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Major IT Project Report for the 3rd quarter of 2026: Portfolio Overview

PROGRAMS / PROJECTS	Project Name	PROJECT DESCRIPTION	GOVERNANCE STAGE	% COMP	SPONSORING AGENCY	BASELINE START	BASELINE FINISH	BASELINE or ESTIM. COST	OVERALL	COST	SCHED
Standalone Project (not associated with a larger program)	Contract System Replacement	Implementation of Procure to Pay (P2P) for DHS. This will incorporate 2 older systems into a single new workflow when combined with Contract Management. This software will track payments and also have sub recipient monitoring. Sub recipient is a must have.	2 - Planning	34%	3250-Health and Human Services	11/27/2023	7/28/2027	$8,126,349.00	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Data Center Infrastructure Upgrade	Address Risk of Cooling Failure in both Data Centers by Pivoting to a new Data Center to Minimize Risk and Operational Support.	3 - Executing	59%	1120-Information Technology	7/24/2025	7/6/2027	$1,700,000.00	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Days of Our Legacy	Legislators passed HB 1319 which requires the establishment of a Legacy Fund disclosure website. RIO and SIB are in full support of establishing a website dedicated to the Legacy Fund.	3 - Executing	40%	1900-Retirement and Investment Office	11/5/2025	2/10/2027	$675,265.79	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Drone Replacement	The project aims to replace non-compliant drones across state agencies to ensure compliance with the National Defense Authorization Act (NDAA) requirements. This compliance is critical for agencies to continue receiving federal funding. Non-compliant drones must either be shelved or replaced to maintain operational and funding eligibility.	1 - Initiating	57%	6010-Commerce	12/18/2025	6/28/2027	$9,000,000.00	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Early Childhood Insight Enhancement	Enhancements to HHS' existing Registry and QRIS/Quality modules; Bring in the Resource & Referral Module and build a Licensing module.	3 - Executing	66%	3250-Health and Human Services	7/22/2024	4/16/2027	$8,479,055.05	YELLOW	GREEN	GREEN
Standalone Project (not associated with a larger program)	Elections Management and Campaign Finance System Replacement	Replacement of the current Election Management and Campaign Finance system.	3 - Executing	58%	1080-Secretary of State	12/1/2023	3/28/2028	$6,825,545.00	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Employee Onboarding - Offboarding	This project is to improve the user experience of the onboarding and offboarding process for State employees and automate the steps that are required to complete those processes.	3 - Executing	84%	1120-Information Technology	6/2/2025	10/30/2026	$1,268,363.00	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Grants Management System	The Industrial Commission (Commission) will procuring and implement Software as a service (SaaS) for a grants management solution for their seven research and grant programs. The programs include: Clean Sustainable Energy Program, Lignite Research Program, Oil & Gas Research Program, Outdoor Heritage Fund, Renewable Energy Program, IIJA Grid Resilience, and legislative-directed projects through the State Energy Research Center.	5 - Closed / Completed	100%	4053-Industrial Commission	7/10/2024	3/2/2026	$1,225,260.11	RED	GREEN	RED
Standalone Project (not associated with a larger program)	K12 Data Modernization and Reporting	The project is to to modernize STARS and SLDS. Moving to an off-the-shelf enterprise solution will allow NDDPI to leverage experts and organizations dedicated to education technology and research and development, while minimizing cost and risk associated with home grown solutions.	3 - Executing	62%	2010-Public Instruction	1/11/2024	12/6/2027	$5,971,050.00	YELLOW	GREEN	GREEN
Standalone Project (not associated with a larger program)	Legal Case Management	The projects is to replace the current expiring system with a new system that meets or exceeds user satisfaction of the current system. User satisfaction will be measured to verify the new system meets or exceeds the current system.	5 - Closed / Completed	100%	1250-Attorney General	2/20/2024	11/9/2026	$1,819,515.00	GREEN	GREEN	GREEN

Standalone Project (not associated with a larger program)	Medicaid and Correctional Facilities Data Exchange	HHS, NDIT, DOCR, County and Tribal Jails will collaborate, with the goal of exchanging data between all correctional facilities in North Dakota and the HHS/Medicaid eligibility system SPACES. The 2023 Consolidated Appropriations Act, Section 5121 which was effective January 1, 2025, requires all states to: •Exchange data with all settings where the eligible population could be – state-run facilities, county jails and tribal jails. •Work with facilities to help people enroll in Medicaid if they are not already enrolled. •Work with facilities to provide access to pre-release case management, screening and diagnostic services for certain youth and young adults who are incarcerated, post-adjudication and enrolled in Medicaid.	3 - Executing	41%	3250-Health and Human Services	7/9/2025	2/22/2029	$19,783,386.00	YELLOW	GREEN	GREEN
Standalone Project (not associated with a larger program)	Motor Carrier Electronic Permit	Replace the current Permitting and Routing System with a Commercial-of-the Shelf (COTS) product.	3 - Executing	76%	5040-Highway Patrol	2/2/2024	12/2/2026	$1,134,936.50	YELLOW	GREEN	YELLOW
Standalone Project (not associated with a larger program)	myAvatar NX Upgrade	myAvatar is being upgraded to myAvatar NX which is a web-based user interface from Netsmart.	5 - Closed / Completed	100%	3250-Health and Human Services	3/1/2024	6/3/2026	$800,000.00	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Post Award Management	Implementation of PeopleSoft Grants Management System to centralize and modernize the current manual process of Post Award grant management.	2 - Planning	8%	3250-Health and Human Services	7/7/2026	12/17/2027	$1,512,241.10	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Provider Licensing Portal	Implementation of an online portal that staff of DHHS Developmental Disabilities can use to manage and track provider licenses and providers can access to see license status and upload documents related to licensing.	5 - Closed / Completed	99%	3250-Health and Human Services	4/1/2025	7/22/2026	$1,765,552.22	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	State Hospital Networking	The North Dakota State Hospital (NDSH) facility replacement project in Jamestown is a collaborative initiative focused on creating a modern, efficient environment that supports exceptional patient care. The low-voltage IT component will establish the technical infrastructure needed to connect the new facility to the Stagenet network.	2 - Planning	15%	3250-Health and Human Services	7/21/2025	5/1/2028	$10,056,640.00	GREEN	GREEN	RED
Standalone Project (not associated with a larger program)	Unemployment Insurance System Modernization	Replace unemployment insurance system	3 - Executing	69%	3800-Job Service North Dakota	10/3/2022	10/29/2027	$45,509,731.72	RED	GREEN	GREEN
Standalone Project (not associated with a larger program)	Uniform Commercial Code System Replacement	This project is a major upgrade of the existing UCC software from Version 1.0 to Version 4.0 with the current vendor.	2 - Planning	52%	1080-Secretary of State	10/1/2025	7/19/2027	$575,000.00	GREEN	GREEN	GREEN
Standalone Project (not associated with a larger program)	Victim Notification System Replacement	The ND Attorney General (NDAG) is statutorily responsible for maintaining a SAVIN system that allows victims of crime throughout the state of North Dakota to register and receive timely, accurate, and effective notifications of offender and defendant statuses and movements through the criminal justice system. The ND SAVIN Program provides crime victims and other concerned citizens free, prompt, and confidential notification and status information. NDAG is conducting this project to continue this service as the contract for our current system is ending. Therefore, a replacement for the current SAVIN system is required to meet current business and legal requirements.	3 - Executing	52%	1250-Attorney General	11/1/2024	4/7/2027	$1,500,000.00	YELLOW	GREEN	YELLOW

