - SILF	410,42C,4CC	, +C	74,014	OH

Appropriation Authority for Capital Projects - Special Funds

			*Strategic Investment and Improvements Fund(SIIF)	
Revenue Bonds	3,100,000	3,100,000	16 MiSU - Student Center Renovation	16
Revenue Bonds	5,000,000	5,000,000	16 DSU - Woods Hall Renovation	16
Donations	13,000,000	13,000,000	16 NDSU - Practice Wrestling Facility	16



Capital Funding Request 2025-27 Investment Opportunities —

- \$244.4 million Total Request
- \$217.3 million general fund
- \$27.1 million non-general fund
- Projects address life/health/safety issues, deferred maintenance, and and life/health/safety issues program driven needs. \$129.3 million in combined deferred maintenance



SBHE approved Capital Funding Request 2025-27 Investment Opportunities —

129,282,728					3,252,987	118,580,715	121,833,701	State General Fund Projects		
6,087,341		100%		Repairs, new construction, upgrades.		6,087,341	6,087,341	Campus Infrastructure Repairs/Upgrades		LRSC
27,300,000	20%	80%		Renovation	1,365,000	25,935,000	27,300,000	McFarland Deferred Maintenance and Energy Project	1	VCSU
1,311,630	100%			Major renovation to existing facility.		1,311,630	1,311,630	Campus Security: Lights, Cameras, and Card Access	1	MaSU
22,283,757	15%	75%	10%	Major renovation to existing facilities	1,237,987	23,521,744	24,759,730	Revitalization of Johnson Educational Innovation Center	1	NDSCS
22,600,000	30%	50%	20%	Demolition	•	875,000	875,000	Modernizing the Living & Learning Environment for Students	-	DCB
48,400,000	30%	25%	45%	Major renovation to existing facility.		48,500,000	48,500,000	Education Innovation & Academic Excellence Center	1	DSU
1,300,000	10%		90%	Lease Purchase Renovation / Other	650,000	12,350,000	13,000,000	Regional Health Sciences Institute – PHASE ONE	ь	MiSU
Amount DM/LS S	% LS	% DM	% PED	Project Type	Other Funds	General Oth Funds Fun	Project Total	Project Title	Institution Priority	Institution



Capital Project History – State Funded