Child Support Modernization	Child Support Modernization NoDak	This project is to bring on a vendor to assist with project planning activities associated with the acquisition/development of a new technology platform to replace the current mainframe-based systems that are used to support the delivery of child support services in North Dakota	2 - Planning	36%	3250-Health and Human Services	7/28/2022	9/2/2031	$60,146,566.08	GREEN	GREEN	GREEN
Claims and Policy System	Claims and Policy System - Project 1	Releases 0-1 Forms and DB Consolidation (July 1, 2015 - April 8, 2016): delivered forms functionality (specifically adding, viewing, and maintaining forms) in the new CAPS user interface. The underlying databases were also consolidated.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	7/1/2015	5/19/2016	$1,630,288.00	GREEN	GREEN	GREEN
	Claims and Policy System - Release 10	Release 10 of CAPS delivered refaced Claims Registration functionality from the legacy Claims Management System. It is the first major release for WSI Injury Services.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	2/1/2022	8/21/2023	$2,449,647.00	GREEN	GREEN	GREEN
	Claims and Policy System - Release 11	Release 11 of CAPS will deliver refaced Claims Maintenance functionality including: Notice of Decision, Claim Attributes Maintenance, Claim Snapshot/Summary, InfoPath Form Conversion, Injury, Participation, and Medical Events.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	3/1/2023	8/30/2024	$2,535,621.00	GREEN	GREEN	GREEN
	Claims and Policy System - Release 12	Release 12 of CAPS will deliver Part 2 of Claim Maintenance functionality.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	1/2/2024	9/30/2025	$2,483,686.70	GREEN	GREEN	GREEN
	Claims and Policy System - Release 13	This project will implement the refacing of various areas of Claims functionality into CAPS. The high-level scope includes Claim Reserves, Settlements, Financial Summary, and Forms.	3 - Executing	78%	4850-Workforce Safety and Insurance	1/6/2025	10/30/2026	$2,156,031.38	GREEN	GREEN	GREEN
	Claims and Policy System - Release 14	This project will implement the refacing of various Claims functionality, primarily Claims Payments (all of indemnity payments and the entirety of claim financial transactions).	2 - Planning	15%	4850-Workforce Safety and Insurance	2/2/2026	5/31/2028	$4,163,758.30	GREEN	GREEN	GREEN
	Claims and Policy System - Release 2	Work Management Core functionality (April 11 - September 23, 2016): delivered core Work Management functionality including the viewing, maintaining, and launching of work events.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	4/11/2016	9/30/2016	$1,640,320.00	GREEN	GREEN	GREEN
	Claims and Policy System - Release 3	Work Management Part 2 (September 19, 2016 - Feburary 24, 2017): delivered the remaining Work Management functionality including Reassignment, Tools, and Reports.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	9/19/2016	2/18/2017	$1,355,629.00	GREEN	GREEN	GREEN
	Claims and Policy System - Release 4	Policy Registration (February 27, 2017 –November 9, 2017): delivered functionality including find legal entity; add/maintain legal entity, notes, employees, volunteers, optional coverage, extra-territorial coverage, reciprocity, non-compliance; and calculate premium.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	2/27/2017	10/31/2017	$1,873,410.00	GREEN	GREEN	GREEN
	Claims and Policy System - Release 5	Policy Maintenance Part 1 (October 2, 2017 – July 23, 2018): delivered functionality including applications (replacing internal Online Applications), verification of non-employment, adjustments, experience rating, large deductibles, and account snapshot.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	10/2/2017	6/29/2018	$1,835,649.00	GREEN	GREEN	GREEN

Claims and Policy System - Release 6	The Workforce Safety and Insurance (WSI) Claims and Policy System (CAPS) Program (formerly called System Replacement Program) replaces core business applications in order to improve customer service, enhance system maintainability, provide enhanced reporting and accessibility to information, and enable WSI to remain current with technology. A phased, evolution implementation approach is being used. The program consists of several phases and within each phase there are multiple projects delivering functionality in a production environment, ready to be used. Release 6: Policy Maintenance Part 2 began June 11, 2018 and ended July 5, 2019. It will deliver functionality for Maintain Accounting, GL Interface, Bonds, Payment/Search Entry, and Future State Enhancements The baseline budget is $2,698,860. ServiceLogix will continue to support WSI's team with resources and provide the leadership for the application refacing. ITD will also continue to support WSI with resources for project management, database administration, security testing, and architecture/network support.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	6/11/2018	5/6/2019	$2,698,860.00	GREEN	GREEN	YELLOW
Claims and Policy System - Release 7	The Workforce Safety and Insurance (WSI) Claims and Policy System (CAPS) Program (formerly called System Replacement Program) replaces core business applications in order to improve customer service, enhance system maintainability, provide enhanced reporting and accessibility to information, and enable WSI to remain current with technology. A phased, evolution implementation approach is being used. The program consists of several phases and within each phase there are multiple projects delivering functionality in a production environment, ready to be used. Release 7: Policy Maintenance Part 3 began May 13, 2019 and will end March 6, 2020. It will deliver functionality for Safety Program Rating Elements, Audits, Referrals, Collections, Resolve Account Exceptions (Combine Accounts), Analysis of Providers and Legal Entity (LE), and Future State Enhancements The baseline budget is $2,161,249. ServiceLogix will continue to support WSI's team with resources and provide the leadership for the application refacing. ITD will also continue to support WSI with resources for project management, database administration, security testing, and architecture/network support.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	5/13/2019	8/28/2020	$2,502,194.20	GREEN	GREEN	GREEN

	Claims and Policy System - Release 8	This release of the Claims and Policy System (CAPS) began May 26, 2020 and will end June 18, 2021. It will deliver functionality for Payroll Reporting, a major business process for WSI Policyholder Services. The release will also deliver functionality for Account Status Changes, Consolidated Accounts, and Integration Work to replace Central Work Queue for InfoPath Forms. The baseline budget is $2,658,946. ServiceLogix will continue to support WSI's team with resources and provide the leadership for the application refacing. NDIT will also continue to support WSI with resources for project management, database administration, and architecture/ network support. The CAPS Program (formerly called System Replacement Program) replaces core business applications in order to improve customer service, enhance system maintainability, provide enhanced reporting and accessibility to information, and enable WSI to remain current with technology. A phased, evolution implementation approach is being used. The program consists of several phases and within each phase there are multiple projects/releases delivering functionality in a production environment, ready to be used.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	5/26/2020	6/18/2021	$2,658,946.40	GREEN	GREEN	YELLOW
	Claims and Policy System - Release 9	This release of the Claims and Policy System (CAPS) will deliver Policy stabilization functionality and is the last release for WSI Employer Services. ServiceLogix will continue to support WSI's team with resources and provide the leadership for the application refacing. NDIT will also continue to support WSI with resources for project management, database administration, and architecture/ network support. The CAPS Program (formerly called System Replacement Program) replaces core business applications in order to improve customer service, enhance system maintainability, provide enhanced reporting and accessibility to information, and enable WSI to remain current with technology. A phased, evolution implementation approach is being used. The program consists of several phases and within each phase there are multiple projects/releases delivering functionality in a production environment, ready to be used.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	4/1/2021	5/31/2022	$1,582,397.90	GREEN	GREEN	YELLOW
Client Management System	Client Management System Modernization Phase 1	CMS modernization will enable DOCR staff with a single case file system of record, offering staff an adaptable software solution that enables data-informed decisions and has a direct positive impact on client outcomes. Likely pursuing COTS or Low Code system (procurement).	1 - Initiating	64%	5300-Corrections and Rehabilitation	1/23/2025	10/5/2027	$5,686,937.35	GREEN	GREEN	GREEN
Drivers License System Replacement	Digital Drivers License System Refresh	Replace the current Drivers License and issuance of the drivers license	5 - Closed / Completed	100%	8010-Transportation	8/2/2021	9/18/2023	$580,000.00	GREEN	GREEN	GREEN

	Driver Vehicle Appointment System Replacement	This project will replace the Department of Transportation's fifteen (15) year old Customer Flow/Queue Management System, which is at the end of its end of life, with a commercial-off-the-Shelf (COTS) or Software as a Service (SaaS) solution. This new system will utilize modern and sustainable technology, to help the DOT efficiently manage and analyze customer appointments for driver and vehicle services.	3 - Executing	46%	8010-Transportation	9/17/2025	2/26/2027	$2,151,191.00	GREEN	GREEN	GREEN
	Drivers License Business Process Modeling	The Drivers License Business Process Modeling project is intended to analyze the current drivers license business processes for driver license program areas; administration, licensing and records. The project will deliver new business processes and core requirements to serve as a sustainable foundation for the replacement of the current drivers license system. The project will complete by the first quarter of 2020.	5 - Closed / Completed	100%	8010-Transportation	10/16/2019	3/30/2020	$240,000.00	GREEN	GREEN	GREEN
	Drivers License Mobile Application	Replication of kiosk and DOTweb sites (MV and DL) features to a moble app platform. Create Motor Vehicle and Driver License Mobile Application, Including Digital Identification and Biometrics (w/NDIT).	5 - Closed / Completed	100%	8010-Transportation	6/19/2020	12/30/2020	$487,300.00	GREEN	GREEN	GREEN
	Drivers License Motor Vehicle Upgrade	Expand Current Project and Merge Motor Vehicle and Driver License Software Systems for Delivery through Universal Service Delivery Platform. Merge MV and DL software to prep for kiosk use, and develop the DL mobile app. The upgrade will be completed in two phases. This project will cover phase 1.	5 - Closed / Completed	100%	8010-Transportation	6/19/2020	12/30/2020	$6,115,000.00	GREEN	GREEN	GREEN
	Drivers License System Implementation	This project will replace DOT Driver License legacy solution with a base product built on current-technology that will allow for the capability to meet the ever changing requirements of driver license issuance, adhoc reporting so the end user can access data quicker, and additional growth and enhancements. The product will be enhanced to meet all NDDOT requirements. NDDOT began this project by performing a business analysis of current business processes, desired future state, and requirements for the procurement. The business analysis was completed March 30, 2020. A procurement will then be performed to acquire a modern, current-technology product. That product will be implemented to replace the current Drivers License System. During the implementation, the project team will implement a business workflow change plan, the system will be tested, users will be trained, and data will be cleaned and converted.	5 - Closed / Completed	100%	8010-Transportation	3/2/2020	11/23/2022	$20,353,432.00	GREEN	GREEN	GREEN
	Mobile Identity	This project is part of the Department of Transportation (DOT) Driver License (DL) and Motor Vehicle (MV) Program. The project is intended to deliver a computerized licensing system that allows a licensed motor vehicle operator to provide electronic proof of valid licensing on an electronic communication device.	5 - Closed / Completed	100%	8010-Transportation	9/1/2022	12/17/2025	$412,500.00	GREEN	GREEN	GREEN
ERP Modernization	Enterprise Resource Planning RevUp	The ERP Cloud Program intends to replace PeopleSoft for the State and NDUS with a cloud-based SaaS solution. This first project is to select a vendor and compile information in order to secure funding from the legislature for the program.	2 - Planning	34%	1100-Management and Budget	6/1/2026	9/30/2027	$85,320.00	GREEN	GREEN	GREEN
Lighthouse	Lighthouse - Phase 1	Purchase of services to create a comprehensive data strategy and identify which relevant source systems will need to migrate to cloud in the future.	5 - Closed / Completed	100%	1120-Information Technology	7/10/2023	3/28/2024	$588,892.00	GREEN	GREEN	GREEN

	Lighthouse Initiation	Lighthouse is envisioned as the framework for how data is governed and managed within all data repositories in North Dakota. The program will define the State's overall data strategy, identify appropriate use cases to start building the foundational elements of the future state, build cloud data assets using cross-agency datasets, and utilize data management best practices.	5 - Closed / Completed	100%	1120-Information Technology	4/4/2022	7/6/2023	$253,961.91	GREEN	GREEN	GREEN
	Lighthouse Phase 2 - Architecture and Infrastructure	An evaluation of the current state of data storage and consumption on an enterprise level. From there, development of an agreed upon future state with security and architecture concerns addressed.	3 - Executing	84%	1120-Information Technology	5/5/2024	8/12/2027	$1,299,045.60	GREEN	GREEN	GREEN
	Lighthouse Phase 2 - Data Consumption Services	The project goal is to improve the state's data request intake process and proceedures to prioritize based on value and required effort.	5 - Closed / Completed	100%	1120-Information Technology	5/6/2024	7/3/2025	$438,483.00	GREEN	GREEN	GREEN
	Lighthouse Phase 2 - Data Culture and Literacy	The purpose of this project is to evaluate the stucture of the NDIT Data Division and look for ways to improve functionality. This project will also look at developing data literacy as an agency and in the state as a whole.	5 - Closed / Completed	100%	1120-Information Technology	5/6/2024	4/22/2025	$44,674.40	GREEN	GREEN	GREEN
	Lighthouse Phase 2 - Data Governance and Stewardship	The purpose of this project is to add structure on how the state treats data. This will be acheived by the formation of a Statewide Governance Council and the development of clearly defined processes, procedures, and definitions for handling data.	5 - Closed / Completed	100%	1120-Information Technology	5/6/2024	7/3/2025	$1,186,858.57	GREEN	GREEN	GREEN
	Lighthouse Phase 2 - Proof of Concept	The purpose of this project is to look at the data available to the state in the current data lake and possible additional sources to develop use cases for the state as a demonstration of ways that joining agency data would have positive benefits for state agencies.	5 - Closed / Completed	100%	1120-Information Technology	5/6/2024	7/3/2025	$825,000.00	GREEN	GREEN	GREEN
	Lighthouse Phase 2 - Year 2	Lighthouse Phase 2 - Year 2 is a continuation of the Lighthouse Program. This project will track all of the deliverables related to the support and expansion of the Data Governance and Stewardship initiatives with NDIT and participating agencies.	3 - Executing	59%	1120-Information Technology	6/13/2025	8/12/2027	$1,105,710.00	GREEN	GREEN	GREEN
Medicaid Management Information System Modernization	Medicaid Management Information System Modernization - Systems Integrator	MMIS System Integrator project is the foundational component of replacing the existing MMIS system.	5 - Closed / Completed	100%	3250-Health and Human Services	5/15/2024	1/9/2026	$11,709,315.08	GREEN	GREEN	GREEN
	Medicaid Management Information System Modernization 2021-2023	This project is the start of a 10-year process (at minimum) of retiring the legacy system and moving to the modular system. This also includes hardware/software licensing and professional services that are mandated by CMS for implementation oversight.	5 - Closed / Completed	100%	3250-Health and Human Services	7/1/2021	5/16/2024	$1,804,113.75	GREEN	GREEN	GREEN
	Provider Module	The purpose of this project is to secure a Provider Management Module vendor to replace the existing Provider Management component within the existing legacy, monolithic Medicaid Management Information System (MMIS). CMS has directed state HHS agencies to replace their existing monolithic MMIS systems with modular components.	1 - Initiating	36%	3250-Health and Human Services	12/16/2025	1/11/2029	$23,108,558.98	GREEN	GREEN	GREEN
myAvatar Modernization	myAvatar Modernization Program	This Program is to implement new solutions into myAvatar.	1 - Initiating	9%	3250-Health and Human Services	7/16/2026	7/15/2027	$1,000,000.00	GREEN	GREEN	GREEN
myWSI	myWSI - Release 3	The myWSI Release 3 project will add numerous features to myWSI and enable injured workers, employers, and providers the ability to review information, view specific reports, and utilize advanced features such as a dashboard and the submission of electronic forms and workflows.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	7/15/2019	9/1/2020	$599,312.00	GREEN	GREEN	GREEN

	myWSI - Release 4	The myWSI Release 4 project began June 17, 2020 and will end June 18, 2021. It will deliver functionality for Online Payroll Reporting, External Forms, integration with CAPS and the existing login architecture, establishment of future myWSI architecture, and production support. The baseline budget is $303,350. ServiceLogix will support WSI's team with resources and provide the leadership for product delivery. NDIT will continue to support WSI with resources for project management, database administration, and architecture/network support.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	6/17/2020	6/18/2021	$303,350.00	GREEN	GREEN	YELLOW
	myWSI - Release 5	This release of the myWSI program will deliver functionality for an Employer Dashboard, a site reorganization, and integration with the new Enterprise Identity Management platform. ServiceLogix will support WSI's team with resources and provide the leadership for product delivery. NDIT will continue to support WSI with resources for project management, database administration, and architecture/network support.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	4/1/2021	5/31/2022	$1,005,842.60	GREEN	GREEN	YELLOW
	myWSI - Release 6	This release of the myWSI Program delivered Online Application for Insurance (OAI), Refacing of Safety and Ergo, and a Chatbot.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	2/1/2022	8/21/2023	$1,524,361.00	GREEN	GREEN	GREEN
	myWSI - Release 7	This release of the myWSI Program will deliver the Provider Dashboard, Medical Form Submission, Medical Records Submission, URC re-facing, UR-Chiro refacing, and technical enhancements.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	3/1/2023	8/30/2024	$783,061.40	GREEN	GREEN	GREEN
	myWSI - Release 8	This release of the myWSI program will deliver the Injured Employee Dashboard and related functionality.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	1/2/2024	9/30/2025	$969,761.65	GREEN	GREEN	GREEN
	myWSI - Release 9	This release of the myWSI program will deliver all required forms for the Injured Employee Dashboard, including the Online First Report of Injury (OFROI) and other enhancements.	3 - Executing	74%	4850-Workforce Safety and Insurance	1/6/2025	10/30/2026	$1,430,785.95	GREEN	GREEN	GREEN
	myWSI - Releases 1-2	The myWSI Releases 1-2 project will add numerous features to myWSI and enable employers and providers the ability to review information, view specific reports, and utilize advanced features such as a dashboard and the submission of electronic forms and workflows.	5 - Closed / Completed	100%	4850-Workforce Safety and Insurance	7/3/2017	6/14/2019	$1,032,409.00	GREEN	GREEN	YELLOW
OCEANS	OCEANS	Procure and implement a new system(s) to replace the existing FRAME and CCWIPS (child welfare) systems.	1 - Initiating	76%	3250-Health and Human Services	7/27/2021	1/3/2029	$25,372,900.00	GREEN	GREEN	GREEN
	OCEANS Planning	This project is to bring on a vendor to assist with project planning activities associated with the acquisition/development of a new technology platform to replace the current mainframe-based systems that are used to support the delivery of child welfare services in North Dakota	3 - Executing	77%	3250-Health and Human Services	2/8/2024	4/21/2027	$4,627,100.00	GREEN	GREEN	GREEN
Procurement Automation	Procurement Automation	Procure and implement solutions for Sourcing Management, Contract Management, and eMarketplace	3 - Executing	86%	1100-Management and Budget	6/23/2021	6/5/2026	$2,664,741.00	YELLOW	GREEN	GREEN
Public Health Systems Modernization	Advance Interoperability	Promote data exchange across public health programs/systems to improve decision- making and protect public health. •Cross-System Reporting: Provide infrastructure, tools, and processes to enable efficient data interchange and reporting across disparate data sources. •Data as a Service: Provide the ability for authorized internal and external stakeholders to efficiently discover, access, and leverage Public Health data for use in their own systems, analytics, and solutions.	5 - Closed / Completed	100%	3250-Health and Human Services	12/1/2023	5/15/2025	$237,641.50	GREEN	GREEN	GREEN

Contact Tracing and Test Registration	Continuing, completing this set of applications that was begun during CARES Act funding time period.	5 - Closed / Completed	100%	3010-Health - ARCHIVED DO NOT USE	2/11/2020	7/1/2021	$2,649,631.64	GREEN	GREEN	GREEN
Data Modernization - Core Infrastructure	Overarching project to lead and coordinate HHS' data modernization efforts and implement workforce enhancements to support the acceleration of data modernization. Using technology, this program will accelerate NDHHS Public Health Division's implementation of data modernization efforts across the division's numerous public health information systems and programs. Data modernization efforts include but are not limited to modernization of core infrastructure/ecosystem; adaptation and alignment with ND Enterprise Solutions and ND Architecture Standards, developing a modern data platform, advancing interoperability, and enabling and strengthening data governance. The data modernization initiative is broken into three focus areas. Each project is aligned with one of the following focus areas. Modernize Public Health Ecosystem Advance Interoperability Enable and Strengthen Data Governance	5 - Closed / Completed	100%	3250-Health and Human Services	7/1/2021	5/13/2025	$2,089,607.57	GREEN	GREEN	GREEN
Dynamics 365 Disease and Outbreak System	This project creates a new Dynamics 365 environment that will host both the test registration/management system and the contact tracing/case investigation surveys.	5 - Closed / Completed	100%	3010-Health - ARCHIVED DO NOT USE	6/30/2021	12/30/2022	$2,746,000.00	GREEN	GREEN	GREEN
Electronic Case Reporting Scale Up	Accelerate the utilization of eCR for communicable and non-communicable diseases, utilizing the promotion of interoperability from health care EHR systems. NDDOH will develop bi-directional reporting back to providers through AIMS and RCKMS. ELC Tier 2	5 - Closed / Completed	100%	3010-Health - ARCHIVED DO NOT USE	7/1/2021	10/30/2024	$871,639.00	GREEN	GREEN	GREEN
Electronic Disease Surveillance and Outbreak Management System	Replace the current electronic disease surveillance system (EDSS) with a more integrated electronic disease surveillance and outbreak management system that is interoperable with other health information systems, including Health Information Exchanges, Immunization Information Systems, and Vital Records Information Systems, as well as federal reporting standards including the National Notifiable Disease Surveillance System and the National Violent Death Reporting System.	3 - Executing	84%	3250-Health and Human Services	1/23/2024	10/29/2026	$2,467,144.69	YELLOW	GREEN	GREEN
Hospital Preparedness Program Information System	Procure a SaaS/cloud based solution to replace the existing HC Standards system.	5 - Closed / Completed	100%	3250-Health and Human Services	8/2/2023	8/22/2025	$174,029.00	GREEN	GREEN	GREEN
MAVEN Modernization	This project will upgrade the MAVEN system. This will include a contract renewal, and a move of all COVID contact tracing over to the MAVEN system.	5 - Closed / Completed	100%	3010-Health - ARCHIVED DO NOT USE	6/10/2021	8/15/2023	$440,420.00	GREEN	RED	GREEN
NDIIS Hosting Transition	This is a non-major IT project. It is an M&O project. NDIIS hosting, M&O support is transitioning from BCBS to Noridian, work is for new contract and managing transition activities.	4 - Closing / Transition to Operations	95%	3250-Health and Human Services	9/2/2025	8/17/2026	$18,270.00	YELLOW	GREEN	GREEN
NDIIS Interoperability	Track budget for PM time associated with NDIIS Interop and Onboarding support	3 - Executing	40%	3250-Health and Human Services	7/1/2025	6/30/2027	$18,270.00	GREEN	GREEN	GREEN

	NDIIS Modernization	This project will create a more sustainable immunization information system by modernizing the North Dakota Immunization Information System) infrastructure (moving from on-prem to cloud based); improving user account provisioning and security features; and enhancing the user experience. This is a federally funded, multi-year, multi-generation project.	5 - Closed / Completed	100%	3250-Health and Human Services	6/1/2021	7/1/2025	$7,405,925.13	GREEN	GREEN	GREEN
	New Born Screening	This project will 1) analyze the current functional and technical processes supporting NBS operations then implement delivered recommendations for re-engineering, streamlining, automation and interoperability with other public health systems; 2) revise NBS education materials and delivery methods to be more comprehensive and effective for families and providers; and 3) analyze then revise the LTFU operations to deliver more high-quality opportunities for enrolled children.	3 - Executing	44%	3250-Health and Human Services	10/1/2024	6/30/2028	$57,226.00	GREEN	GREEN	GREEN
	Online Registration and Appointment System	At its end, the project will deliver a multi-functional cloud solution that can respond to infectious disease outbreaks, implement routine vaccination clinics, and enable preparedness should there be a future pandemic.	5 - Closed / Completed	100%	3250-Health and Human Services	2/6/2023	8/13/2024	$159,447.00	GREEN	GREEN	GREEN
	Outcomes Based Certification	This project's primary objective is to support a continued funding stream for the NDIIS. To support NDHHS in transitioning from HITECH to ND Medicaid funding, we will assist in the development of Operational and Implementation Advance Planning Documents for CMS, and work jointly with NDHHS Medicaid, NDHHS Disease Control and BCBS (NDIIS) vendor through the CMS/MITRE certification process.	5 - Closed / Completed	100%	3250-Health and Human Services	9/13/2023	5/30/2025	$186,000.00	GREEN	GREEN	GREEN
	StarLims 12-3	Upgrade of the Client's Laboratory Information Management System (LIMS) from StarLIMS PH12.0 to PH12.6	5 - Closed / Completed	100%	3250-Health and Human Services	9/13/2023	7/16/2024	$72,000.00	GREEN	GREEN	GREEN
	Strengthen Data Governance	Provide the necessary policies, procedures, and standards to improve data quality and ensure secure storage/access to essential Public Health data.	4 - Closing / Transition to Operations	96%	3250-Health and Human Services	11/30/2023	8/3/2026	$201,238.00	GREEN	GREEN	GREEN
	Trauma Registry Replacement	The EMSU current trauma registry is due to sunset the existing registry Dec 31, 2024. The comprehensive product includes a State based trauma data repository and a Trauma Center hospital based registry system.	5 - Closed / Completed	100%	3250-Health and Human Services	1/31/2024	5/5/2025	$148,873.71	GREEN	GREEN	GREEN
	Vital Records Modernization	This project will result in a more integrated vital records information system. The Electronic Vital Event Registration System, or EVERS, will be interoperable with other health information systems, including health information exchanges, immunization information systems, electronic disease surveillance system, forensic examiner, as well as federal reporting systems, such as CDC's National Center for Health Statistics and the Social Security Administration.	5 - Closed / Completed	100%	3250-Health and Human Services	7/1/2021	2/20/2025	$2,761,747.59	GREEN	GREEN	RED
Refugee Resettlement	Refugee Resettlement Data Management System	The project will seek a commercial-off-the-shelf data management system for the Office of Refugee Resettlement (ORR) with the ability to integrate with existing systems and programs offered by ORR.	5 - Closed / Completed	100%	3250-Health and Human Services	8/12/2022	5/12/2025	$1,136,985.62	GREEN	GREEN	GREEN
	Refugee Resettlement Data Management System Phase 2	The project will enhance the features of the newly integrated data management system for the Office of Refugee Resettlement (ORR).	5 - Closed / Completed	100%	3250-Health and Human Services	3/4/2025	3/26/2026	$462,514.50	GREEN	GREEN	GREEN

	Unaccompanied Refugee Minor	The project will add a data management area for the Unaccompanied Refugee Minor (URM) program within the newly integrated data management system for the Office of Refugee Resettlement (ORR).	1 - Initiating	75%	3250-Health and Human Services	4/23/2025	8/20/2026	$399,210.06	YELLOW	GREEN	YELLOW
Roadway Information Management System Replacement	Asset Inventory and Management	Analysis of current state, procurement, and implementation of a solution to replace RIMS Inventory and shadow systems with a single modern system.	1 - Initiating	14%	8010-Transportation	7/13/2026	2/28/2028	$120,000.00	GREEN	GREEN	GREEN
	Construction Materials and Civil Rights	Procurement and implementation of a unified system to replace legacy CARS system	1 - Initiating	25%	8010-Transportation	7/13/2026	12/31/2029	$7,500.00	GREEN	GREEN	GREEN
	Mainframe Module Scoping and Research	While working to understand the impacts of shutting down the mainframe, several smaller modules were not fully explored by the BPM project. This project aims to understand current and future state requirements to inform of potential replacements or build confidence on deprecation.	5 - Closed / Completed	100%	8010-Transportation	8/18/2025	12/19/2025	$14,500.00	YELLOW	GREEN	YELLOW
	Roadway Capital Planning	This project will procure and implement a system or systems that will replace the Roadway Information Management System (RIMS) Project Master module and the Statewide Transporation Improvement (STIP).	5 - Closed / Completed	100%	8010-Transportation	1/9/2023	6/20/2025	$1,145,919.50	RED	GREEN	RED
	Roadway Information Management System Replacement Business Process Modeling	Business Process Modeling to understand the As-Is, To-Be, and identify process improvements that will inform the system requirements for a replacement of RIMS, CMMS, CARS, and PACER systems.	5 - Closed / Completed	100%	8010-Transportation	7/28/2021	11/30/2022	$390,992.00	GREEN	GREEN	YELLOW
	Roadway Preconstruction	The Roadway Preconstruction project will procure and implement a system to replace the preconstruction business functions of the legacy systems Roadway Information Management System (RIMS) and Preliminary and Construction Engineering Reports (PACER).	3 - Executing	50%	8010-Transportation	11/8/2023	5/15/2026	$1,509,602.00	RED	GREEN	RED
	Transportation Project Management Information System	The replacement of RIMS Milestone module with a modern project management information system to deprecate both the mainframe and use of shadow systems used for tracking project progress across DOT planning and construction divisions.	2 - Planning	33%	8010-Transportation	7/1/2024	10/11/2027	$879,852.50	YELLOW	GREEN	GREEN
Secretary of State File 2.0	FirstStop Upgrades	The FirstStop system is being upgraded from version 2.0 (locally hosted) to version 5.0, which will be a SaaS platform in the Azure Cloud. The remaining SOS legacy system functionality still on the AS400 will also be added to the new FirstStop 5.0.	3 - Executing	78%	1080-Secretary of State	10/10/2023	6/15/2027	$2,715,489.00	GREEN	GREEN	GREEN
Statewide Interoperability Radio Network	Radios - Statewide Interoperable Radio Network	As part of the Statewide Interoperable Radio Network (SIRN) program, the Radio SIRN project will schedule and track expenses for the Department of Corrections & Rehabilitation (DOCR). Locations included are the North Dakota State Penitentiary (NDSP), James River Correctional Center (JRCC), Missouri River Correctional Center (MRCC), Youth Correctional Center (YCC) & Heart River Correctional Center (HRCC), and Parole & Probation. This subproject includes the purchase of radios, device programming, and installation for the radios.	5 - Closed / Completed	100%	5300-Corrections and Rehabilitation	12/17/2021	8/15/2023	$2,075,411.07	GREEN	GREEN	GREEN
	Statewide Interoperability Radio Network Phase 1	Modernization of North Dakota's first responders' network to include replacement and construction of radio towers and network infrastructure. Phase 1: Public Safety Answering Points (“PSAP”, “Dispatch”, or 9-1-1 Call Centers”)	5 - Closed / Completed	100%	1120-Information Technology	1/21/2019	2/29/2024	$12,687,954.12	YELLOW	GREEN	GREEN
	Statewide Interoperability Radio Network Phase 2	Modernization of North Dakota's first responders' network to include replacement and construction of radio towers and network infrastructure.	3 - Executing	90%	1120-Information Technology	1/21/2019	9/6/2024	$70,513,445.16	YELLOW	GREEN	YELLOW

	Statewide Interoperability Radio Network Phase 3 - Radio Reimbursement	Modernization of North Dakota's first responders' network to include replacement and construction of radio towers and network infrastructure. This project is to track the reimbursement costs.	3 - Executing	86%	1120-Information Technology	1/2/2019	5/20/2025	$50,975,002.24	GREEN	GREEN	GREEN
Statewide Longitudinal Data System	Statewide Longitudinal Data System Modernization	Modernize the SLDS infrastructure and data models	3 - Executing	61%	1120-Information Technology	3/3/2020	2/26/2027	$3,498,984.00	GREEN	GREEN	GREEN
Tech Debt	Automated Inventory Management System Decommission	The AIMS application is no longer in use, but the data is used for collections, Estate Recovery, data retention and medical notes. This project is to decommission the application and its associated data, after migrating the data for reference purposes.	2 - Planning	58%	3250-Health and Human Services	1/20/2026	11/3/2026	$122,289.00	GREEN	GREEN	GREEN
	CCAP, LIHEAP, and Mini App Decommission	This project is part of the larger Technical Debt initiative. This project will focus specifically on the decommissioning of the CCAP, LIHEAP, and Mini App applications, and removal of related files, DB tables, and data from the mainframe.	5 - Closed / Completed	100%	3250-Health and Human Services	10/27/2025	8/3/2026	$100,000.00	GREEN	GREEN	GREEN
	COVID Emergency Rent Assistance Decomission	This project is part of the Technical Debt initiative. This project will focus on decommissioning an inactive Dynamics application ND Rent Help and address data retention requirements associated with the CERA data.	2 - Planning	38%	3250-Health and Human Services	5/8/2026	12/31/2026	$36,649.00	GREEN	GREEN	GREEN
	Legacy Medicaid Management Information System	The Legacy MMIS is the decommissioning and purging of legacy MMIS application, data and interfaces.	5 - Closed / Completed	100%	3250-Health and Human Services	3/16/2026	7/2/2026	$33,039.12	GREEN	GREEN	GREEN
	Lotus Notes Data Transfer	As part of the HHS Tech Debt program, This project will identify data sets stored in Lotus Notes system then migrate the targeted data sets to either FileNet or SharePoint storage solutions. Upon data migration and quality assurance activities completions the Lotus Notes system and infrastructure will be decommissioned.	5 - Closed / Completed	100%	3250-Health and Human Services	8/18/2025	12/4/2025	$36,847.80	GREEN	GREEN	GREEN
	Money Follows the Person	The decommission and purging of MFP Mainframe application and associated mainframe data after migrating the MFP data from the mainframe to the existing Zelda / MS Access / SQL database housing the current data.	5 - Closed / Completed	100%	3250-Health and Human Services	1/26/2026	4/27/2026	$25,847.00	GREEN	GREEN	GREEN
	Mulesoft	Upgrade the existing MuleSoft installation to MuleSoft Enterprise. This project is to secure vendor(s) for licensing and base implementation services.	1 - Initiating	68%	3250-Health and Human Services	5/11/2026	11/10/2026	$300,000.00	GREEN	GREEN	GREEN
	Services Hub	This project will decommission unused MMIS and services code and to modernize it by transitioning from WebSphere 9 to WebSphere Liberty.[	2 - Planning	65%	3250-Health and Human Services	7/13/2026	10/1/2026	$9,445.59	GREEN	GREEN	GREEN
	Technical Debt Program	The HHS Technical Debt Program aims to address any mainframe applications, data, or interfaces not covered under other ongoing projects. Program scope includes program initiation, procurement, planning, execution, and closing. Additionally, program scope includes system analysis, solution design and decision-making, data migration and purging, interface migration and decommissioning, application replacement, quality assurance, user training, and organizational change management.	3 - Executing	43%	3250-Health and Human Services	8/18/2025	6/30/2027	$13,925,243.23	GREEN	GREEN	GREEN
	TECS & VISION Decommission	This project will decommission all TECS and Vision jobs that are currently running that are no longer required or that are no longer running. This will include programs, datasets, disk files, reports, schedule id's, (SCHIDS) and procedure libraries (PROCLIB) members associated with these jobs.	2 - Planning	17%	3250-Health and Human Services	6/30/2026	4/2/2027	$241,501.84	GREEN	GREEN	GREEN
The Bold and the Balanced	Bold and the Balanced	The project will implement a replacement accounting system and updated financial reporting, including a data lake for RIO.	1 - Initiating	9%	1900-Retirement and Investment Office	1/2/2026	12/27/2029	$15,500,000.00	GREEN	GREEN	GREEN

Traffic Monitoring Program	Traffic Data Editing and Analysis System Replacement	Replacement of the Traffic Data Editing and Analysis application with commercial-off-the-Shelf (COTS) or Software as a Service (SaaS) solution that would allow the NDDOT to process, analyze, develop, apply factors based on collected traffic count information, and process multi-modal traffic data which would then be available for use in other internal systems within the NDDOT.	5 - Closed / Completed	100%	8010-Transportation	12/1/2022	12/11/2024	$1,000,000.00	GREEN	GREEN	GREEN
	Traffic Monitoring Strategic Plan	Modernize and expand traffic counting capabilities to include all surface transportation modes (vehicular, pedestrian, and bicycle traffic), and reduce, but not eliminate, the use of portable tube counts.	3 - Executing	65%	8010-Transportation	12/1/2022	5/27/2027	$1,161,335.06	GREEN	GREEN	GREEN
TOTALS	**113 Projects**		**10 projects in Initiating 12 projects in Planning 27 projects in Executing 2 projects in Closing-Transitioning 62 projects in Closed-Completed**					**$542,961,483.95**			

Color Coding Key:
Cost and Schedule colors are automatically generated by the project portfolio management system. For cost and schedule, GREEN means the cost or schedule is on track, or within a 9.99 percent variance, YELLOW means the cost or schedule is between a 10 percent and 20 percent variance, and RED means the cost or schedule is over the 20 percent variance threshold. The Overall color is set by the project manager based on input from the project team. For overall status, GREEN means the team feels things are progressing well; YELLOW means the team feels there are factors that may derail the project if not addressed immediately; and RED means the team feels there are significant risks or other detrimental impacts to the project.

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Major IT Project Report for the 3rd quarter of 2026: Portfolio Costs

PROGRAMS / PROJECTS	PROJECT NAME	COST HEALTH	BASELINE COST	ESTIMATE AT COMPLETION	ACTUAL COST	REMAINING COST	COST VARIANCE
	Total	**GREEN**	**$127,727,890.49**	**$126,983,894.26**	**$38,850,917.68**	**88,132,977**	**($743,996.23)**
	Contract System Replacement	GREEN	$8,126,349.00	$8,126,349.00	$1,730,762.37	6,395,587	($0.00)
	Data Center Infrastructure Upgrade	GREEN	$1,700,000.00	$1,700,000.00	$887,161.80	812,838	$0.00
	Days of Our Legacy	GREEN	$675,265.79	$675,265.79	$116,057.01	559,209	$0.00
	Drone Replacement	GREEN	$9,000,000.00	$9,000,000.00	$626,510.38	8,373,490	$0.00
	Early Childhood Insight Enhancement	GREEN	$8,479,055.05	$8,479,055.05	$6,438,188.55	2,040,867	$0.00
	Elections Management and Campaign Finance System Replacement	GREEN	$6,825,545.00	$6,825,545.00	$3,331,287.85	3,494,257	$0.00
	Employee Onboarding - Offboarding	GREEN	$1,268,363.00	$1,267,291.85	$243,517.54	1,023,774	($1,071.15)
	Grants Management System	GREEN	$1,225,260.11	$1,210,573.83	$1,210,573.83	0	($14,686.28)
	K12 Data Modernization and Reporting	GREEN	$5,971,050.00	$5,976,376.00	$861,549.35	5,114,827	$5,326.00
	Legal Case Management	GREEN	$1,819,515.00	$1,445,252.14	$1,445,252.14	0	($374,262.86)
	Medicaid and Correctional Facilities Data Exchange	GREEN	$19,783,386.00	$19,783,386.00	$1,404,441.00	18,378,945	$0.00
	Motor Carrier Electronic Permit	GREEN	$1,134,936.50	$1,134,936.50	$320,333.15	814,603	$0.00
	myAvatar NX Upgrade	GREEN	$800,000.00	$636,862.04	$636,862.04	0	($163,137.96)
	Post Award Management	GREEN	$1,512,241.10	$1,512,241.10	$2,102.50	1,510,139	$0.00
	Provider Licensing Portal	GREEN	$1,765,552.22	$1,569,388.34	$1,543,458.44	25,930	($196,163.88)
	State Hospital Networking	GREEN	$10,056,640.00	$10,056,640.00	$716,244.77	9,340,395	$0.00
	Unemployment Insurance System Modernization	GREEN	$45,509,731.72	$45,509,731.62	$17,260,821.01	28,248,911	($0.10)
	Uniform Commercial Code System Replacement	GREEN	$575,000.00	$575,000.00	$18,959.95	556,040	$0.00
	Victim Notification System Replacement	GREEN	$1,500,000.00	$1,500,000.00	$56,834.00	1,443,166	$0.00
Child Support Modernization	**Total**	**GREEN**	**$60,146,566.08**	**$60,146,566.08**	**$1,639,840.75**	**58,506,725**	**($0.00)**
	Child Support Modernization NoDak	GREEN	$60,146,566.08	$60,146,566.08	$1,639,840.75	58,506,725	($0.00)
Claims and Policy System	**Total**	**GREEN**	**$31,566,438.88**	**$28,829,824.57**	**$24,501,009.64**	**4,328,815**	**($2,736,614.30)**
	Claims and Policy System - Project 1	GREEN	$1,630,288.00	$1,292,069.00	$1,292,069.00	0	($338,219.00)
	Claims and Policy System - Release 10	GREEN	$2,449,647.00	$2,176,495.80	$2,176,495.81	0	($273,151.20)
	Claims and Policy System - Release 11	GREEN	$2,535,621.00	$2,296,082.29	$2,296,082.29	0	($239,538.71)
	Claims and Policy System - Release 12	GREEN	$2,483,686.70	$2,236,542.16	$2,236,542.16	0	($247,144.54)
	Claims and Policy System - Release 13	GREEN	$2,156,031.38	$2,104,916.38	$1,878,957.24	225,959	($51,115.00)
	Claims and Policy System - Release 14	GREEN	$4,163,758.30	$4,163,758.30	$60,902.50	4,102,856	$0.00
	Claims and Policy System - Release 2	GREEN	$1,640,320.00	$1,332,631.00	$1,332,631.00	0	($307,689.00)
	Claims and Policy System - Release 3	GREEN	$1,355,629.00	$1,115,716.00	$1,115,716.00	0	($239,913.00)
	Claims and Policy System - Release 4	GREEN	$1,873,410.00	$1,660,615.00	$1,660,615.00	0	($212,795.00)
	Claims and Policy System - Release 5	GREEN	$1,835,649.00	$1,638,705.00	$1,638,705.00	0	($196,944.00)
	Claims and Policy System - Release 6	GREEN	$2,698,860.00	$2,568,372.00	$2,568,372.00	0	($130,488.00)
	Claims and Policy System - Release 7	GREEN	$2,502,194.20	$2,389,227.14	$2,389,227.14	0	($112,967.06)
	Claims and Policy System - Release 8	GREEN	$2,658,946.40	$2,363,615.98	$2,363,615.98	0	($295,330.42)
	Claims and Policy System - Release 9	GREEN	$1,582,397.90	$1,491,078.53	$1,491,078.53	0	($91,319.37)
Client Management System	**Total**	**GREEN**	**$5,686,937.35**	**$5,686,937.35**	**$365,271.64**	**5,321,666**	**$0.00**
	Client Management System Modernization Phase 1	GREEN	$5,686,937.35	$5,686,937.35	$365,271.64	5,321,666	$0.00
Drivers License System Replaceme	**Total**	**GREEN**	**$30,339,423.00**	**$29,578,493.58**	**$27,851,978.92**	**1,726,515**	**($760,929.42)**
	Digital Drivers License System Refresh	GREEN	$580,000.00	$306,242.44	$306,242.44	0	($273,757.56)
	Driver Vehicle Appointment System Replacement	GREEN	$2,151,191.00	$2,151,191.00	$424,676.34	1,726,515	$0.00
	Drivers License Business Process Modeling	GREEN	$240,000.00	$216,349.50	$216,349.50	0	($23,650.50)
	Drivers License Mobile Application	GREEN	$487,300.00	$384,935.73	$384,935.73	0	($102,364.27)

	Drivers License Motor Vehicle Upgrade	GREEN	$6,115,000.00	$6,042,873.00	$6,042,873.00	0	($72,127.00)
	Drivers License System Implementation	GREEN	$20,353,432.00	$20,182,604.03	$20,182,604.03	0	($170,827.97)
	Mobile Identity	GREEN	$412,500.00	$294,297.88	$294,297.88	0	($118,202.12)
ERP Modernization	**Total**	**GREEN**	**$85,320.00**	**$85,320.00**	**$18,415.00**	**66,905**	**$0.00**
	Enterprise Resource Planning RevUp	GREEN	$85,320.00	$85,320.00	$18,415.00	66,905	$0.00
Lighthouse	**Total**	**GREEN**	**$5,742,625.48**	**$5,015,408.35**	**$3,031,627.98**	**1,983,780**	**($727,217.13)**
	Lighthouse - Phase 1	GREEN	$588,892.00	$576,141.50	$550,607.50	25,534	($12,750.50)
	Lighthouse Initiation	GREEN	$253,961.91	$180,056.91	$180,056.91	0	($73,905.00)
	Lighthouse Phase 2 - Architecture and Infrastructure	GREEN	$1,299,045.60	$1,299,045.60	$700,241.32	598,804	$0.00
	Lighthouse Phase 2 - Data Consumption Services	GREEN	$438,483.00	$315,248.00	$315,248.00	0	($123,235.00)
	Lighthouse Phase 2 - Data Culture and Literacy	GREEN	$44,674.40	$44,674.40	$44,674.40	0	$0.00
	Lighthouse Phase 2 - Data Governance and Stewardship	GREEN	$1,186,858.57	$880,978.44	$463,407.85	417,571	($305,880.13)
	Lighthouse Phase 2 - Proof of Concept	GREEN	$825,000.00	$613,553.50	$442,389.50	171,164	($211,446.50)
	Lighthouse Phase 2 - Year 2	GREEN	$1,105,710.00	$1,105,710.00	$335,002.50	770,708	$0.00
Medicaid Management Informatio	**Total**	**GREEN**	**$36,621,987.81**	**$34,988,494.14**	**$12,131,075.16**	**22,857,419**	**($1,633,493.68)**
	Medicaid Management Information System Modernization - Systems Integrator	GREEN	$11,709,315.08	$10,309,337.24	$10,309,337.24	0	($1,399,977.84)
	Medicaid Management Information System Modernization 2021-2023	GREEN	$1,804,113.75	$1,570,597.92	$1,570,597.92	0	($233,515.84)
	Provider Module	GREEN	$23,108,558.98	$23,108,558.98	$251,140.00	22,857,419	$0.00
myAvatar Modernization	**Total**	**GREEN**	**$1,000,000.00**	**$1,000,000.00**	**$3,191.62**	**996,808**	**$0.00**
	myAvatar Modernization Program	GREEN	$1,000,000.00	$1,000,000.00	$3,191.62	996,808	$0.00
myWSI	**Total**	**GREEN**	**$7,648,883.60**	**$7,280,821.17**	**$7,129,257.02**	**151,564**	**($368,062.43)**
	myWSI - Release 3	GREEN	$599,312.00	$540,347.81	$540,347.81	0	($58,964.19)
	myWSI - Release 4	GREEN	$303,350.00	$287,669.94	$287,669.94	0	($15,680.06)
	myWSI - Release 5	GREEN	$1,005,842.60	$1,046,811.17	$1,046,811.17	0	$40,968.57
	myWSI - Release 6	GREEN	$1,524,361.00	$1,383,108.66	$1,383,108.66	0	($141,252.34)
	myWSI - Release 7	GREEN	$783,061.40	$695,919.73	$695,919.73	0	($87,141.67)
	myWSI - Release 8	GREEN	$969,761.65	$918,417.10	$918,417.10	0	($51,344.55)
	myWSI - Release 9	GREEN	$1,430,785.95	$1,424,655.95	$1,273,091.80	151,564	($6,130.00)
	myWSI - Releases 1-2	GREEN	$1,032,409.00	$983,890.81	$983,890.81	0	($48,518.19)
OCEANS	**Total**	**GREEN**	**$30,000,000.00**	**$30,000,000.00**	**$3,768,303.35**	**26,231,697**	**$0.00**
	OCEANS	GREEN	$25,372,900.00	$25,372,900.00	$1,395,403.35	23,977,497	$0.00
	OCEANS Planning	GREEN	$4,627,100.00	$4,627,100.00	$2,372,900.00	2,254,200	$0.00
Procurement Automation	**Total**	**GREEN**	**$2,664,741.00**	**$2,664,741.00**	**$2,426,359.08**	**238,382**	**$0.00**
	Procurement Automation	GREEN	$2,664,741.00	$2,664,741.00	$2,426,359.08	238,382	$0.00
Public Health Systems Modernizati	**Total**	**GREEN**	**$22,705,110.84**	**$20,490,949.33**	**$18,905,729.78**	**1,585,220**	**($2,214,161.51)**
	Advance Interoperability	GREEN	$237,641.50	$237,641.50	$237,641.50	0	$0.00
	Contact Tracing and Test Registration	GREEN	$2,649,631.64	$2,649,636.64	$2,649,631.64	5	$5.00
	Data Modernization - Core Infrastructure	GREEN	$2,089,607.57	$1,728,120.75	$1,728,120.75	0	($361,486.82)
	Dynamics 365 Disease and Outbreak System	GREEN	$2,746,000.00	$2,615,889.75	$2,615,889.75	0	($130,110.25)
	Electronic Case Reporting Scale Up	GREEN	$871,639.00	$396,971.25	$396,971.25	0	($474,667.75)
	Electronic Disease Surveillance and Outbreak Management System	GREEN	$2,467,144.69	$2,467,144.69	$967,309.00	1,499,836	($0.00)
	Hospital Preparedness Program Information System	GREEN	$174,029.00	$174,029.00	$174,029.00	0	$0.00
	MAVEN Modernization	RED	$440,420.00	$552,053.90	$552,053.90	0	$111,633.90
	NDIIS Hosting Transition	GREEN	$18,270.00	$18,270.00	$13,847.50	4,423	$0.00
	NDIIS Interoperability	GREEN	$18,270.00	$18,270.00	$2,827.50	15,443	$0.00
	NDIIS Modernization	GREEN	$7,405,925.13	$6,096,434.04	$6,096,434.04	0	($1,309,491.09)
	New Born Screening	GREEN	$57,226.00	$57,226.00	$22,498.88	34,727	$0.00
	Online Registration and Appointment System	GREEN	$159,447.00	$162,654.75	$162,654.75	0	$3,207.75
	Outcomes Based Certification	GREEN	$186,000.00	$81,937.50	$81,937.50	0	($104,062.50)
	StarLims 12-3	GREEN	$72,000.00	$48,365.50	$48,365.50	0	($23,634.50)
	Strengthen Data Governance	GREEN	$201,238.00	$201,238.00	$170,451.26	30,787	$0.00

	Trauma Registry Replacement	GREEN	$148,873.71	$142,624.50	$142,624.50	0	($6,249.21)
	Vital Records Modernization	GREEN	$2,761,747.59	$2,842,441.56	$2,842,441.56	0	$80,693.97
Refugee Resettlement	**Total**	**GREEN**	**$1,998,710.18**	**$1,918,059.58**	**$1,721,813.73**	**196,246**	**($80,650.60)**
	Refugee Resettlement Data Management System	GREEN	$1,136,985.62	$1,071,261.12	$1,071,261.12	0	($65,724.50)
	Refugee Resettlement Data Management System Phase 2	GREEN	$462,514.50	$447,588.40	$447,588.40	0	($14,926.10)
	Unaccompanied Refugee Minor	GREEN	$399,210.06	$399,210.06	$202,964.21	196,246	$0.00
Roadway Information Managemer	**Total**	**GREEN**	**$4,068,366.00**	**$3,956,117.75**	**$1,969,400.68**	**1,986,717**	**($12,248.25)**
	Asset Inventory and Management	GREEN	$120,000.00	$120,000.00	$32,589.33	87,411	$0.00
	Construction Materials and Civil Rights	GREEN	$7,500.00	$7,500.00	$7,500.00	0	$0.00
	Mainframe Module Scoping and Research	GREEN	$14,500.00	$7,322.50	$7,322.50	0	($7,177.50)
	Roadway Capital Planning	GREEN	$1,145,919.50	$1,050,902.75	$1,074,702.75	-23,800	$4,983.25
	Roadway Information Management System Replacement Business Process Modeling	GREEN	$390,992.00	$380,938.00	$380,938.00	0	($10,054.00)
	Roadway Preconstruction	GREEN	$1,509,602.00	$1,509,602.00	$408,020.04	1,101,582	$0.00
	Transportation Project Management Information System	GREEN	$879,852.50	$879,852.50	$58,328.06	821,524	$0.00
Secretary of State File 2.0	**Total**	**GREEN**	**$2,715,489.00**	**$2,715,489.00**	**$1,505,614.20**	**1,209,875**	**$0.00**
	FirstStop Upgrades	GREEN	$2,715,489.00	$2,715,489.00	$1,505,614.20	1,209,875	$0.00
Statewide Interoperability Radio N	**Total**	**GREEN**	**$136,251,812.59**	**$136,272,199.46**	**$97,085,652.46**	**39,186,547**	**$38,633.59**
	Radios - Statewide Interoperable Radio Network	GREEN	$2,075,411.07	$2,067,651.12	$2,067,651.12	0	$10,486.77
	Statewide Interoperability Radio Network Phase 1	GREEN	$12,687,954.12	$12,716,102.74	$12,716,102.74	0	$28,148.62
	Statewide Interoperability Radio Network Phase 2	GREEN	$70,513,445.16	$70,513,445.16	$41,982,895.66	28,530,550	($0.00)
	Statewide Interoperability Radio Network Phase 3 - Radio Reimbursement	GREEN	$50,975,002.24	$50,975,000.44	$40,319,002.94	10,655,998	($1.80)
Statewide Longitudinal Data Syste	**Total**	**GREEN**	**$3,498,984.00**	**$3,498,984.00**	**$2,338,391.25**	**1,160,593**	**$0.00**
	Statewide Longitudinal Data System Modernization	GREEN	$3,498,984.00	$3,498,984.00	$2,338,391.25	1,160,593	$0.00
Tech Debt	**Total**	**GREEN**	**$14,830,862.59**	**$14,799,198.01**	**$750,777.70**	**14,048,420**	**($31,664.57)**
	Automated Inventory Management System Decommission	GREEN	$122,289.00	$122,289.00	$61,659.31	60,630	$0.00
	CCAP, LIHEAP, and Mini App Decommission	GREEN	$100,000.00	$82,502.50	$82,502.50	0	($17,497.50)
	COVID Emergency Rent Assistance Decomission	GREEN	$36,649.00	$36,649.00	$14,868.16	21,781	$0.00
	Legacy Medicaid Management Information System	GREEN	$33,039.12	$28,295.88	$28,295.88	0	($4,743.24)
	Lotus Notes Data Transfer	GREEN	$36,847.80	$36,788.25	$36,788.25	0	($59.55)
	Money Follows the Person	GREEN	$25,847.00	$16,482.72	$16,482.72	0	($9,364.28)
	Mulesoft	GREEN	$300,000.00	$300,000.00	$0.00	300,000	$0.00
	Services Hub	GREEN	$9,445.59	$9,445.59	$7,769.10	1,676	$0.00
	Technical Debt Program	GREEN	$13,925,243.23	$13,925,243.23	$473,584.33	13,451,659	($0.00)
	TECS & VISION Decommission	GREEN	$241,501.84	$241,501.84	$28,827.45	212,674	$0.00
The Bold and the Balanced	**Total**	**GREEN**	**$15,500,000.00**	**$15,500,000.00**	**$0.00**	**15,500,000**	**$0.00**
	Bold and the Balanced	GREEN	$15,500,000.00	$15,500,000.00	$0.00	15,500,000	$0.00
Traffic Monitoring Program	**Total**	**GREEN**	**$2,161,335.06**	**$1,999,110.84**	**$1,354,999.34**	**644,111**	**($162,224.22)**
	Traffic Data Editing and Analysis System Replacement	GREEN	$1,000,000.00	$837,775.78	$837,775.78	0	($162,224.22)
	Traffic Monitoring Strategic Plan	GREEN	$1,161,335.06	$1,161,335.06	$517,223.56	644,111	$0.00
Total		**GREEN**	**$542,961,483.95**	**$533,410,608.48**	**$247,349,627.00**	**286,060,981**	**($9,432,628.75)**